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# **Crude Oil by Rail in the Delaware Valley**

April 16, 2014



# Overview

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Overview of Crude Oil Transportation in North America

A review of Delaware Valley refineries and bulk transfer facilities.

Railroad tank car information and crude oil safety precautions.



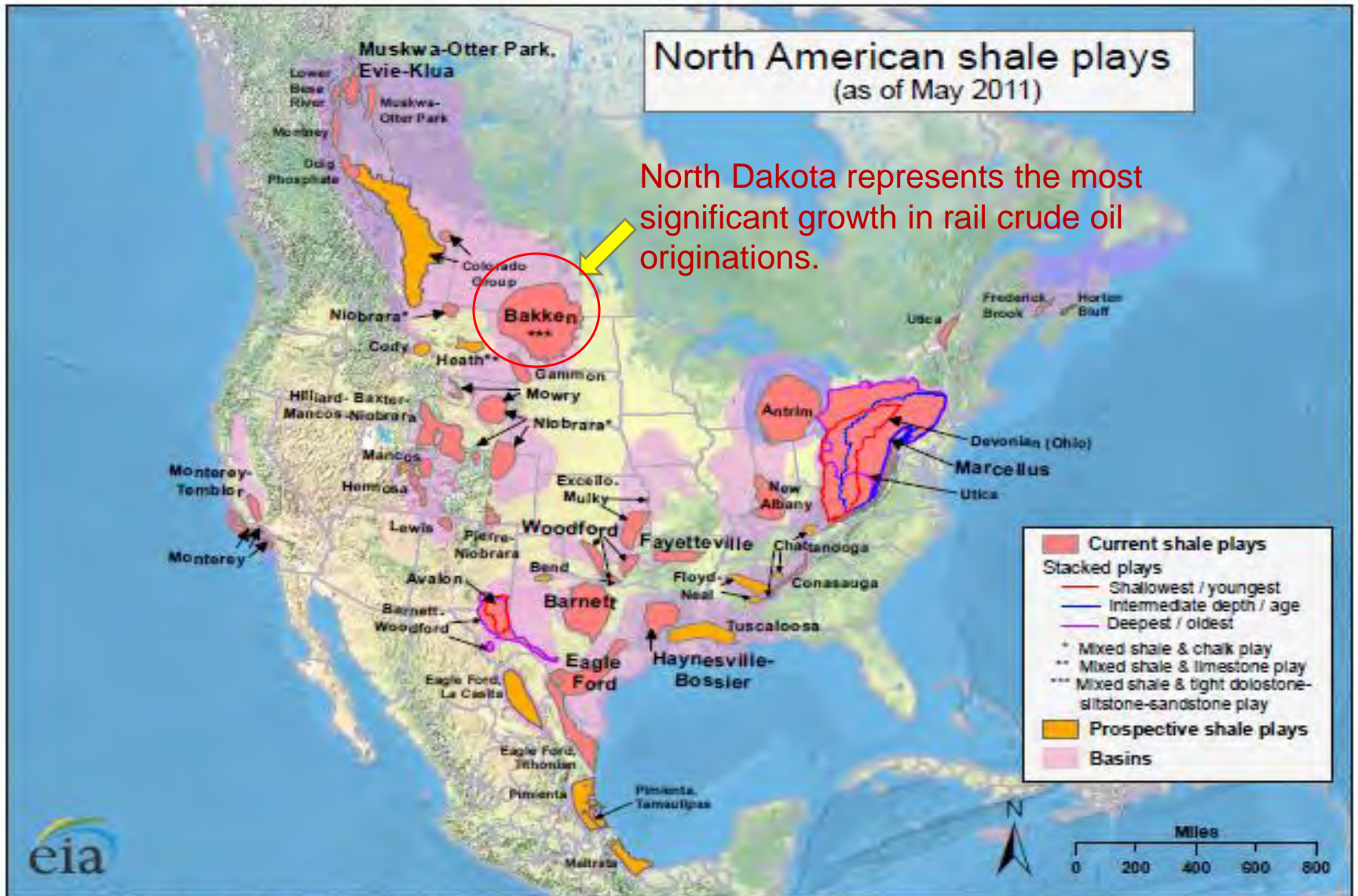
# Section 1

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Overview of Crude Oil Transportation in  
North America and Associated Issues

# North American shale plays (as of May 2011)

North Dakota represents the most significant growth in rail crude oil originations.





# Unit Train Loading Operations in North Dakota

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# Rail Movement of Crude Oil

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## Crude Oil

- ❑ From 2005 through 2012, crude oil traffic increased by 443%.
- ❑ The number of carloads originated held steady until 2010 when growth began.
- ❑ In 2012, crude oil originations by rail increased by 256% over the previous year.
- ❑ Carloads originated increased from 65,600 in 2011 to 257,450 in 2012.
- ❑ Growth is expected to continue for the foreseeable future.
- ❑ Issues center on supply of tank cars.



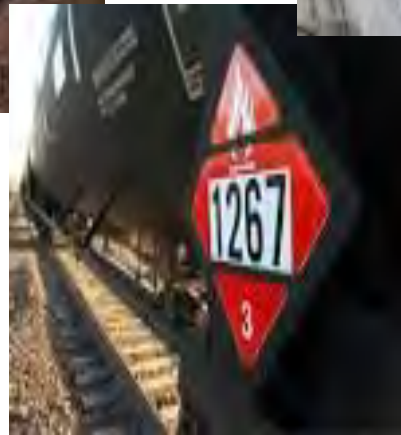
# Section 2

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A review of Delaware Valley Refineries and Bulk Transfer Facilities.

# Transportation of Crude Oil in the Delaware Valley

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# Philadelphia Energy Solutions (PES)

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# PBF Energy



# Eddystone Railway Co.

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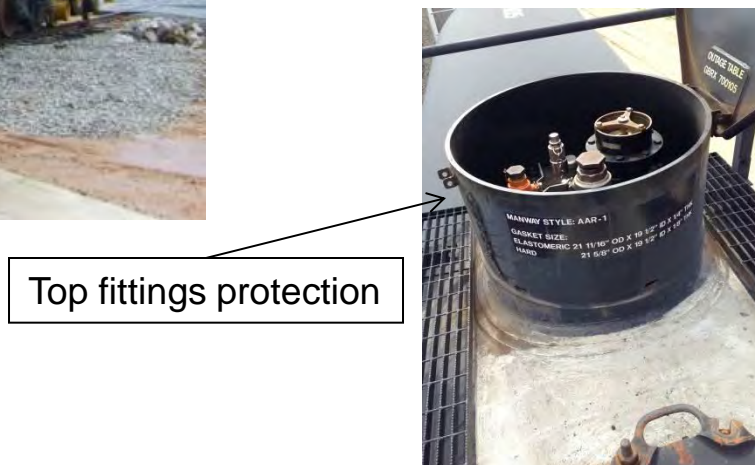


# Section 3

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Railroad tank car information and crude oil  
safety precautions

# General Purpose Tank Cars

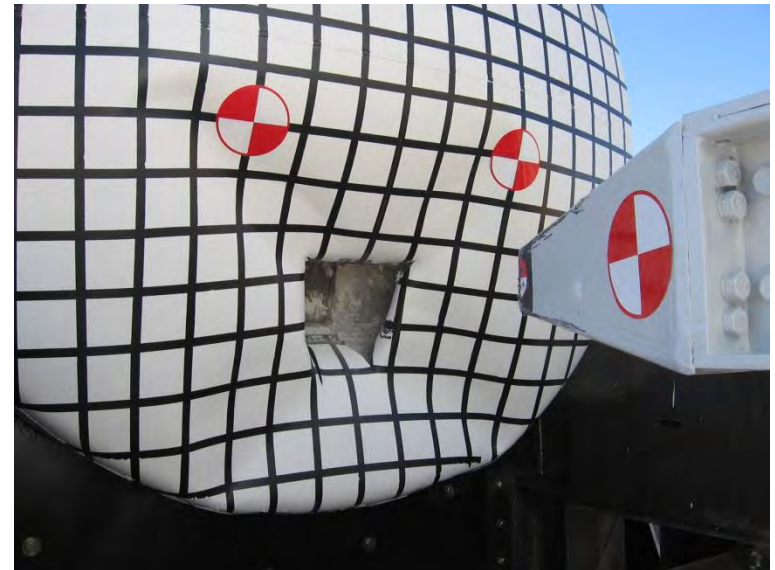


# Testing of Tank Cars



## Side Impact

- 0.777 inch-thick shell
- 0.1196 inch jacket
- Puncture velocity: 15.2 mph
- Ram: 6 inch x 6 inch face



## Head Impact (component test)

- 0.777 inch-thick shell
- 0.5 inch jacket/full head shield
- Puncture velocity: 8.66 mph
- Ram: 6 inch x 6 inch face

# Tank Car Manufacturing

- ❑ The North American tank car fleet population: 300,000 tank cars
- ❑ This comprises approximately 20% of the total rail car fleet
- ❑ Current demand for new tank cars: 60,000 tank cars
- ❑ Annual manufacturing capacity: 12,000 tank cars
- ❑ Tank cars are a 50-year asset



# Tank Car Manufacturing



- ❑ Major manufacturing across the country include the following facilities:
  - ❑ **Trinity Rail:** Texas (2), Oklahoma (1), Mexico (2)
  - ❑ **Union Tank Car:** Louisiana (1), Texas(1)
  - ❑ **American Railcar Industries:** Arkansas (1), Pennsylvania (1)\*\*
  - ❑ **Gunderson Rail:** Mexico (1)



# Emergency RSAC

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- The first ever emergency Railroad Safety Advisory Committee (RSAC) was scheduled as a result of the Lac-Megantic derailment.
- This RSAC focused specifically on crude oil safety.
- This RSAC consisted of railroad managers and union representatives, and was chaired by FRA

# Emergency RSAC Task Statements

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1. **Hazardous Material Shipments** – *misclassification of the material*
2. **Securement of Trains**– *developing standards/ procedure for securing trains at outlying points, outside of railyards (EO-28)*
3. **Efficiency Testing for Securement of Trains**– *railroads required to inspect and test crew capabilities for compliance*
4. **Crew Size Requirements**– *discussing a possible rules making for a minimum requirement.*





# RSAC Outcomes

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- Emergency Order 28, effective 8/21/13.
- Provides requirements for railroads to properly secure unattended trains containing certain amounts of HM shipments.

# Emergency Restriction on the Classification of the Crude Oil

- DOT Emergency Restriction/  
■ Prohibition Order  
(Emergency Order)

- Signed by DOT Secretary Anthony R. Foxx Dated Feb. 25, 2014

UNITED STATES DEPARTMENT OF TRANSPORTATION

Petroleum Crude Oil Offerors )  
& )  
Petroleum Crude Oil Rail Carriers ) Docket No. DOT-OST-2014-0025

**EMERGENCY RESTRICTION/PROHIBITION**  
**ORDER**

This notice constitutes an Emergency Restriction/Prohibition Order (Order) by the United States Department of Transportation (DOT) pursuant to 49 U.S.C. § 5121(d). This Order is issued to all persons who offer for transportation in commerce within the United States, UN 1267, Petroleum crude oil, 3, Packing Group (PG) I, II, or III, as described by 49 CFR § 172.101 of the Hazardous Materials Regulations (HMR); 49 CFR Parts 171 to 180). By this Order, DOT is:

- \* mandating the proper testing (conducted with sufficient frequency and quality) and classification of petroleum products (i.e., petroleum crude oil) prior to them being offered into transportation;
- \* requiring persons who offer bulk quantities of petroleum crude oil for transportation in commerce by rail to treat Class 3 petroleum crude oil as a Packing Group (PG) I or Packing Group II hazardous material only until further notice.

Upon information derived from recent railroad accidents and subsequent investigations and testing, the Secretary of Transportation has found that violations of the Federal Hazmat law (51 U.S.C. §§ 5101, *et seq.*) or the Hazardous Materials Regulations (HMR) (49 CFR Parts 171 to 180), and unsafe practices related to the classification and packaging of Petroleum crude oil, are

# Current Emergency Restriction

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Effective Feb. 25, 2014

Primary Focus – Classifying Petroleum Crude Oil & Selection of authorized tank cars to ship Petroleum Crude Oil

Mandates the shipper to properly test & classify the product prior to being offered into transportation to identify the:

- Flash point
- Boiling point (*initial*)
- Corrosivity to steel & aluminum
- Specific gravity at loading temperature
- Specific gravity at reference temperature
- Presence & concentration of specific compounds, *such as Sulfur & Hydrogen sulfide gas – identify % of gas*



# Current Emergency Restriction

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Requires the shipper to maintain records of testing

Eliminates the option of using non-DOT specification tank cars (i.e., AAR specification tank cars)

Additional directives (based on the Lac-Mégantic, Quebec accident) are found in:

- NTSB recommendation R-14-6
- Transport Canada: TC Protective Direction No. 31

# Enhanced Track Inspections

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- Due to the increase in Crude Oil traffic, an enhanced burden has been placed on the rail infrastructure.
- The railroads involved have increased their inspection frequency to compensate for the increased rail traffic and;
- Subsequently, FRA has also increased their inspection activities on these identified routes



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Questions?



**Delaware Valley Regional Planning Commission**

**Panama Canal Expansion Program (PCEP)**

**Presented by: Robert S. Bright, President**

**April 16, 2014**





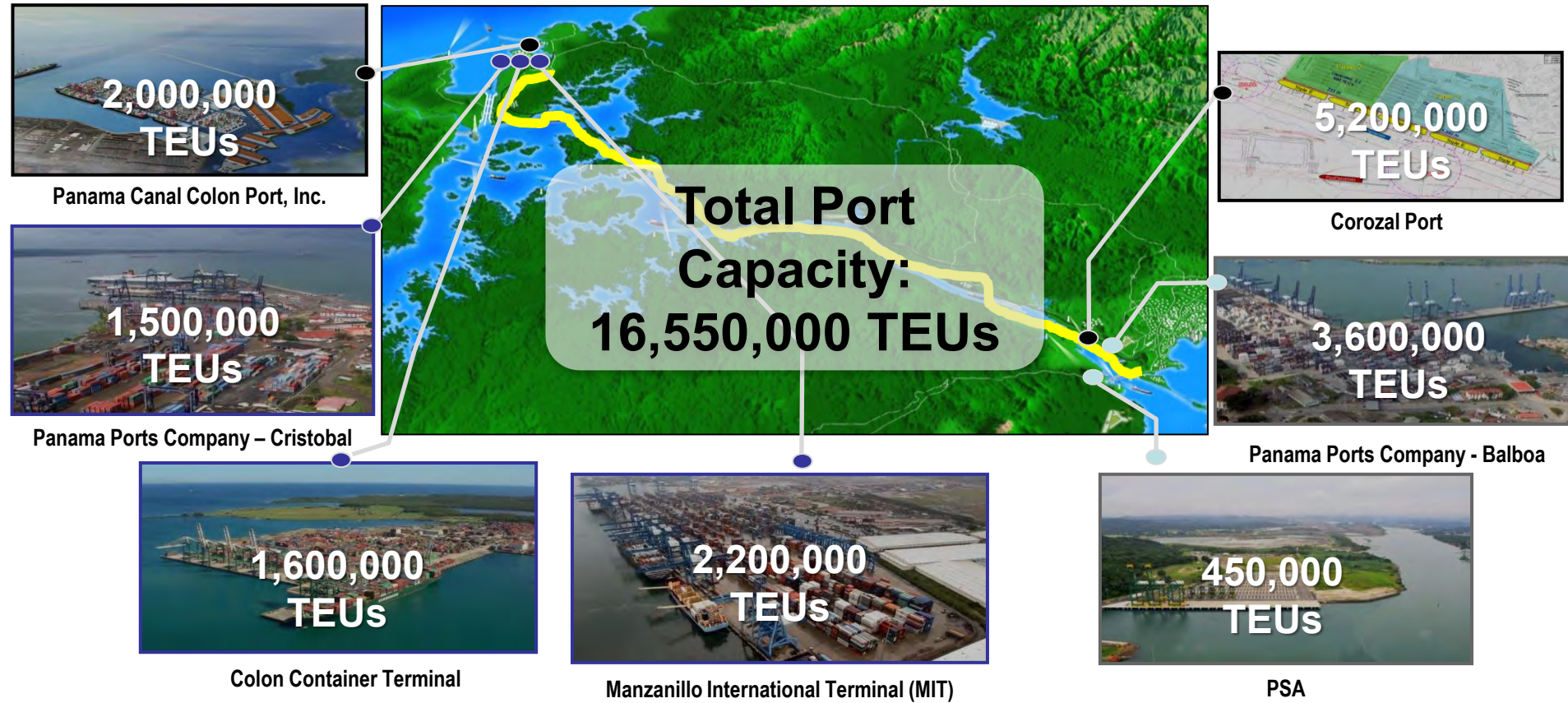




**Panama is the only port with terminals in both oceans !! Joined by canal, rail, trucks, barges**

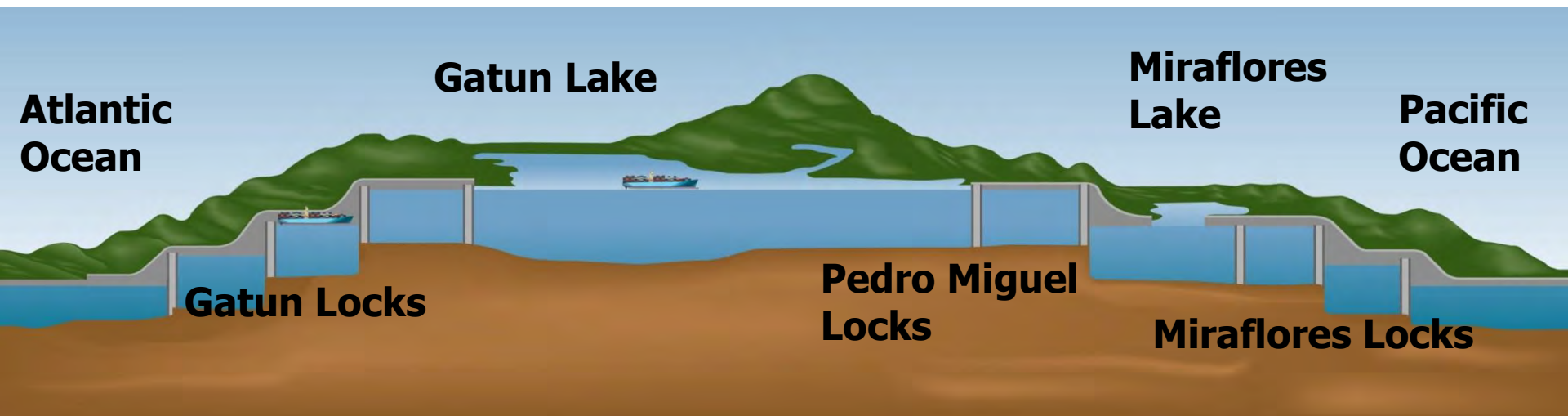


# Port Development in Panama



# The Panama Canal

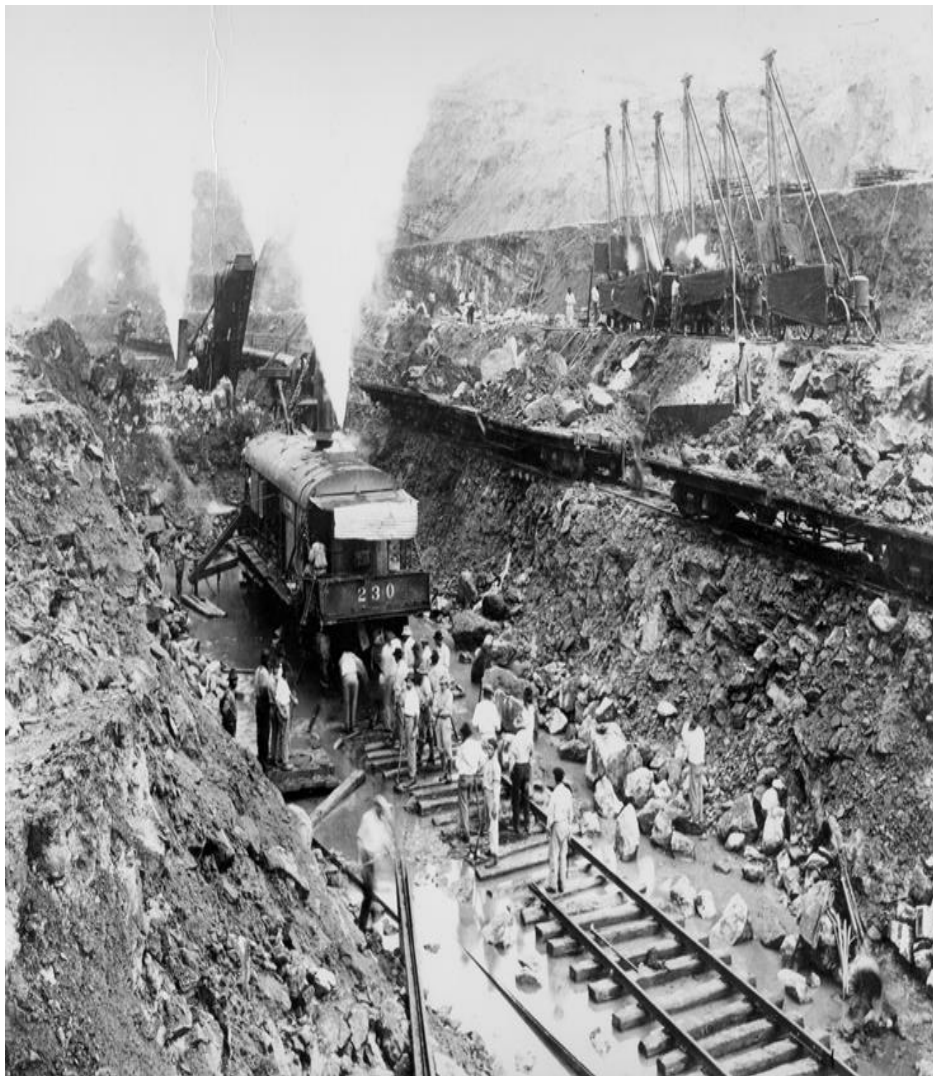
- Water stairs, 80 km long linking the Pacific and the Atlantic Oceans
- Raise vessels at 26 m (85') above sea level using three sets of locks
- Vessel transit through the continental divide - Gatun lake feeds the Canal with fresh tropical water, IT IS NOT SALT WATER
- Water consumption 52 million gallons per transit
- Transfer to Panama on December 1999 by the US





# Original Construction

1880 – FRANCE



1904 – USA





PCEP

# Ship In Transit - Existing Locks

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SOLUTIONS LLC





# Existing Chamber Under Maintenance





PCEP

# New Chamber Under Construction

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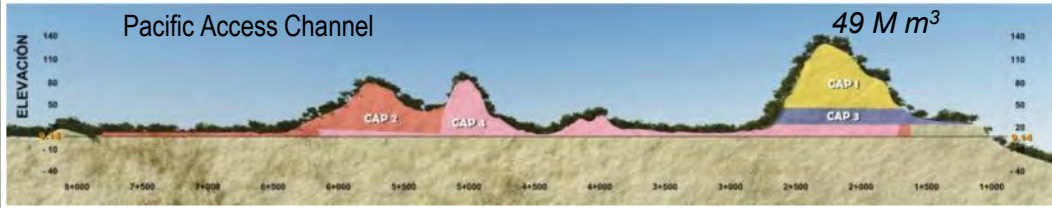
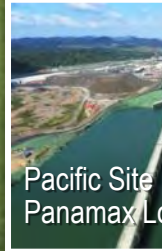
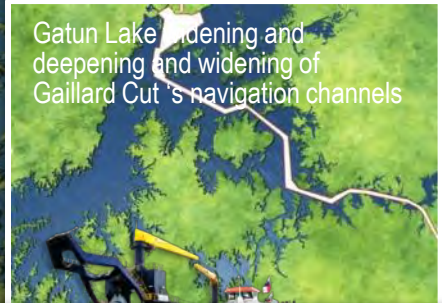




# PCEP

# Canal Expansion Program Components

## \$5.25 Billion Investment





PCEP

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SOLUTIONS LLC

# Pacific Aerial View





PCEP



# Pacific Access Channel

Post-Panamax navigational channel



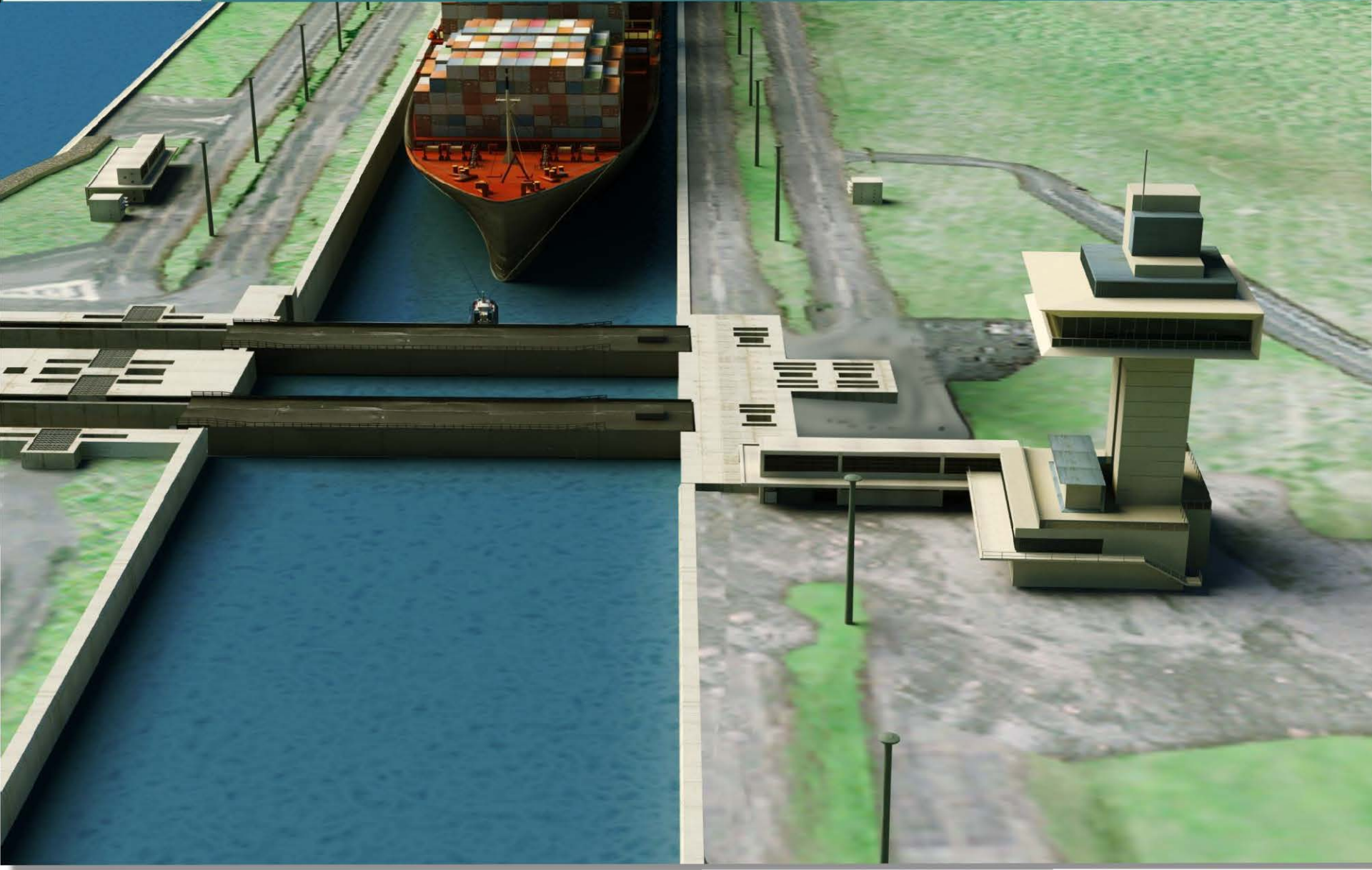
9 m

Miraflores Lake



PCEP

# Locks and Design Construction





# Third Set of Locks Project

## Key Facts

### Civil Works Quantities

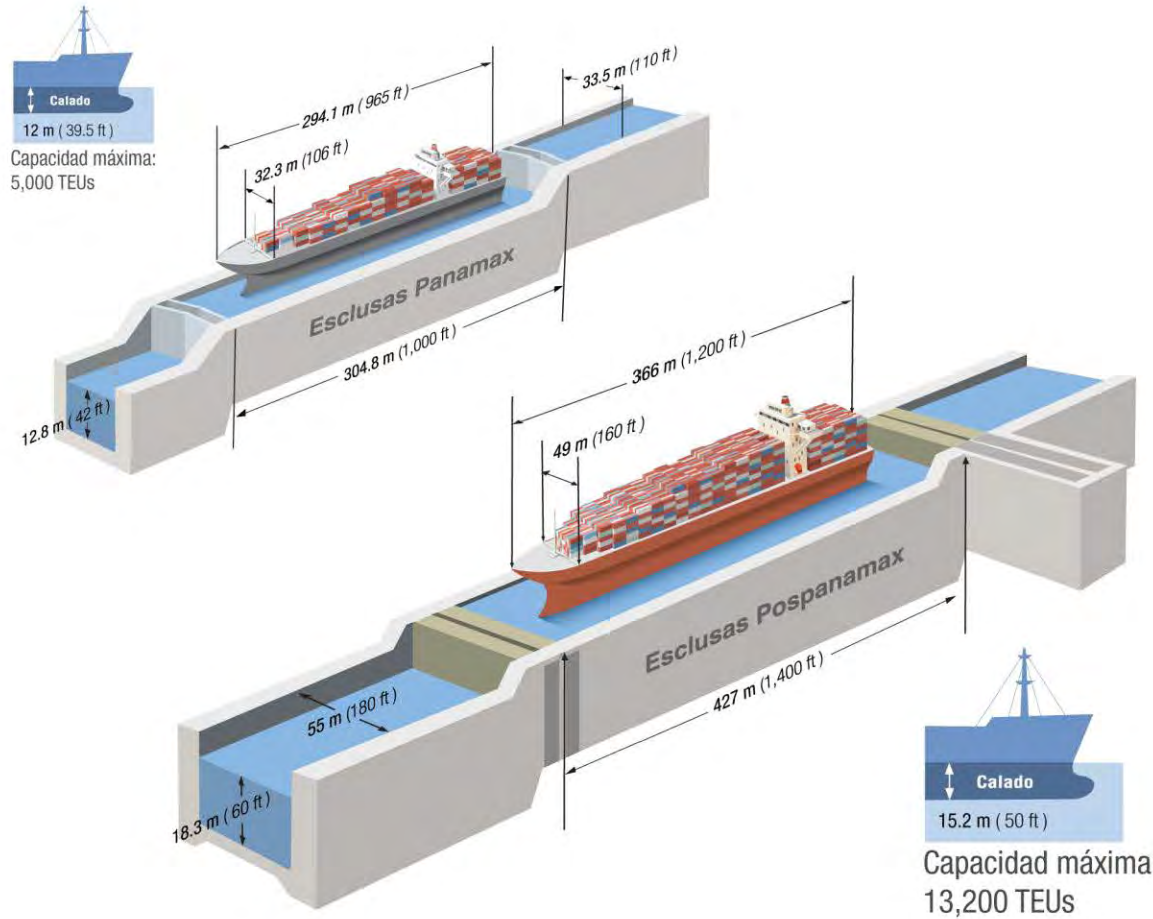
Dredging	11.2 Million Cubic Meters
Excavation	37.3 Million Cubic Meters
Concrete	4.4 Million Cubic Meters
Reinforcing Steel	192,000 Tons
Cement	1.2 Million Tons
Coarse Aggregates	5.5 Million Tons
Fine Aggregates	4.0 Million Tons

### Main Equipment

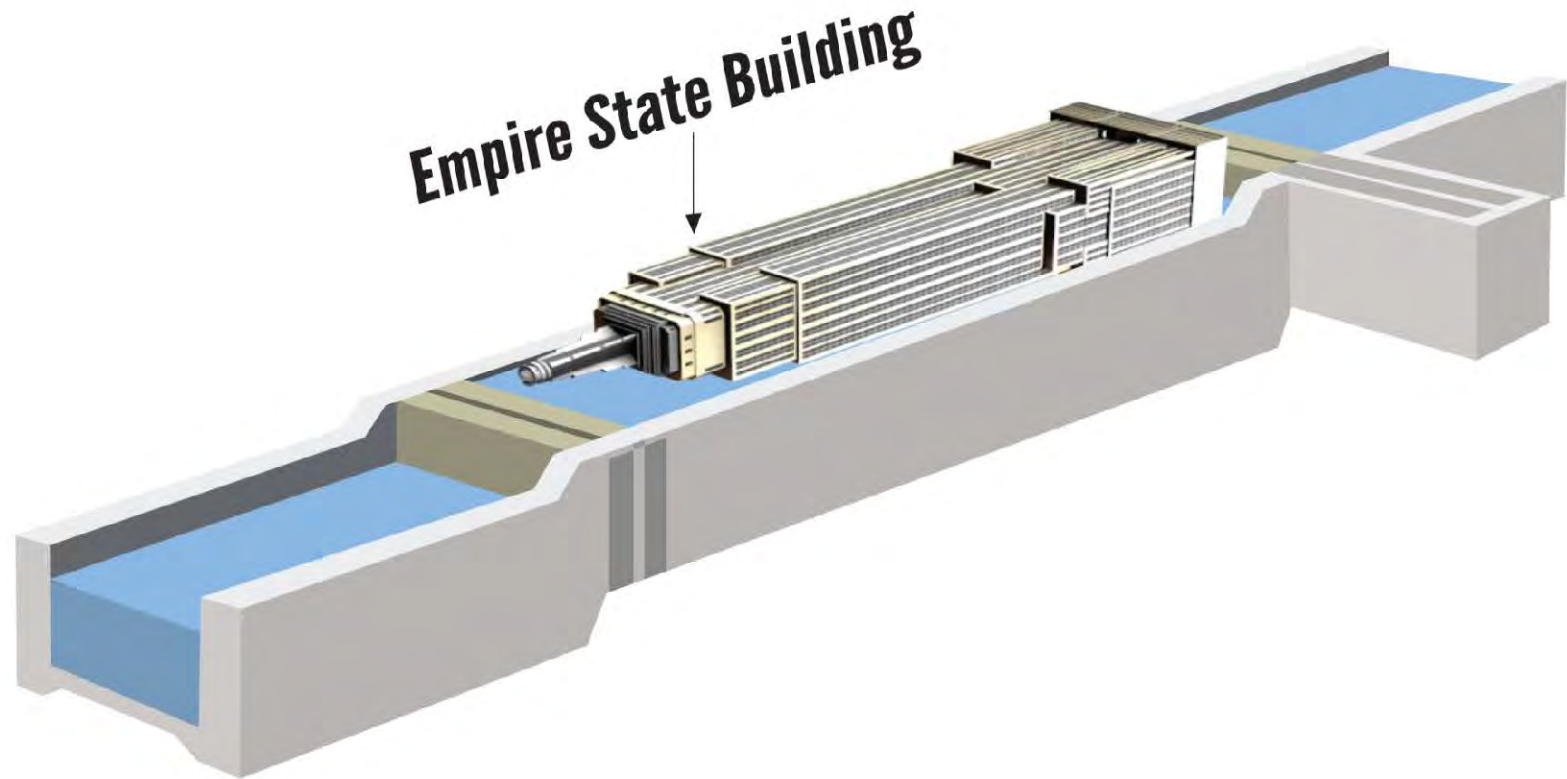
Lock Gates	16
Culvert Valves	64
Conduit Valves	72
Equalization Valves	16
Control Buildings	64



# Bigger and More Efficient Locks

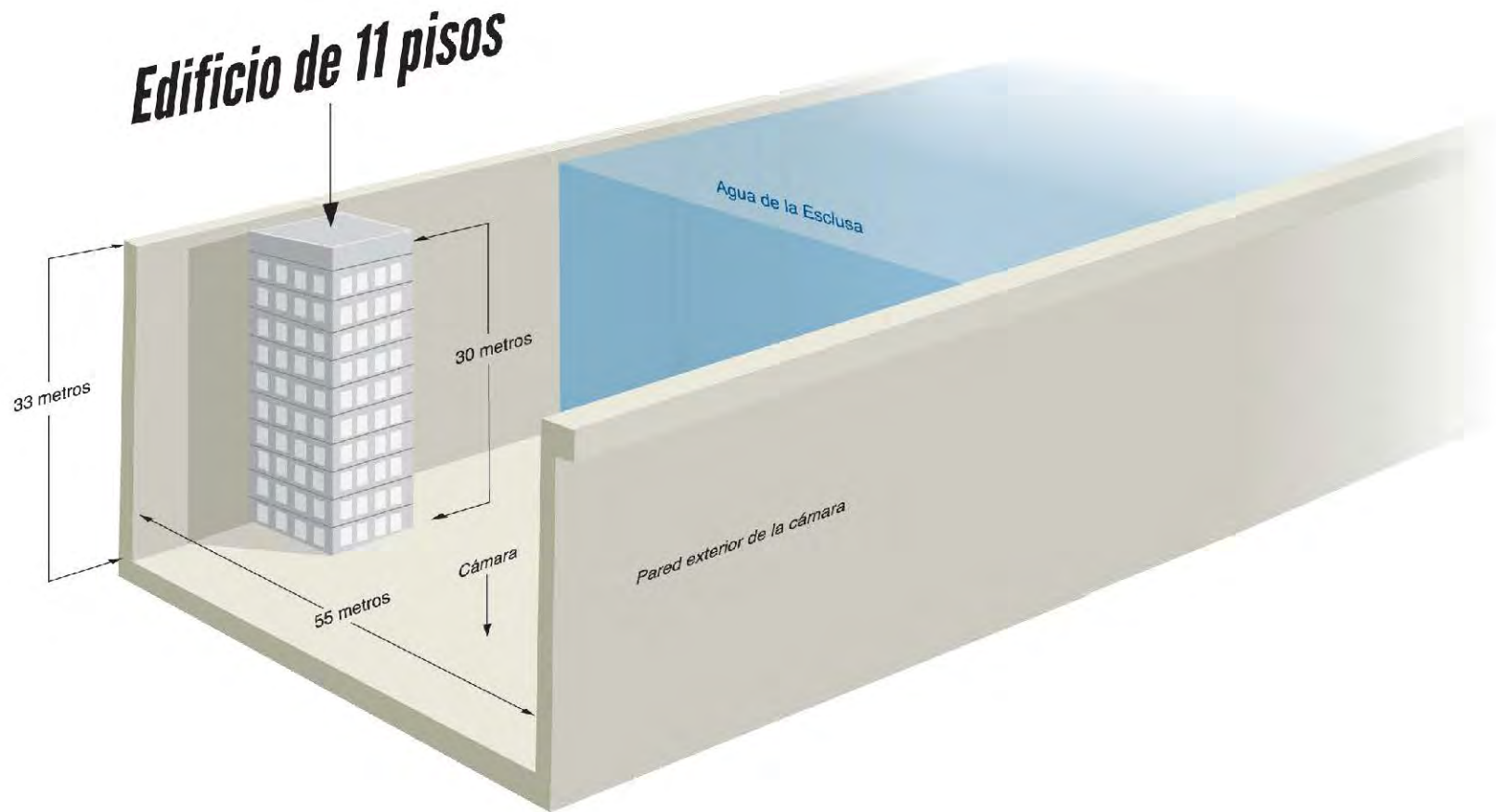


# How Big?





# How Tall?



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# Gate Fabrication

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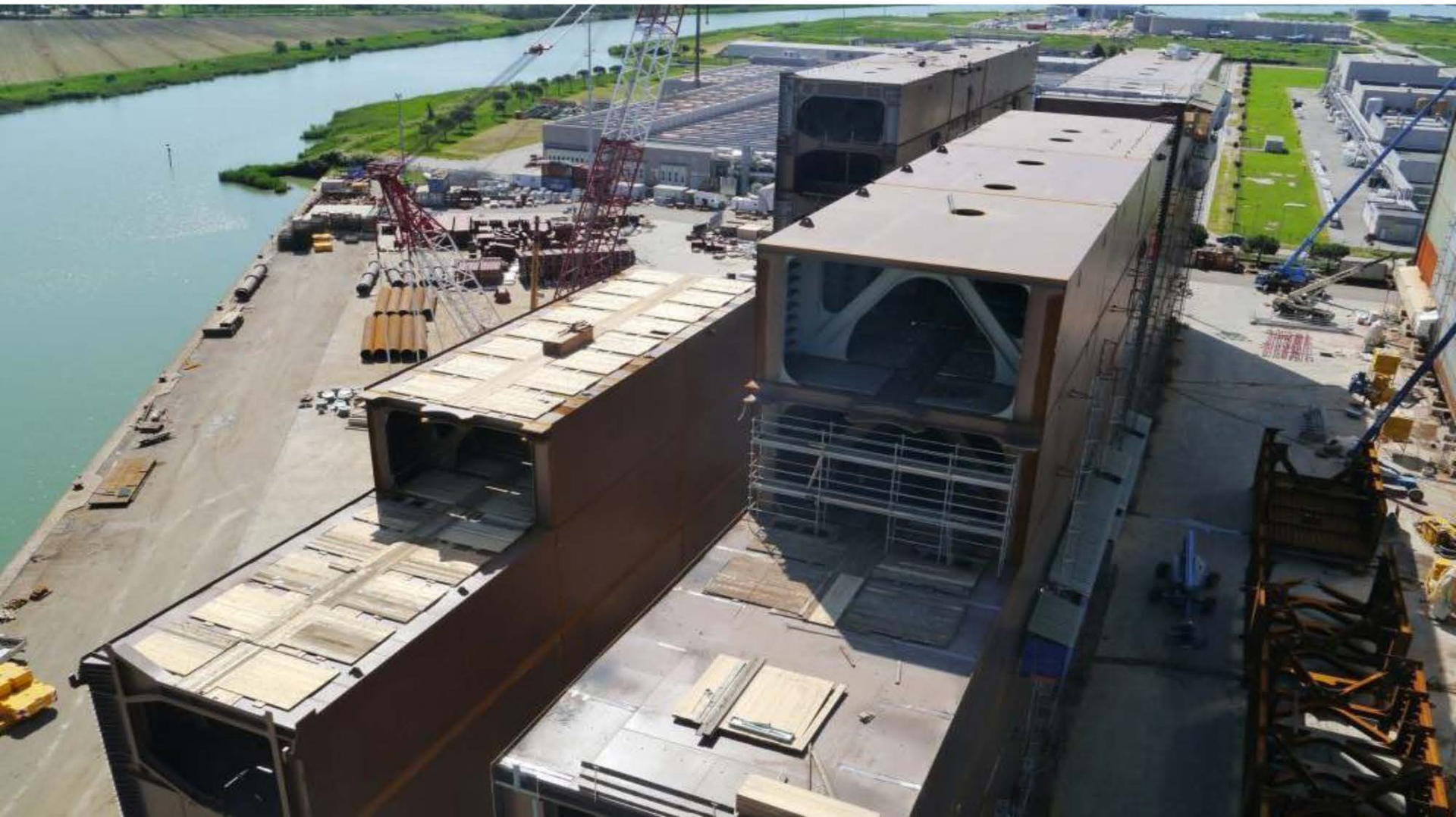




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# Gate Fabrication



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# Transporting New Lock Gates

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SOLUTIONS LLC





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# Lock Gates - Atlantic Site

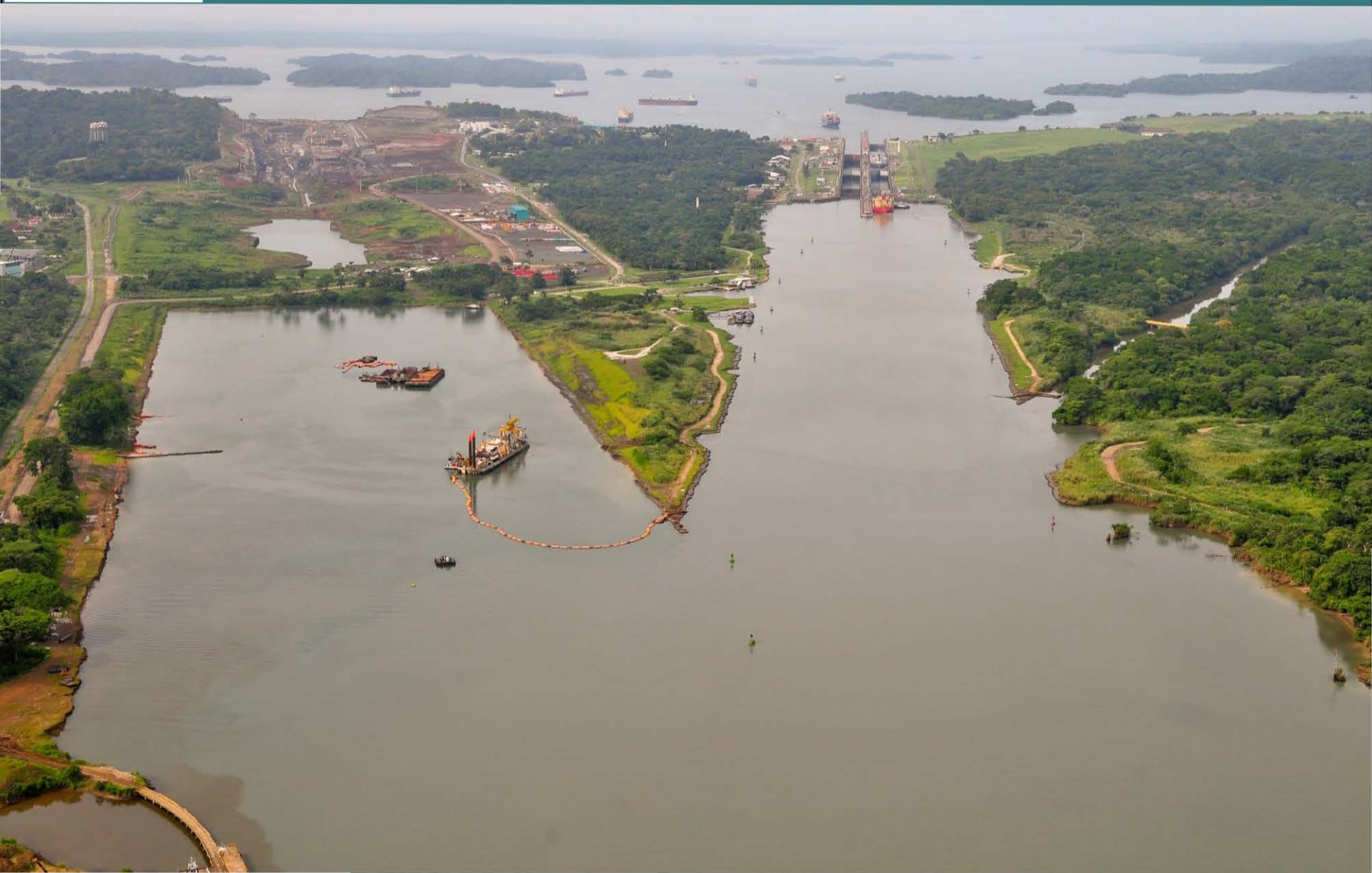




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# Atlantic Site – Aerial View

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SOLUTIONS LLC





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# Atlantic Site – South East View

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SOLUTIONS LLC



10/05/2011 12:46 PM



PCEP

# Atlantic Site – Chamber Conduit





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# Locks – Atlantic Site - Culvert

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# Atlantic Site – Concrete Activity





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# Pacific Site - Excavation

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# Pacific Site - Cofferdam





# PCEP Pacific Site – Lock Head Construction

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SOLUTIONS LLC





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# Lock Head Concrete Activity



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# Third Set of Locks Worldwide Procurement



Canada

USA

Mexico

Costa Rica

Panama

Colombia

Germany

Netherlands

Italy

Spain

South Korea

China



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# Valves – South Korea

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73 % Completion February 2014



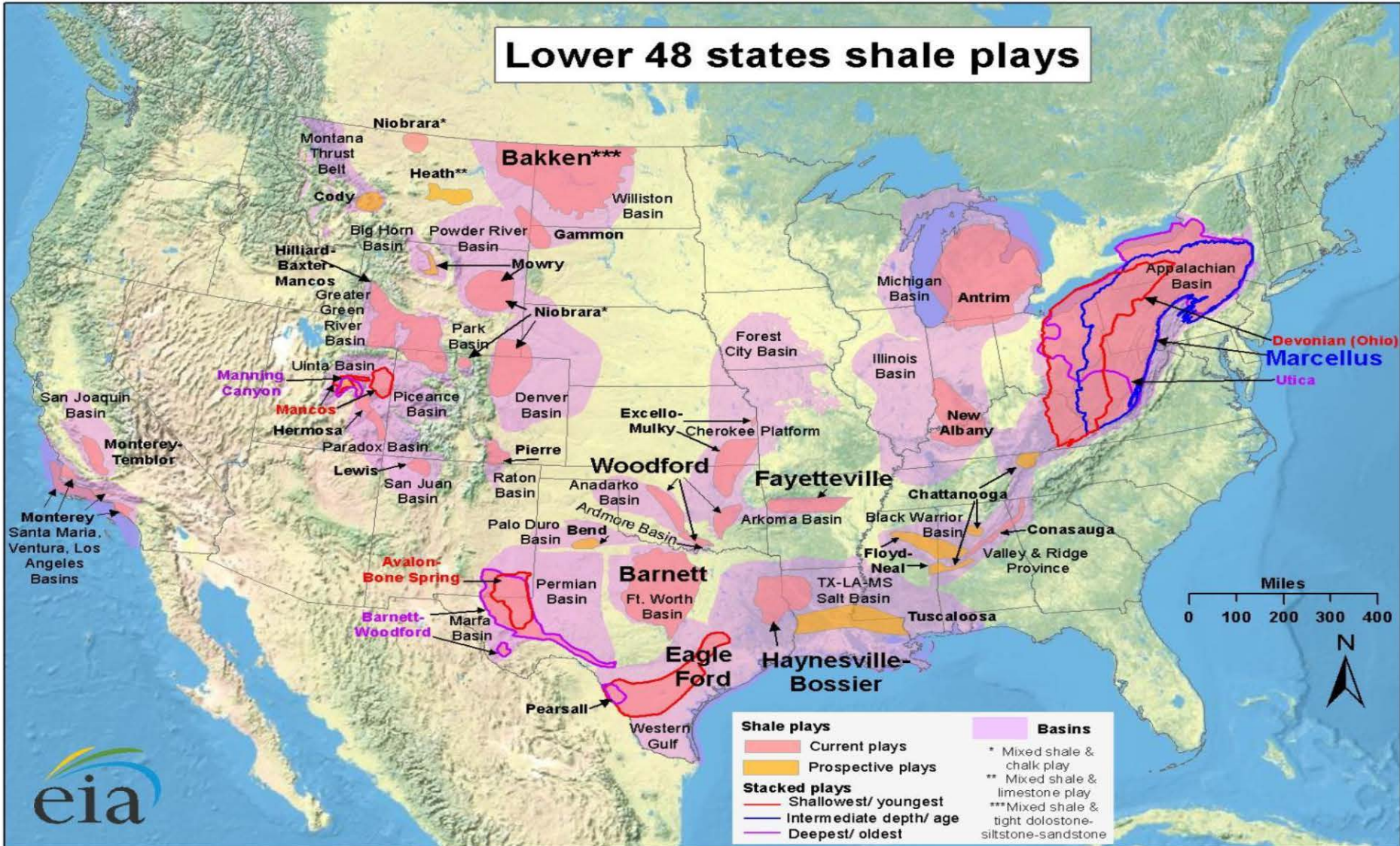


# LNG Trade – U.S. Gulf to Fukuoka, Japan





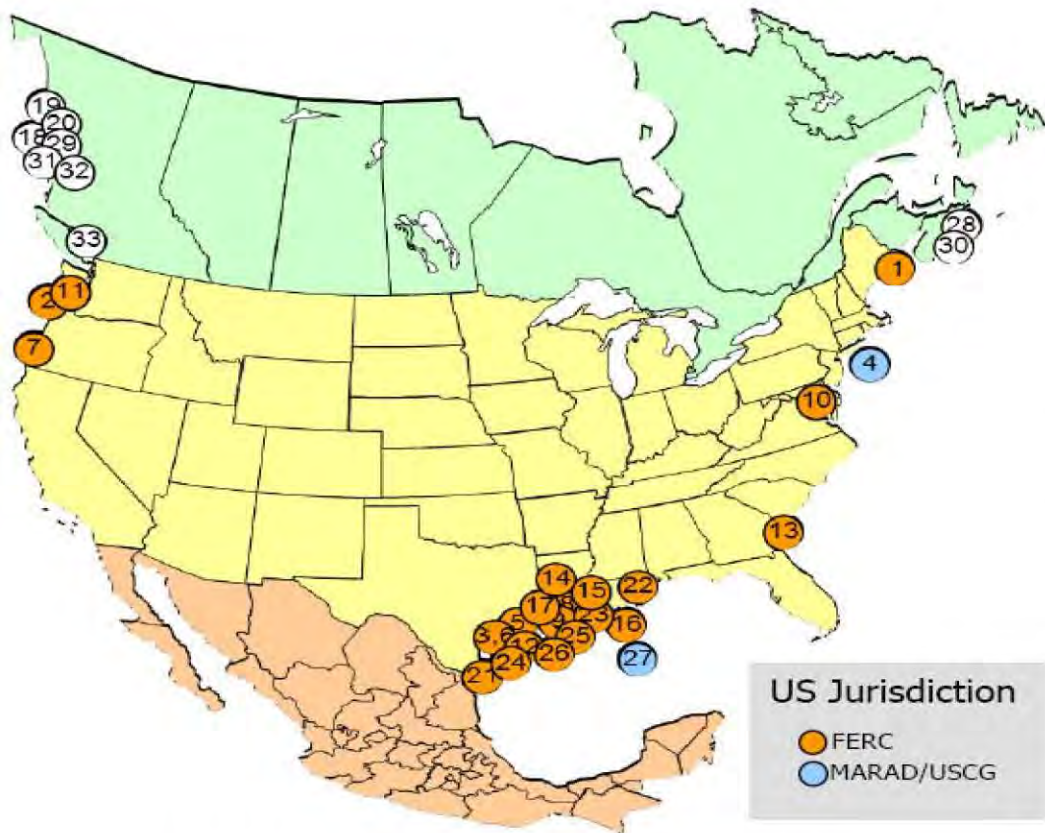
### Lower 48 states shale plays







## North American LNG Import/Export Terminals *Proposed/Potential*



US Jurisdiction

- FERC
- MARAD/USCG

### Import Terminal

#### PROPOSED TO FERC

1. Robbinston, ME: 0.5 Bcfd (Kestrel Energy - Downeast LNG)
2. Astoria, OR: 0.5 Bcfd (Oregon LNG)
3. Corpus Christi, TX: 0.4 Bcfd (Cheniere - Corpus Christi LNG)

#### POTENTIAL U.S. SITES IDENTIFIED BY PROJECT SPONSORS

4. Offshore New York: 0.4 Bcfd (Liberty Natural - Port Ambrose)

### Export Terminal

#### PROPOSED TO FERC

5. Freeport, TX: 1.8 Bcfd (Freeport LNG Dev/Freeport LNG Expansion/FLNG Liquefaction)\*
6. Corpus Christi, TX: 2.1 Bcfd (Cheniere - Corpus Christi LNG)\*
7. Coos Bay, OR: 0.9 Bcfd (Jordan Cove Energy Project)\*
8. Lake Charles, LA: 2.4 Bcfd (Southern Union - Trunkline LNG)
9. Hackberry, LA: 1.7 Bcfd (Sempra - Cameron LNG)\*
10. Cove Point, MD: 0.82 Bcfd (Dominion - Cove Point LNG)\*
11. Astoria, OR: 1.25 Bcfd (Oregon LNG)
12. Lavaca Bay, TX: 1.38 Bcfd (Excelerate Liquefaction)
13. Elba Island, GA: 0.35 Bcfd (Southern LNG Company)
14. Sabine Pass, LA: 1.3 Bcfd (Sabine Pass Liquefaction)
15. Lake Charles, LA: 1.07 Bcfd (Magnolia LNG)
16. Plaquemines Parish, LA: 1.07 Bcfd (CE FLNG)
17. Sabine Pass, TX: 2.1 Bcfd (ExxonMobil - Golden Pass)

#### PROPOSED CANADIAN SITES IDENTIFIED BY PROJECT SPONSORS

18. Kitimat, BC: 0.7 Bcfd (Apache Canada Ltd.)
19. Douglas Island, BC: 0.25 Bcfd (BC LNG Export Cooperative)
20. Kitimat, BC: 3.23 Bcfd (LNG Canada)

#### POTENTIAL U.S. SITES IDENTIFIED BY PROJECT SPONSORS

21. Brownsville, TX: 2.8 Bcfd (Gulf Coast LNG Export)
22. Pascagoula, MS: 1.5 Bcfd (Gulf LNG Liquefaction)
23. Cameron Parish, LA: 0.16 Bcfd (Waller LNG Services)
24. Ingleside, TX: 1.09 Bcfd (Pangea LNG (North America))
25. Cameron Parish, LA: 0.20 Bcfd (Gasfin Development)
26. Cameron Parish, LA: 0.67 Bcfd (Venture Global)

#### U.S. - MARAD/COAST GUARD

27. Gulf of Mexico: 3.22 Bcfd (Main Pass - Freeport-McMoRan)

#### POTENTIAL CANADIAN SITES IDENTIFIED BY PROJECT SPONSORS

28. Goldboro, NS: 0.67 Bcfd (Pieridae Energy Canada)
29. Prince Rupert Island, BC: 4.2 Bcfd (BG Group)
30. Melford, NS: 1.8 Bcfd (H-Energy)
31. Prince Rupert Island, BC: 2.5 Bcfd (Pacific Northwest LNG)
32. Prince Rupert Island, BC: 3.8 Bcfd (ExxonMobil - Imperial)
33. Squamish, BC: 0.27 Bcfd (Woodfibre LNG Export)

**QUESTIONS?**

**Thank You**

**Robert S. Bright**

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# The Panama Canal History and Future

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Seri Park; Ph.D., P.T.P.  
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### Panama Canal History

- History
- Current status

### Panama Canal Expansion

- Need for expansion

### Panama Canal Expansion Impacts

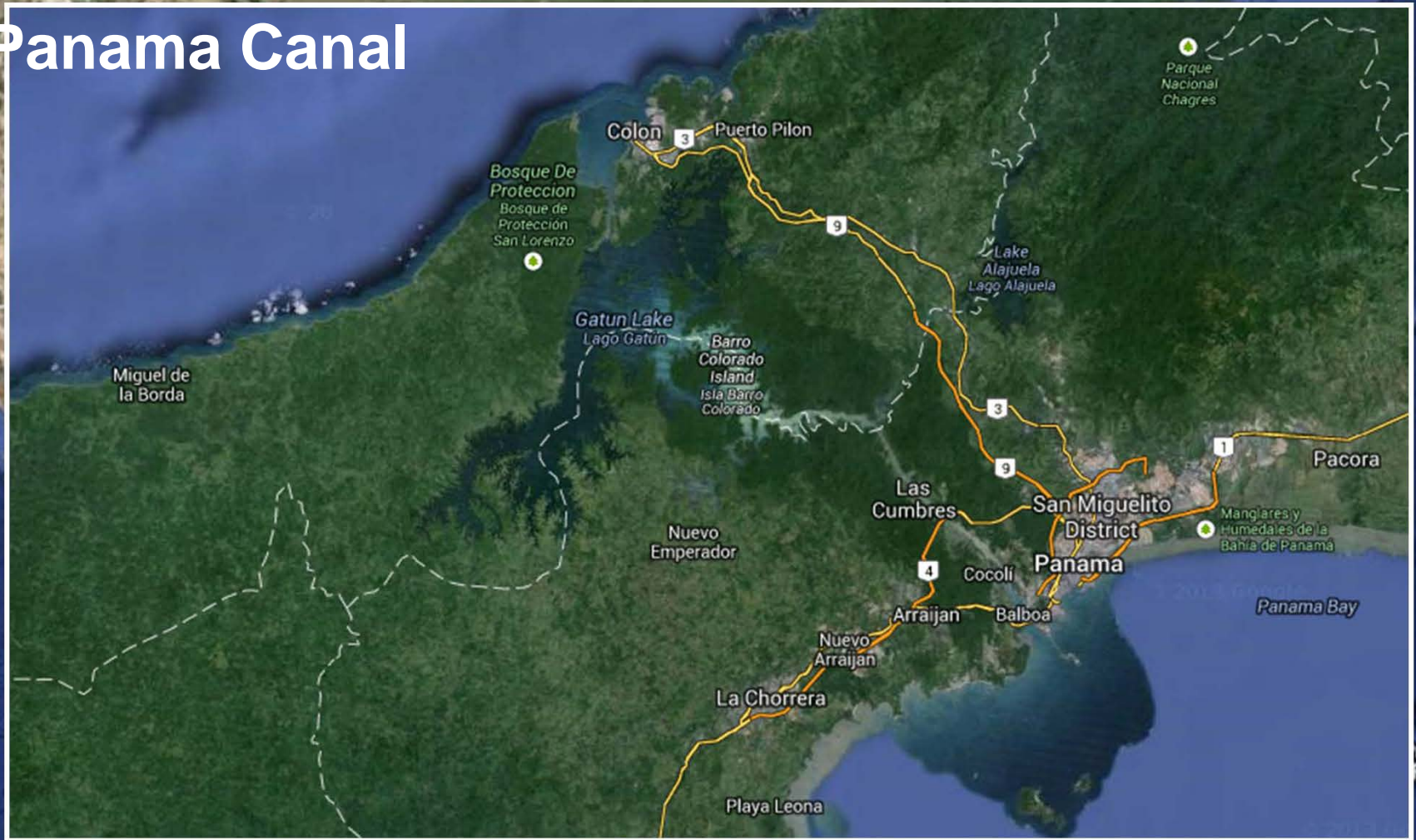
- Benefits
- Worldwide impact on shipping and intermodal transportation

### Panama Canal Authority (ACP) & Villanova Univ. Collaboration

- Internship
- Student Activities to Date
- Faculty Arrangement



# The Panama Canal

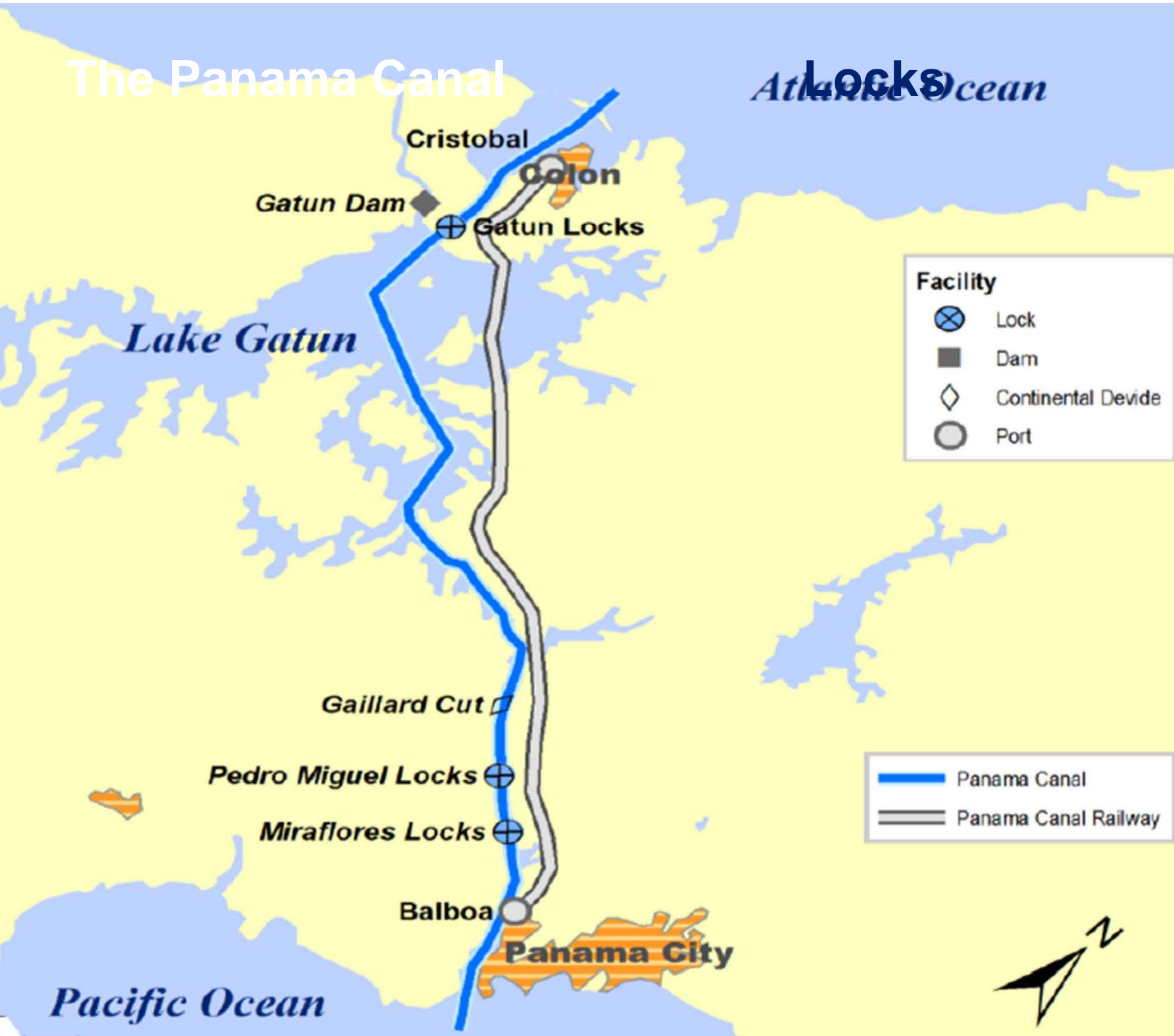


# The Panama Canal

# Locks



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# The Panama Canal



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## Port Traffic, TEU (2008)

- Less than 2 M
- 2 to 4 M
- 4 to 6 M
- 6 to 12 M
- More than 12 M



Main Transshipment Market

— Circum Equatorial Route

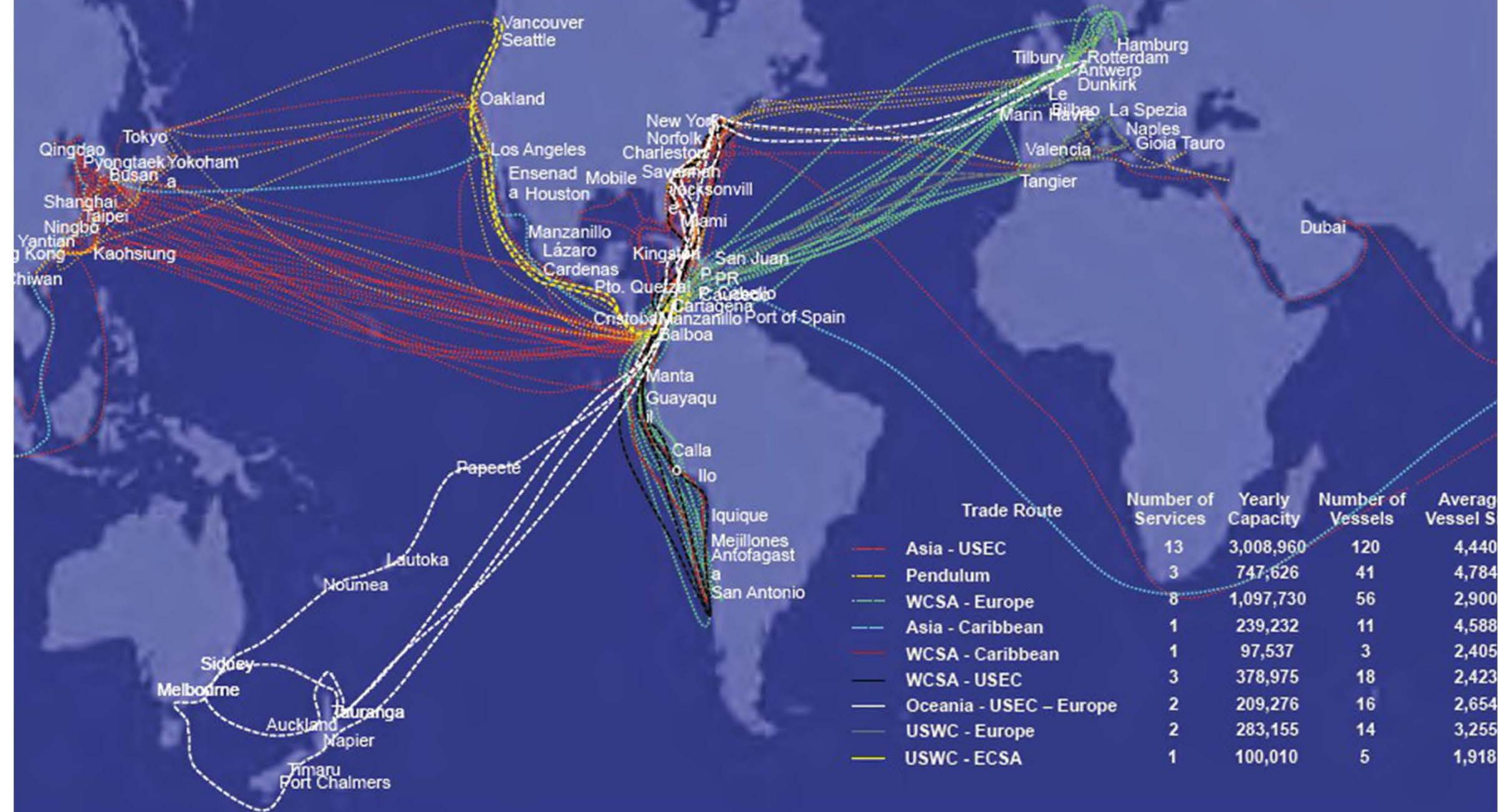
— North-South Pendulum Connector

— Transoceanic Pendulum Connector



# The Panama Canal

## Liner Services Through The Panama Canal





# The Panama Canal

## Panama Canal History



1500s:  
Roads  
across the  
Isthmus of  
Panama  
were built  
by Spain

1882:  
The  
French  
began  
digging a  
canal

1903:  
Panama  
declares  
independence  
from Colombia

1904:  
US resumes  
construction  
of Panama  
Canal

1850:  
The  
Panama  
Railway  
was built

1889:  
Project  
went  
bankrupt;  
work  
stopped

1904:  
Cedes  
Panama  
Canal  
Zone to  
the  
United  
States

1914:  
Canal  
Opens

# The Panama Canal

## Panama Canal History



1930s:  
Expansion of  
the Canal  
studied and  
approved

**1999:  
Panama  
assumes  
ownership  
and control  
of the Canal  
and the  
Canal Zone.**

**2007:  
Started PCEP**

1977:  
US agrees to  
transfer the  
Canal Zone to  
Panama in  
1999

2006:  
Panama  
approves the  
Panama  
Canal  
Expansion  
Project  
(PCEP) in a  
national  
referendum

2015:  
Estimated  
PCEP  
Completion



# The Panama Canal

## Canal Statistics



Source: The Van Horne Institute

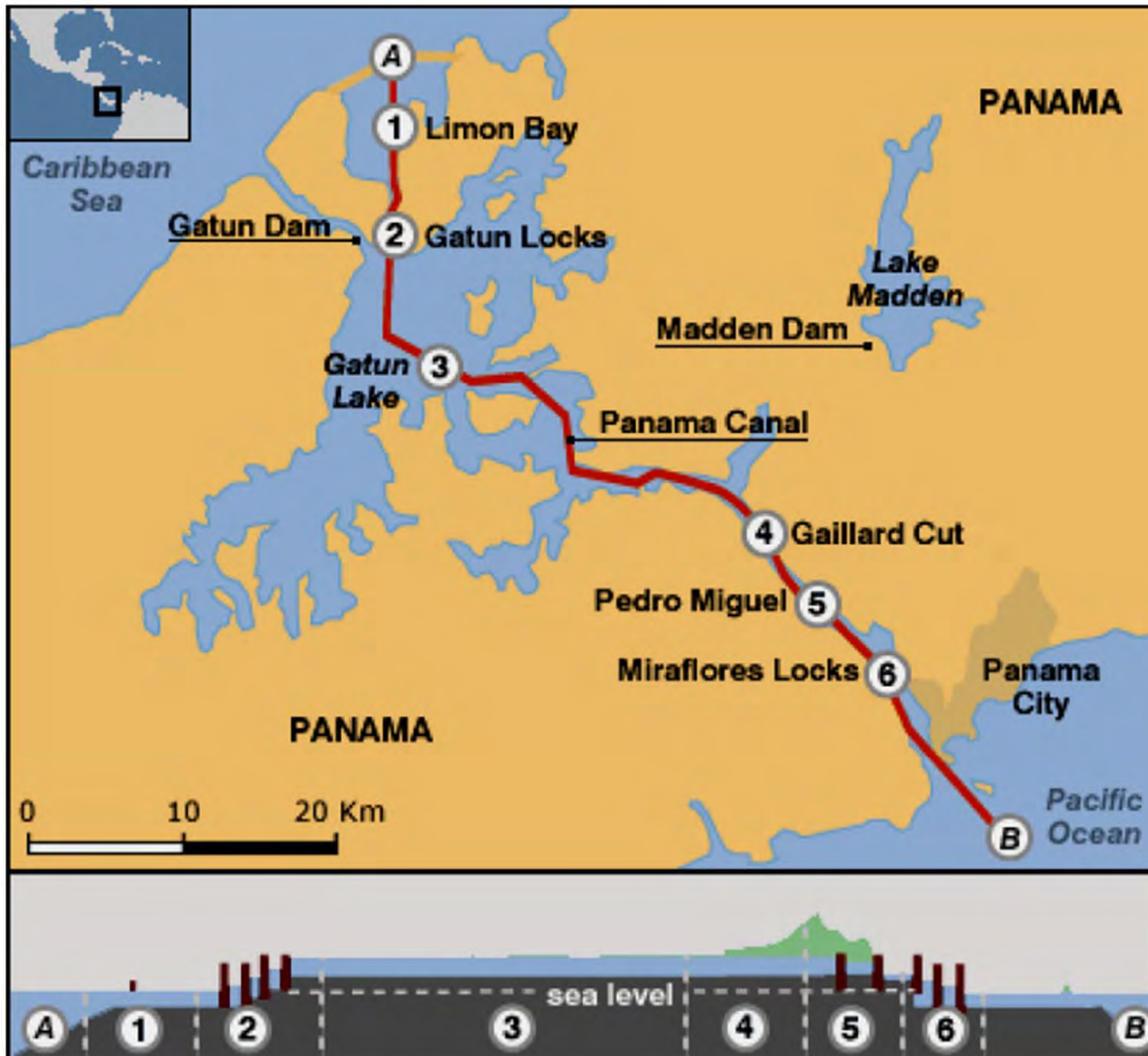
- **77 km (48 mi) canal connecting the Atlantic and Pacific Oceans.**
- **3 sets of 2 lane locks that raise and lower ships a total of 85 ft.**
  - **Gatun (3 stage)**
  - **Pedro Miguel (1 stage)**
  - **Miraflores (2 stage)**
- **Complete transit takes 8-10 hours and the average toll is \$54,000.**
- **Each transit requires 52 million gallons of fresh water from Gatun Lake.**

# The Panama Canal

## Current State



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- 48 miles long
- 41.2 feet deep at it's shallowest point
- Three sets of locks
  - 1050 feet long, 110 feet wide
  - Two lanes
  - 85 foot elevation change



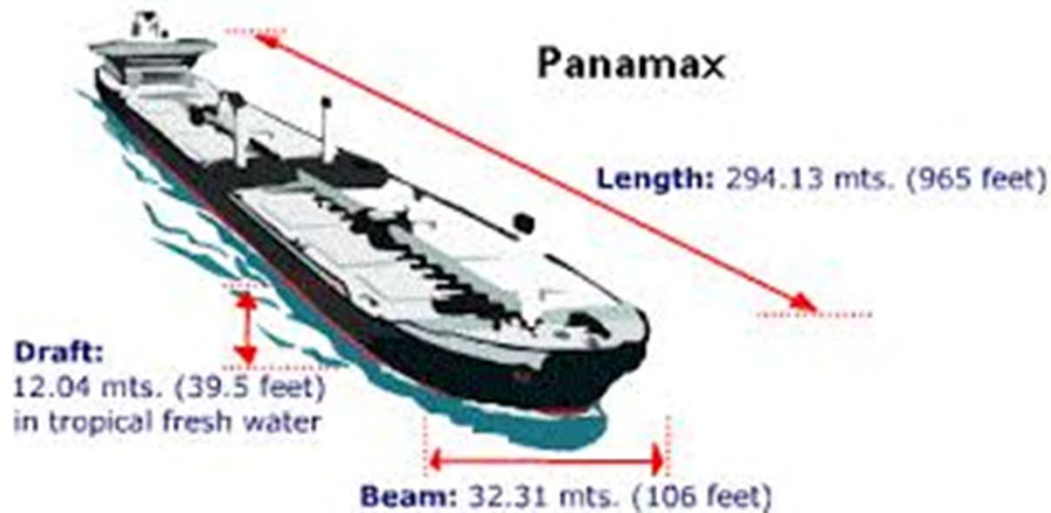
# The Panama Canal

## Current Capacity/ Need for Expansion



- **Current locks define Panamax ships:**
  - 1050 ft. long x 110 ft. wide
  - 4400 Twenty-ft. Equivalent Unit (TEU) containers
- **Gaillard Cut also limits larger ships.**
- **~14,000 transits per year.**
- **~300 million tons of shipping through the Canal per year.**
- **37% of container ships are now larger than Panamax**
- **Increased numbers of container ships traveling between China and the East/Gulf coasts of the US.**
- ***Even with minor improvement work, the max sustainable capacity reached by 2012 (340M tons/year).***

- **Maximum dimensions for vessels transiting the Canal**



[http://en.wikipedia.org/wiki/File:Panamax\\_ship\\_1.JPG](http://en.wikipedia.org/wiki/File:Panamax_ship_1.JPG)

- **Maximum height: 190 feet above waterline**
  - 205 feet at low tide
  - Height restrictions are due to the Bridge of the Americas at Balboa.



To account for higher demand and larger ships, an  
**The Panama Canal**  
expansion project was proposed and approved in 2007.



- **Existing locks limit vessel size**
- **Navigation channels are too narrow for larger ships to pass side-by-side**
- **The Panama Canal Authority (ACP) projects 3% average annual growth in cargo volume**
- **Shipping lines are ordering larger vessels.**
  - 50% of container ships built between 2006 and 2011 are too large to transit the Canal (Post Panamax).
  - Percentage of Post Panamax ships increasing from 27% to 37% of the world's container ship fleet.
- **Canal must accommodate larger container ships to be competitive.**
  - Shipping containers suited to intermodal transport, can bypass the Panama Canal entirely (e.g. California-New York by rail).
  - Container ships are the Canal's main revenue source.



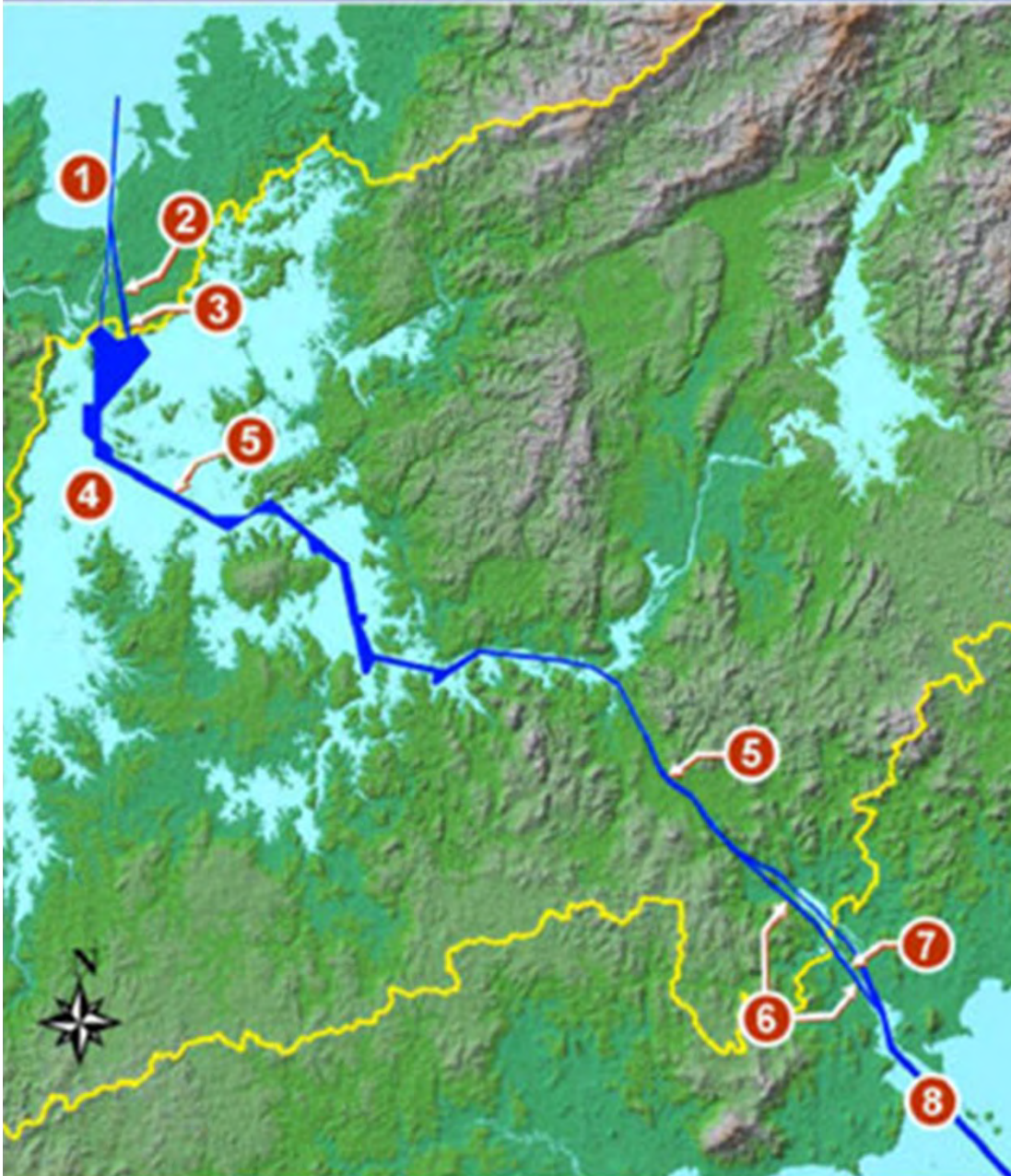
# The Panama Canal

## The Panama Canal Expansion Project (PCEP)



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### Components of Third Set of Locks Project



**1: Deepening and widening of the Atlantic entrance channel**

**2: New approach channel for the Atlantic Post-Panamax locks**

**3: Atlantic post-Panamax locks with 3 water saving basins per lock chamber**

**4: Raise the maximum Gatun lake operating water level**

**5: Widening and deepening of the navigational channel of the Gatun lake and the Culebra cut**

**6: New approach channel for the Pacific Post-Panamax locks**

**7: Pacific Post-Panamax locks with 3 water saving basins per lock chamber**

**8: Deepening and widening of the Pacific entrance channel**

- **The Canal is the backbone of Panama's economy.**
  - 8000 Panamanians employed before expansion.
  - \$434 million transferred to Panamanian Treasury in 2009
- **Projected 2024 revenue *four times greater* than current value!**
  - Contribution to Panamanian Treasury likely to increase
- **After 2025, Canal will again be nearing capacity**
- **PCEP will create about 7000 new jobs!!**
  - positive social & economic issue

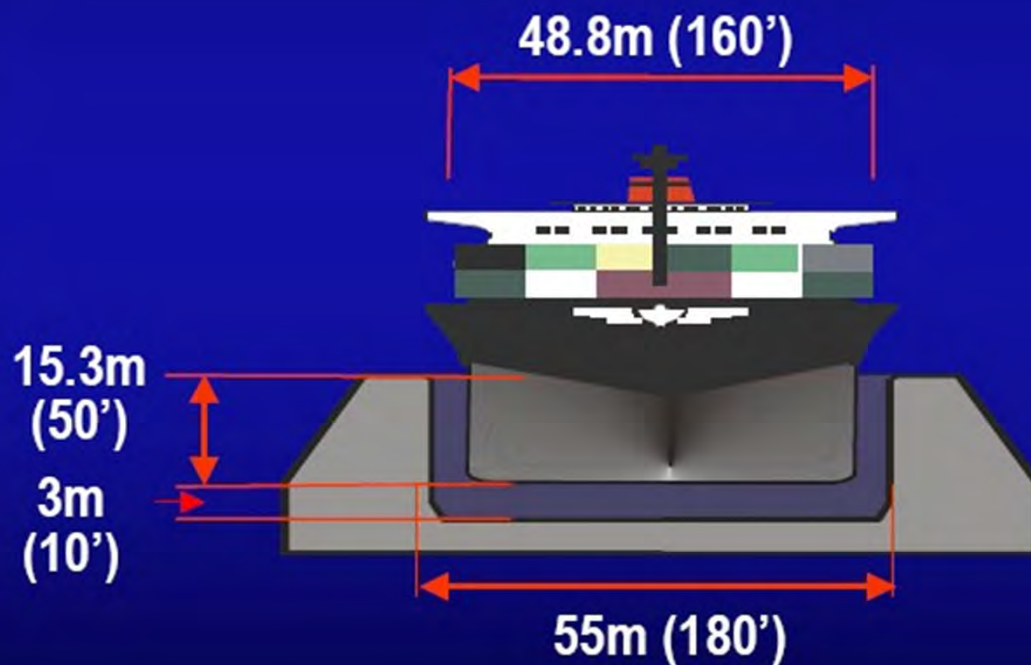


- **Canal cargo capacity dramatically increases.**
- **Increased revenue:**
  - \$6 billion per annum (from \$1.4 billion currently).
- **In Panama:**
  - Creates jobs.
  - Increased toll revenue means potentially larger budget surplus

## Vessel and Lock Dimensions

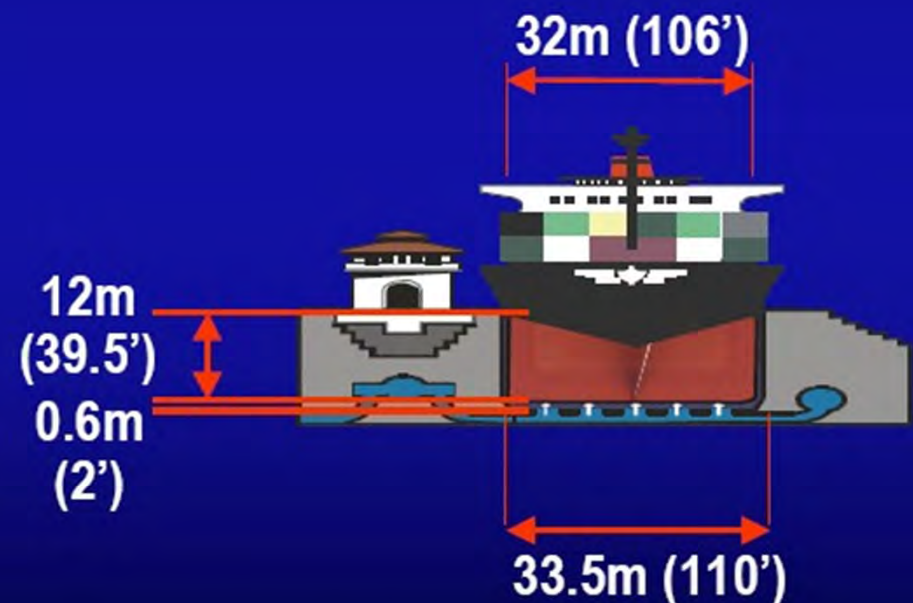
Source: <http://www.oil-electric.com>

### Post-Panamax Locks



**Chamber length 427m (1,400')**  
**Vessel length 366m (1,200')**

### Existing Locks



**Chamber length 305m (1,000')**  
**Vessel length 294.3m (965')**



# The Panama Canal

3/7/2014





# The Panama Canal



3/7/2014



# The Panama Canal



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- **East Coast growth should outpace West Coast growth.**
  - Post Panamax ships will be able to transit the Canal instead of stopping at West Coast Ports.
  - East Coast ports will likely not take cargo in large numbers in the short-term.
- **Large quantities of cargo being diverted from the West Coast to the East Coast will depend on railroad pricing and Panama Canal tolls.**
- **Most East Coast port facilities *must be upgraded!***



- **Future Ship Design**
  - Larger vessels will be designed in shipping sectors such as car carriers and cruise ships.
  - Container ships are already at “Post-Panamax”.
  - Solid and Liquid Bulkers and Coal Carriers will be redesigned to fit the new Canal locks.



- **Nations closest to Panama**
  - Columbia and Venezuela
- **Nations in the Caribbean that have developed Transshipment facilities**
  - Jamaica
  - Dominican Republic
  - Trinidad
- **The potential for Latin American countries to see expanded trading opportunities over the next decade is substantial.**
- **Nicaragua has had an *'alternate canal'* proposal.**
  - But this project may not be built due to the lack of potential market share and due to the need for required funds.



- **The operation of the Canal is restricted by the amount of water in Gatun Lake.**
- **Currently, each transit uses water (52 million gallons) from the Lake that is discharged into the Atlantic or Pacific Oceans.**
- **Even the new PCEP locks do not retain all of the water.**
- **The Canal is absolutely dependent upon the rainy seasons in Panama (April – November) to keep Gatun Lake full to support transits.**

- **Internship**

- Max. duration: 2 months
- Max. number of students at the same time
  - 3 students
- Technical areas of concentration

Initial Technical Areas of Concentration	Potential Additional Future Areas of Concentration
Environmental Management	Worldwide Shipping Trends; Transportation Engineering/Planning
Water Resources Management	Research regarding future Ship Design
Alternate Energy Sources	Business of Canal Management



- **1 Graduate Student**
  - Master in Sustainable Engineering
  - *Results of this work presented at the [Transportation Research Board Annual Meeting 2014; Special Workshop One Hundred Years of the Panama Canal: Legacy and Future!](#)*
- **2 Undergraduate Students**
  - Bachelor in Civil Engineering
    - Environmental Evaluation Section of the Environmental Division
  - Bachelor in Biology
    - Air Quality Section of the Expansion Division

- **Plans are emerging for at least one member of the ACP staff to become a Visiting Professor of the VU faculty for an established duration.**
- **Future reciprocal plans may also result in a member of the VU faculty working with ACP staff for an extended duration.**





# StrongPorts

U.S. Department of Transportation

**Delaware Valley Goods Movement Task Force**  
**April 16, 2014**

**Stephen Shafer**  
**Office of Intermodal System Development**  
**U.S. Maritime Administration**



**U.S. Department  
of Transportation**

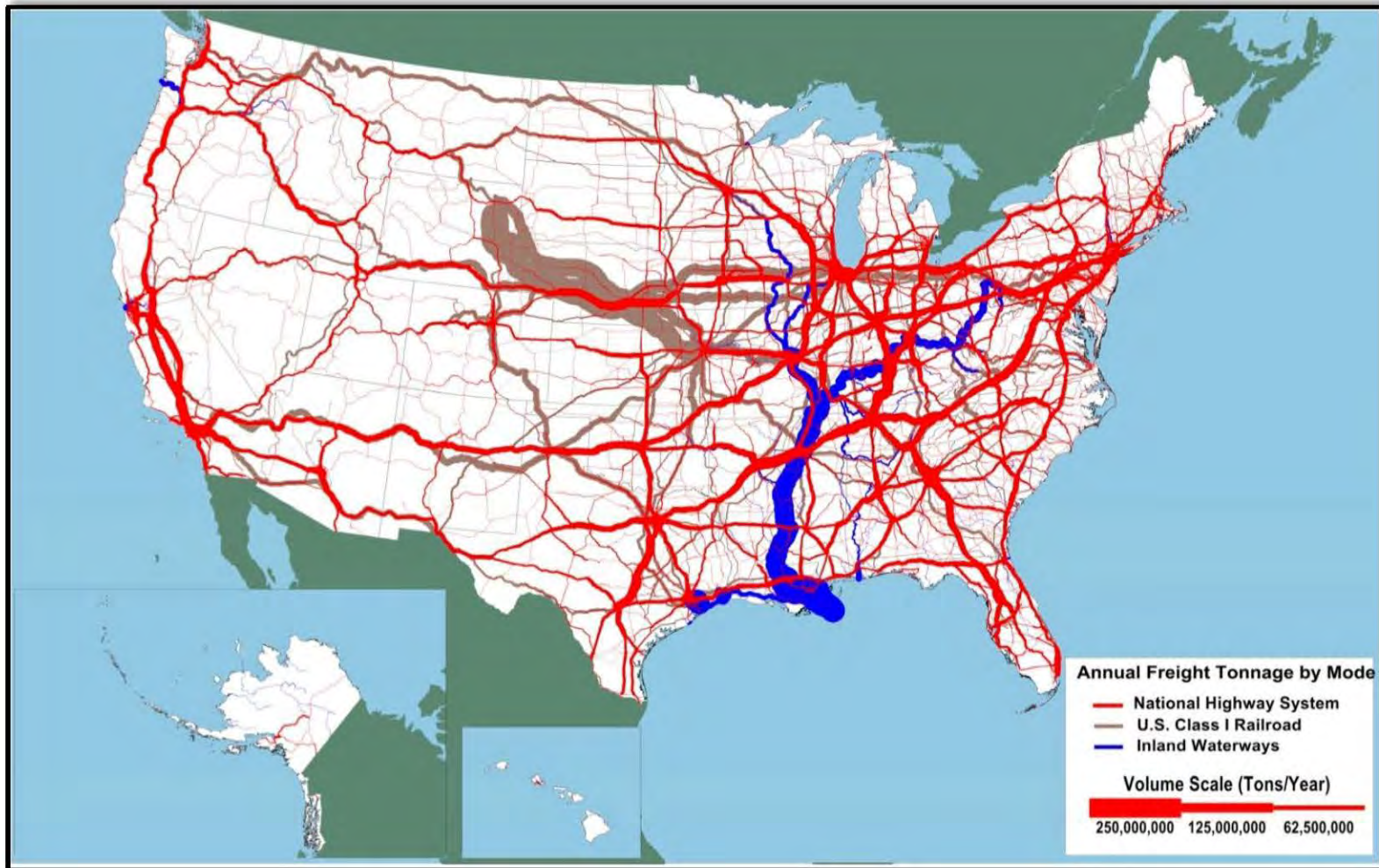
# Maritime Administration

## **Mission:**

**To foster and promote the U.S. merchant maritime industry for the Nation's economic and national security.**

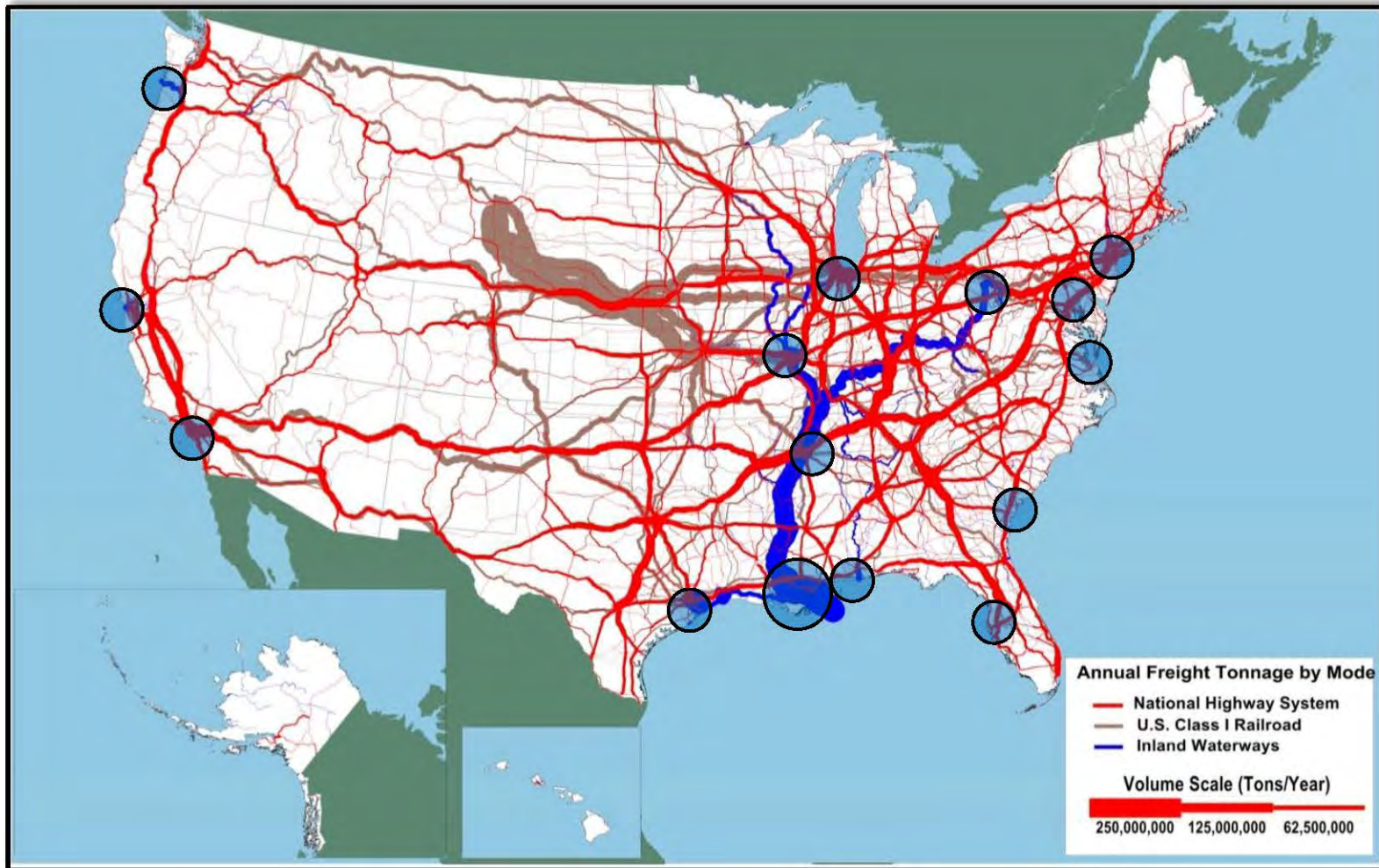


# 2007 Freight Volume/Day





# Major U.S. Sea Ports and Long Haul Trucking

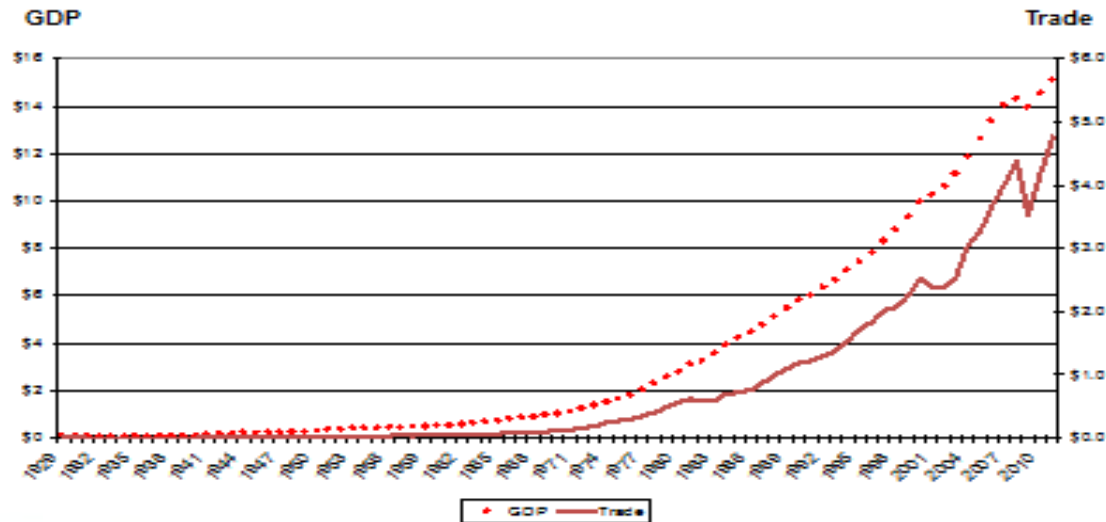


# Ports Contribution to the Economy

Vessels that transport cargo through U.S. seaports move **99.4 percent of the nation's overseas trade** by volume, and 65.5 percent by value.

("Port-Related Infrastructure Investments Can Reap Dividends," by Kurt Nagle, President and CEO of AAPA. Industry Today, Vol 14, Issue 3)

U.S. Trade and Gross Domestic Product  
1929-2011 (\$ trillions)



Source: U.S. Maritime Administration processing of Bureau of Economic Analysis data.



# The Port Challenge

## Failure to Act

American Society of Civil Engineers  
Failure to Act Report 13 September 2012.  
Continued level of (federal) investment  
will **cost 178,000 jobs/year**  
**and \$4 Trillion by 2040.**



During a National Port Summit hosted by former Transportation Secretary Ray LaHood, participants made it clear that **port infrastructure suffers from a lack of focused and systematic investment.** (Second National Port Summit, April 21, 2011, Chicago, IL.)

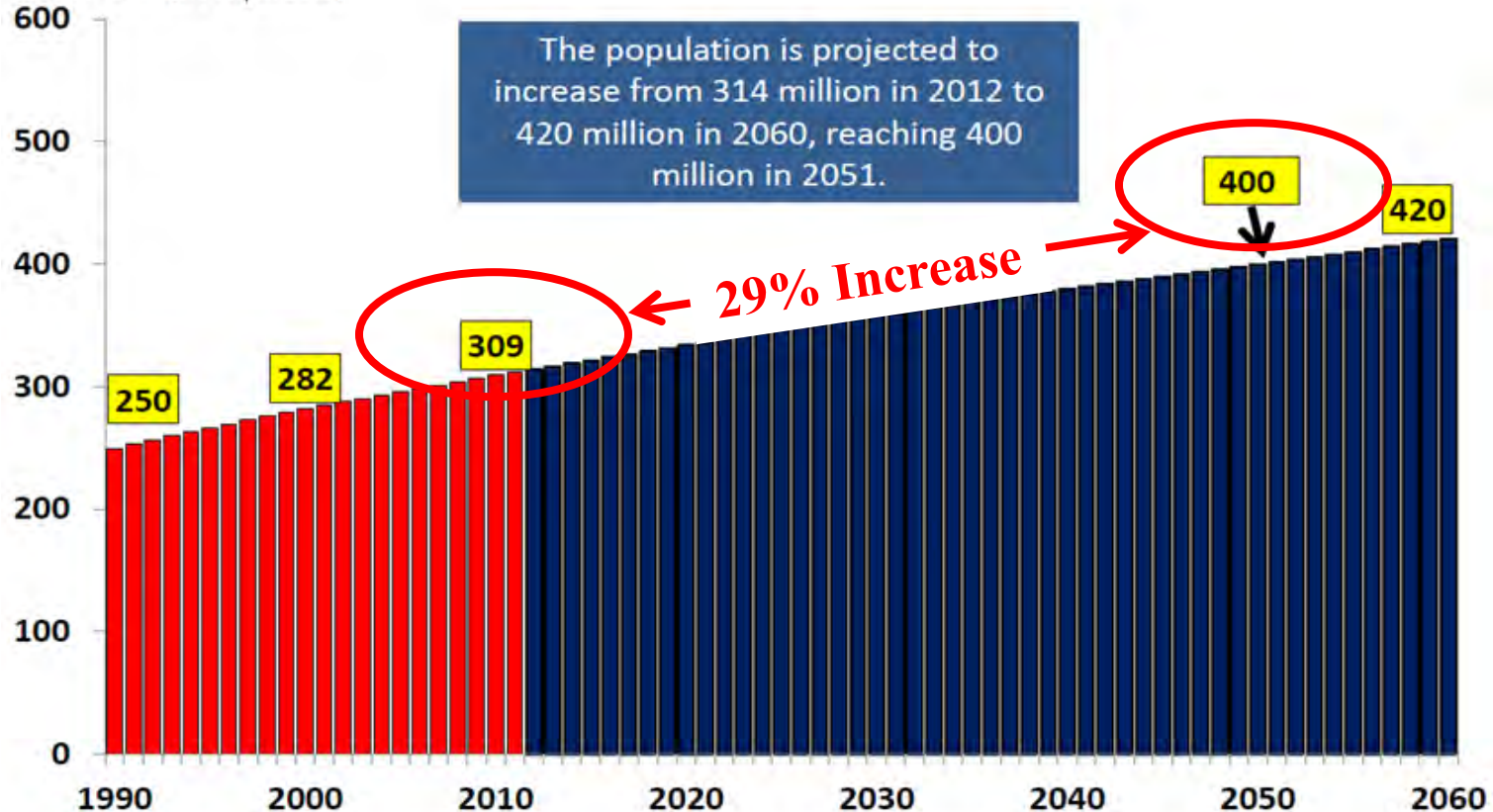




# Port Challenges: A Growing Population Will Stress Capacity

## United States Population: 1990 to 2060

Numbers (in millions)



United States  
**Census**  
Bureau

U.S. Department of Commerce  
Economics and Statistics Administration  
U.S. CENSUS BUREAU

Red columns represent population estimates for 1990-2011.

Source: Jennifer Ortman. A Look at the U.S. Population in 2060. U.S. Census Bureau, Population Division. December 14, 2012. [http://www.census.gov/newsroom/cspan/pop\\_proj/20121214\\_cspan\\_popproj.pdf](http://www.census.gov/newsroom/cspan/pop_proj/20121214_cspan_popproj.pdf)

# StrongPorts Program



**Legislation: Authorizes Port Infrastructure Development Program** (2010 National Defense Authorization Act (PL 111-84))

**Purpose: Promote, Encourage, Develop Ports and Transportation Facilities in Connection with Water Commerce**

- Secretary of Transportation, through the Maritime Administrator “**shall establish a port infrastructure development program for the improvement of port facilities.**”
- Provide technical assistance as needed for project planning, design and construction.
- Coordinate with Federal agencies to expedite NEPA.
- Coordinate reviews or requirements with local state and federal agencies.
- Receive (Federal, non-Federal, private) funds to further projects.



# StrongPorts Program

## Primary Objective:

- **Improve state of repair, capacity, efficiency and environmental sustainability of all U.S. ports.**
- Leverage existing programs where possible
- Improve port competitiveness for public (Federal, State and local) and private funds through enhanced planning and engagement

## Factors, Goals and Methodologies to Consider

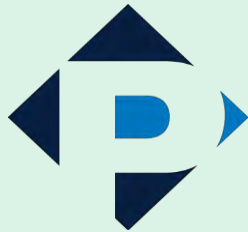
- Ensure Federal role is appropriate to circumstances – Right Size, not Super Size
- Competition among/between ports is essential – minimize impact
- Program must be effective with no new Federal Funds – New money only increases scope of program benefits.
- Address the real challenges ports face, not perceived - Consensus
- Program should benefit all ports, not just a select few.







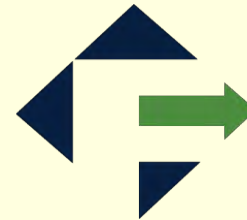
# Program Framework - Phase 1



## Category I Planning & Engagement

### All Ports

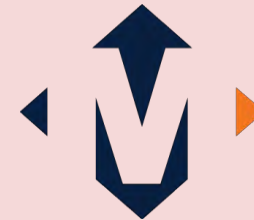
Low Federal Oversight  
No Market Interference



## Category II Financing

### Limited No. of Ports

Moderate Federal Oversight  
Minimal Market Interference



## Category III Project Support

### Very Few Ports

High Federal Oversight  
Minimal Market  
Interference

### A. Guidelines & Data:

Sector advocate through analysis & showcasing opportunities/consequences regarding port role/investment

#### Activities Include:

- Port Investment Plan Guidelines (With Stakeholders)
- National/Regional Studies and Maritime Impact Analysis

### B. Assistance:

Direct support to individual ports (upon request)

- Investment Plan Devel. Support (TIGER VI Planning Grants)
- Delivery of Federal Services (Gateway Offices & HQ)
- Dedicated Staff With MPO Experience

### Financing:

Direct funding support via existing/future programs

- TIGER I-VI Grants (\$420M)
- Marine Highway Grants
- Eligible for Port Infra Devel. Fund
- Possible

### Project Support:

Increased Federal project assistance where unique Federal interest exists

MARAD Co-Manages Project w/Port

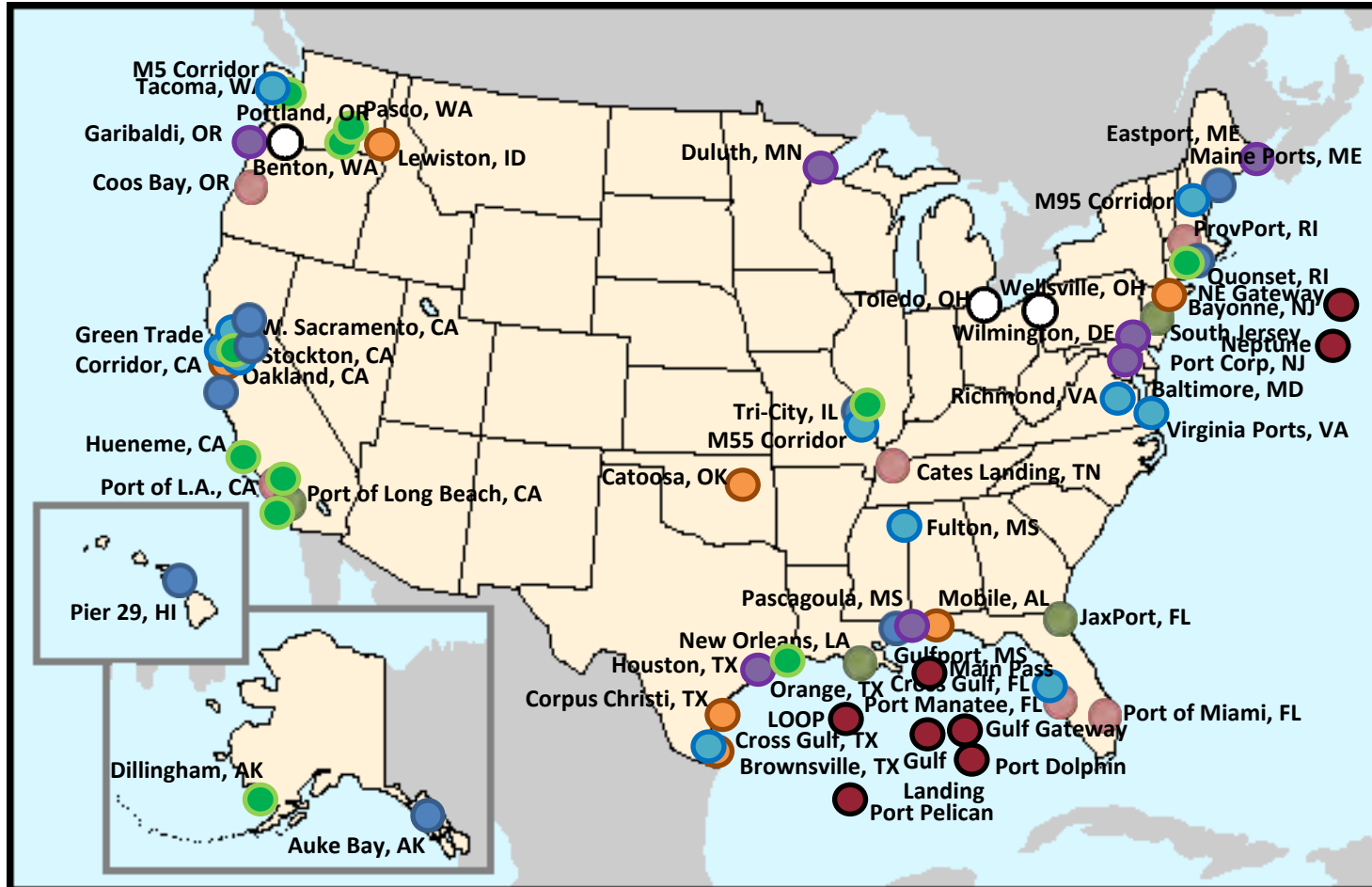
- Design Development
- Eligible For PID Fund
- Eligible for Lead Fed. Agency Supp.
- Strict Sel. Criteria
- Investment Plan Req'd
- Project Clearly Defined

# Maritime Administration Projects



- ARRA Grants
- TIGER FY 2009
- TIGER FY 2010
- TIGER FY 2011
- TIGER FY 2012
- TIGER FY 2013

# Maritime Administration Projects



- |                 |                 |                 |                    |
|-----------------|-----------------|-----------------|--------------------|
| ○ ARRA Grants   | ● TIGER FY 2010 | ● TIGER FY 2012 | ● Marine Highway   |
| ● TIGER FY 2009 | ● TIGER FY 2011 | ● TIGER FY 2013 | ● Port Conveyance  |
|                 |                 |                 | ● Deep Water Ports |



# StrongPorts Initiatives - 2014

## Port Planning & Investment Toolkit

### A Maritime Industry Joint Venture

A Collection of Investment Plan Best Practices and Tools,  
Developed by industry experts under a cooperative  
agreement between AAPA and the Maritime Administration



Working with State Departments of Transportation,  
Metropolitan Planning Organizations, and ports to include  
water transportation in State freight and passenger  
transportation plan

# Port Planning & Investment Toolkit

## A Maritime Industry Joint Venture

A **joint venture** between AAPA, a working group of 57 industry expert volunteers, and the Maritime Administration.

Toolkit will help **ports obtain funding** by developing **investment grade plans that:**

- Clearly identify **future port needs**;
- Determine the most **cost-effective**, sustainable and efficient **solutions** to port problems; and
- Get port infrastructure projects into **MPO and state transportation programs** in order to receive **formula funding**;
- Position port projects for **federal funding** such as TIGER grants; and
- Assist ports in obtaining **private sector investment funds**.



A facilitated day-long session to **foster dialogue** and **develop regional maritime transportation plans**

Target participants include **State Departments of Transportation, MPOs, Economic Development Corporations, Ports, and Port Authorities**

### **PortTalk Outcomes:**

- Identify resources and programs to help build, **modernize and expand** maritime transportation assets
- **Spotlight** maritime transportation's role in regional transportation **system planning**
- Gain **understanding** of freight system plans to 2025
- Generate **innovative solutions** to environmental and logistics challenges





# StrongPorts

U.S. Department of Transportation

Questions?

**Contact:**

**Stephen Shafer**

**[Stephen.Shafer@dot.gov](mailto:Stephen.Shafer@dot.gov)**



U.S. Department  
of Transportation

An aerial photograph of a large industrial facility, likely a shipyard or port, situated along a body of water. A large ship is docked at a pier in the foreground. The facility includes several large buildings, numerous parking lots filled with vehicles, and various pieces of industrial equipment. The surrounding area is a mix of greenery and developed land.

# **SURVIVE AND GROW**

## **Freight Planning for Rhode Island**

### **Delaware Valley Goods Movement Task Force QUARTERLY MEETING**

# RHODE ISLAND TEAM

## **RI Department of Administration, Statewide Planning Program**

Single statewide Metropolitan Planning Organization.

## **RI Department of Transportation**

Roads, bridges, and passenger rail operations

## **RI Commerce Corporation**

Rhode Island's economic development agency. Quasi-public.

## **Quonset Development Corporation**

Manages the Port of Davisville and Quonset Business Park.  
Quasi-public.



# RHODE ISLAND

Total Population: **1.05 million**

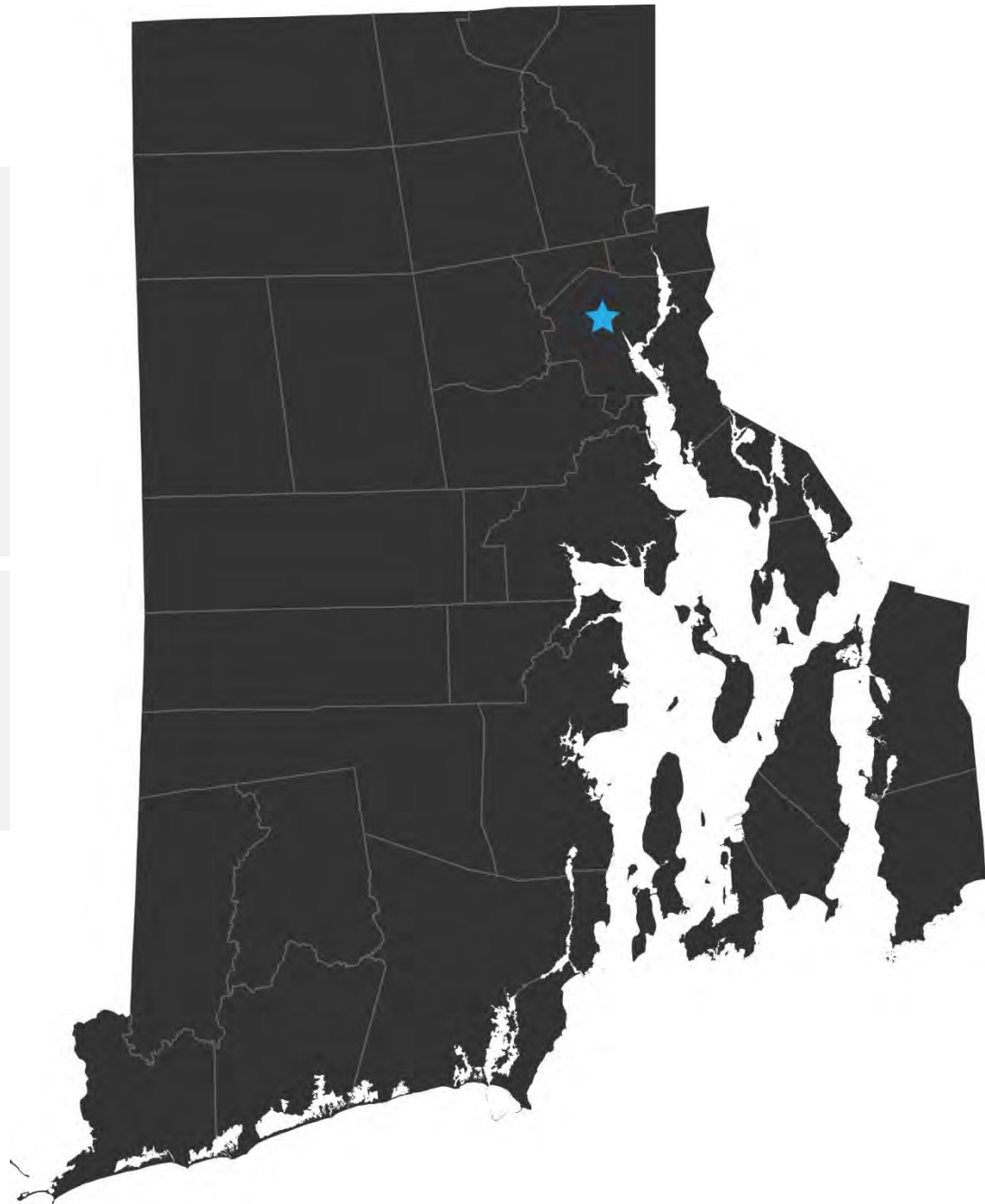
Land area: 1,033 sq. miles

2<sup>nd</sup> most densely populated state

Over **400 miles** of coastline

86% white, 7% African-American,  
13.2% Hispanic or Latino

Unemployment rate: **9.4%**



# ROADS & HIGHWAYS

Interstates 95, 195, and 295  
comprise 90 miles in Rhode Island

Significant bottleneck issues at  
junction of I-95 and I-295.

Time of day restrictions in urban  
areas.



Rhode Island  
Truck Routes

# RAILROADS

126 miles of freight rail in Rhode Island

[Providence & Worcester](#) serves the state and region.

Connects to [Norfolk Southern](#) and [CSX](#) in Massachusetts.

[Seaview Railroad](#) provides on-dock service to the Port of Davisville.

Coal, salt, cement, and automobiles predominate.





# PORTS

## Port of Providence

2<sup>nd</sup> largest deep water port in New England

Cement, coal, scrap metal, petroleum

## Port of Davisville

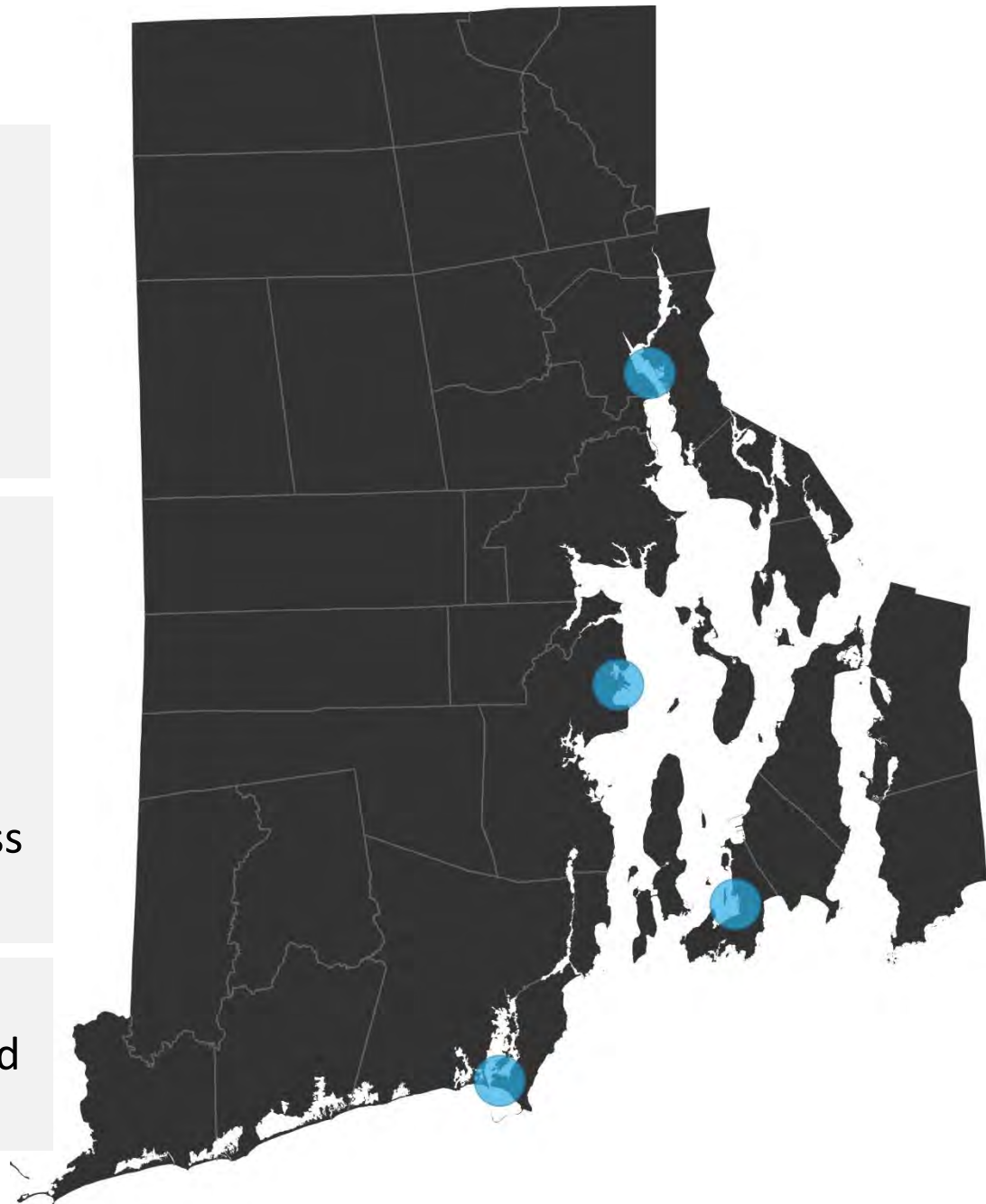
Top ten importer of automobiles in North America.

Fish and seafood also important.

Part of 3,207 acre Quonset Business Park that employs 8,800 people.

## Port of Gallilee

Commercial fishing and Block Island ferry



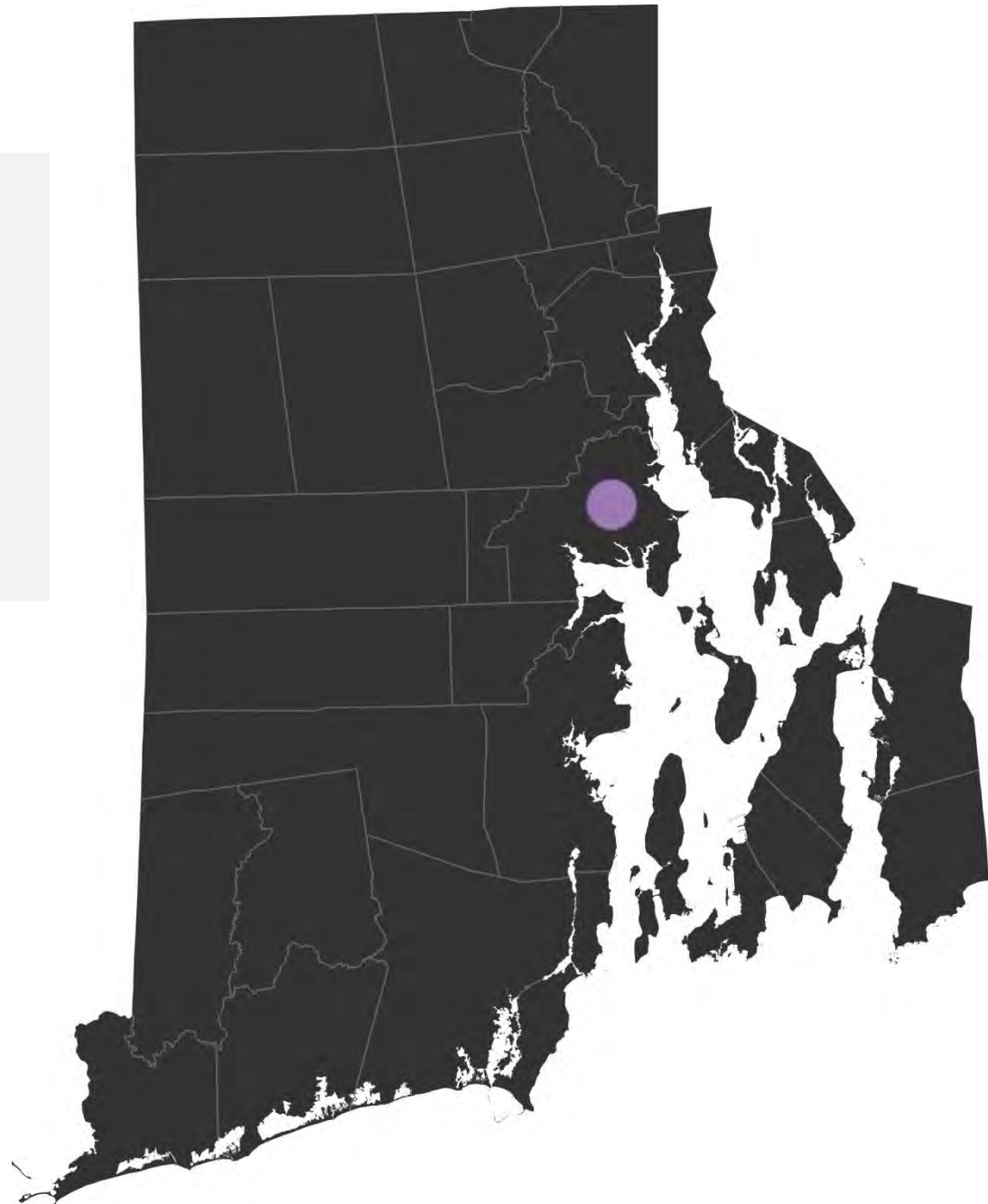
# AIRPORT

## **T. F. Green Airport**

26.3 million pounds of cargo in 2013.

8% growth in cargo from 2012.

Federal Express and UPS largest mail and freight carriers.



# PIPELINES

## Natural Gas

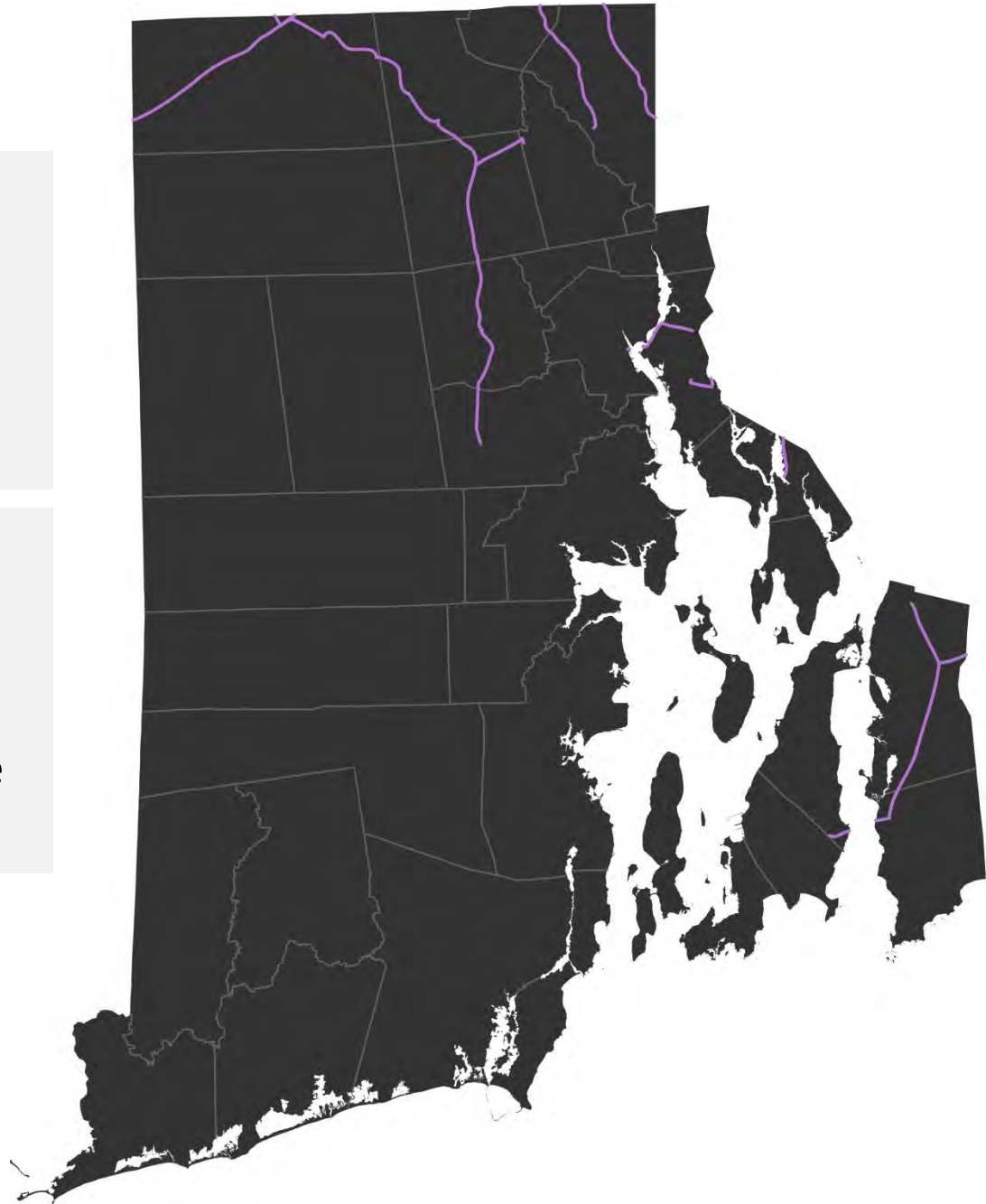
63 miles approximately

Operated by Tennessee Gas Pipeline and Algonquin Gas Transmission

## Petroleum

Owned by ExxonMobile Pipeline Company

Gasoline delivered by barges in the Providence Harbor





# FREIGHT INFRASTRUCTURE

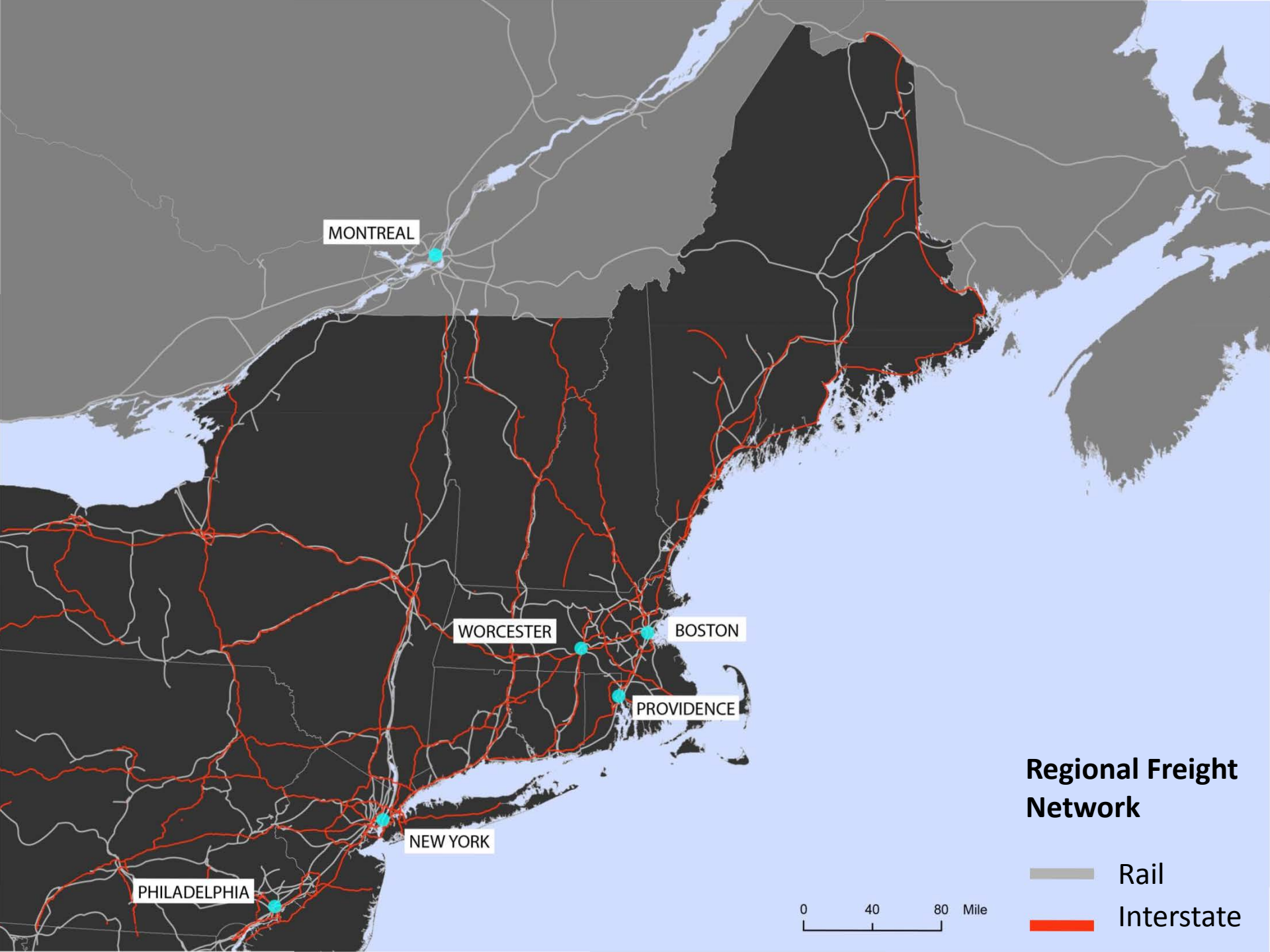
## Freight Intermodal Facilities

**Port of Providence** Water, Rail, and Highway

**Port of Davisville** Air, Water, Rail, and Highway

**T.F. Green Airport** Air and Highway





MONTREAL

WORCESTER

BOSTON

PROVIDENCE

NEW YORK

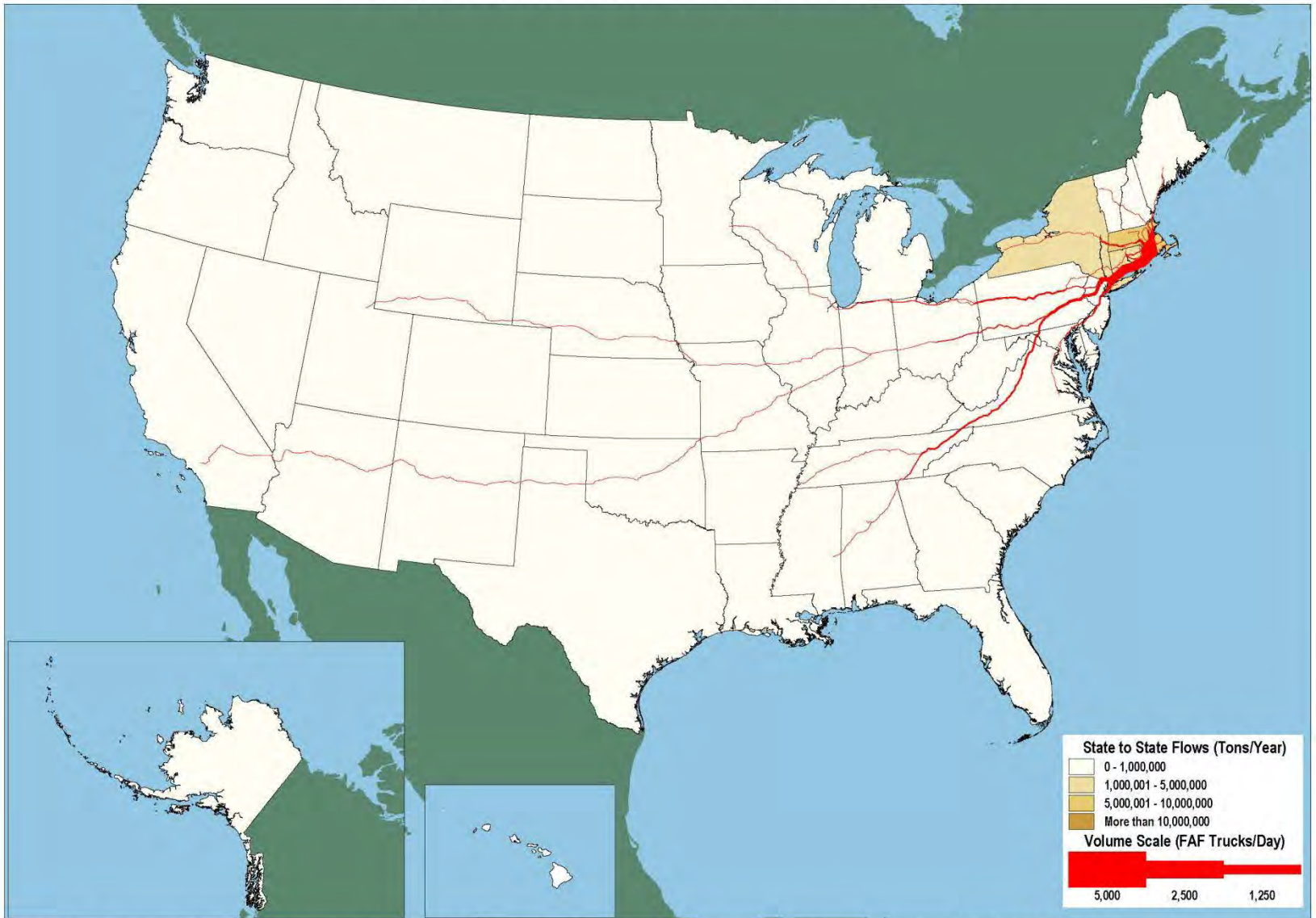
PHILADELPHIA

### Regional Freight Network

-  Rail
-  Interstate

0 40 80 Mile

## Major Flows by Truck To, From, and Within Rhode Island: 2007



Note: Major flows include domestic and international freight moving by truck on highway segments with more than twenty five FAF trucks per day and between places typically more than fifty miles apart.

Source: U.S. Department of Transportation, Federal Highway Administration, Office of Freight Management and Operations, Freight Analysis Framework, version 3.1.2, 2011.



# FREIGHT VISION

**SURVIVE + GROW**

# FREIGHT VISION



## SURVIVE

Continued uninterrupted flow of goods

Maintain system, safety, and security

Maintain infrastructure

# FREIGHT VISION



## GROW

Improve and expand freight service/infrastructure

Economic development and lower unemployment

Improve Rhode Island's business climate

Attract and respond to new business opportunities





# OPPORTUNITIES & CHALLENGES

# FREIGHT ADVISORY COMMITTEE

STATE	QUASI-PUBLIC	MUNICIPAL
RIDOT RIDOA - Statewide Planning RIDEM RIEMA Univ. of Rhode Island	Commerce RI Quonset Dev. Corp. RI Airport Corp. RI Resource Recovery	City of Providence
FEDERAL	ELECTED	PRIVATE SECTOR
FHWA MARAD FMCSA	Office of Sen. Sheldon Whitehouse	To be determined. . .

# FREIGHT PLANS

## RI STATE GUIDE PLAN

Transportation 2035 (2012)

State Rail Plan (2014)

Industrial Land Use Plan (2001)

Airport System Plan (2011)

Economic Development Plan

Freight & Goods Movement Plan



# FREIGHT STUDIES



## OTHER STUDIES

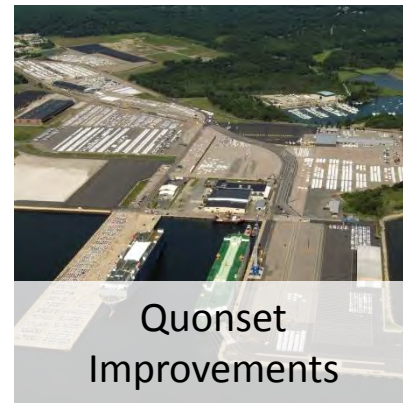
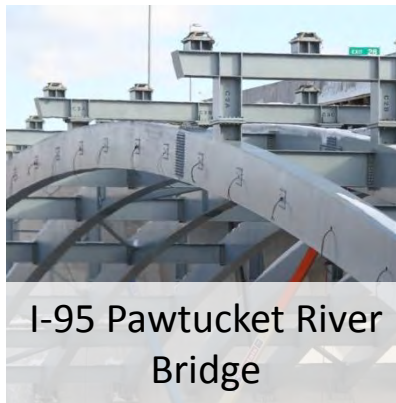
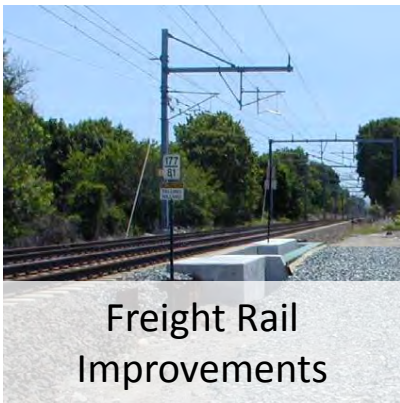
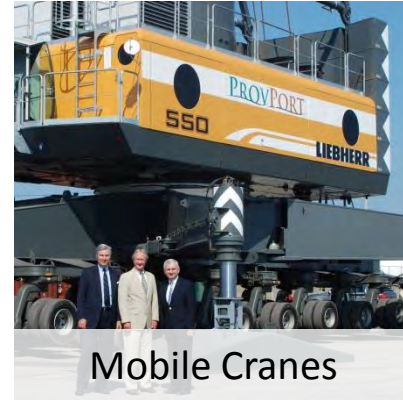
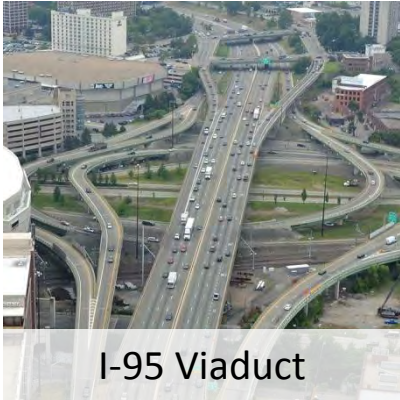
Freight Planning Needs Assessment (2006)

Ports and Harbors Study (2008)

Short Sea Shipping Assessment (*City of Providence*) (2011)

HAZMAT Commodity Flow Study

# INFRASTRUCTURE OPPORTUNITIES



# CHALLENGES



## FREIGHT CHALLENGES

No freight-specific funds in MAP-21

Data collection and analysis

Northeast Corridor capacity

Limitations on rail HAZMAT at  
Providence Station

Regional highway and rail challenges  
in Massachusetts and Connecticut



# MOVING FORWARD



## SHORT-TERM

Freight Plan RFP

Capacity-building

Private sector engagement

Regional collaboration

## LONG-TERM

Centralize freight policy and planning

Raise freight's profile in Rhode Island

# FREIGHT PLAN

## STATEWIDE FREIGHT & GOODS MOVEMENT PLAN

MAP-21 guidelines and increased Federal match

Data collection and analysis

Freight Action Plan

Performance measures

Marketing and outreach



QUESTIONS OR COMMENTS?



# CONCLUSION

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