

Visit [www.dvrpc.org/health](http://www.dvrpc.org/health) for more information on DVRPC's interests in Public Health and Planning. Materials from this meeting and announcement of future meetings of the Healthy Community Planning Task Force will be posted.



8th Floor  
190 N. Independence Mall West  
Philadelphia, PA 19106  
[www.dvrpc.org](http://www.dvrpc.org)

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# INTEGRATING HEALTH *into* COMPREHENSIVE PLANNING

## WORKSHOP

**Tuesday, August 2<sup>nd</sup>, 2016**

DVRPC | 8th Floor, ACP Building  
190 N. Independence Mall West  
Philadelphia, PA 19106





# INTEGRATING HEALTH into COMPREHENSIVE PLANNING

Tuesday, August 2, 2016 | 8:30 am – 4:00 pm



## 8:30-9:00 am Registration & Breakfast

### Welcome & Introductions

**Barry Seymour**, Executive Director, DVRPC

**Patty Elkis**, Director of Planning, DVRPC

### Introductory Presentation

- Why incorporate health into planning?
- State enabling legislation
- Planning process + public health model alignment
- Tools (stand-alone element, plan, ordinances, guidelines, etc.)
- Health intersections with equity & sustainability
- Health planning in different place types / geographies

### Process Initiation

- Points of entry to healthy planning / opportunities
- Funding strategies
- Justification & messaging

#### INTERACTIVE ACTIVITY:

Root Cause Mapping & Stakeholder Analysis

### Existing Conditions / Community Profile

- Quantitative vs. qualitative data / Upstream vs. downstream
- What data is important, how do you find it, and what does it mean?
- Community engagement in data collection and analysis
- Setting the foundation for tracking and evaluation

#### INTERACTIVE ACTIVITY:

Data Literacy & Skills

### Vision, Goals, & Strategies / Policies

- Different approaches
- Policies, projects, partnerships, and advocacy
- Content examples for different topics

## 12:00 pm

### Lunch

Remarks

**Dr. Val Arkoosh**,

Vice Chair of the Montgomery County Board of Commissioners,  
Chair of the DVRPC Board, and  
Co-chair of DVRPC's Healthy Communities Task Force

## 12:30-1:15 pm Panel Presentation

Planning for Montgomery County's Health

**Anne Leavitt-Gruberger**

Co-creation of Trenton's Health and Food Systems Master Plan Element:  
Health Planning in NJ's Capital City

**Jeffery Wilkerson and Jennifer Senick, PHD**

#### INTERACTIVE ACTIVITY:

Site Plan Assessment

#### INTERACTIVE ACTIVITY:

Goal and Policy Writing

### Action & Implementation

- Evaluating trade-offs
- Prioritization process

#### INTERACTIVE ACTIVITY:

Action & Implementation

### Evaluation in Healthy Planning

- Process vs. outcome evaluation
- Evaluation and follow-up mechanisms

### Discussion / Q&A

## 3:45-4:00 pm Closing & Adjournment

**Amy Verbosky**, Planner, DVRPC



### AICP Certification Maintenance Credit

The American Planning Association (APA) administers a Certification Maintenance (CM) program to guide continuing education for those that have received American Institute of Certified Planners (AICP) certification. DVRPC is a registered CM provider. This program has been approved for 6 AICP CM credits. Please be advised that, to earn credit for this activity, you will need to stay for the scheduled event duration and sign in.



# Integrating Health Into Comprehensive Planning



Beth Altshuler | August 2, 2016



@RaimiAssociates



# Good Morning!

2

- Opening Remarks:
  - ▣ Barry Seymour, Executive Director, DVRPC
  - ▣ Patty Elkis, Director of Planning, DVRPC
  
- RAPID Introductions
  - ▣ Name and Organization / Agency



# Guidelines for a Great Day

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1. Self-care
  - ❑ Stand / stretch in the back anytime
  - ❑ Stay hydrated → use restroom
2. Questions? Critique? Challenge?
  - ❑ Please share – I want to learn/grow too! (It might go on the *bike rack* for later)
3. In small groups
  - ❑ Stay on topic
  - ❑ Step up, step back
  - ❑ Challenge ideas not people
  - ❑ One person speaks at a time
4. Don't stress about taking notes – we will send PPT to you
5. Disconnect to reconnect
  - ❑ If you need to check email, text, take a call, Tweet, please wait for a break or step outside  
....smart phone checking spreads like an infectious disease ☺





# R+A's key service areas and deliverables include

5

- City/county general plans
- Health Plans + Elements
- Health in All Policies Initiatives (HiAP)
- Healthy Development Review Checklists + Healthy Zoning Codes
- Equitable Climate Action Plans
- LEED-ND Certifications
- Transit-oriented district / corridor plans
- Specific Plans/Neighborhood Plans
- Visioning
- Technical Assistance Trainings and Capacity Building
- Community Health Assessments + Health Impact Assessments (HIA)
- Grant Writing
- Quantitative Data Collection, Mapping & Analysis
- **Qualitative Data Collection & Analysis**
- **Strategic Planning**
- **Process and Outcome Evaluation**
- **Community Change/Community Initiative Evaluation**



*Emerging  
Planning + Design  
Firm Award*

<b>R+A Healthy Comprehensive Plans</b>	<b>Status</b>
Ashland Cherryland, CA – Com. Health & Wellness Element	Adopted
Aurora, CO - Comprehensive Plan Update (Health and Equity)	Just starting
Coachella, CA - General Plan Public Health Element (hybrid)	Adopted
Delano, CA - Health and Sustainability Element	Adopted
East Palo Alto, CA General Plan (hybrid)	Public Draft
El Monte, CA- Health and Wellness Element	Adopted
Encinitas, CA- Public Health Element	Adopted
Fontana, CA - Health Element	In process
Kauaii County, HI (integrated)	In process
Los Angeles City, CA - Health Element	Adopted
Lynwood, CA - Health and Safety Element	Adopted
Mountain View, CA- General Plan (including health policies)	Adopted
Murietta, CA- Healthy Community Element	Adopted
Palm Desert, CA General Plan (hybrid)	Public Draft
Riverside County, CA- Healthy Communities Element	Adopted
Santa Clara County, CA- Health Element	Adopted
Seaside, CA - General Plan (hybrid)	In process
South Gate, CA- Healthy Communities Element	Adopted
Washington, DC - Comprehensive Plan (Health and Equity)	In process

<b>R+A Other Types of Healthy Plans</b>	<b>Status</b>
Cathedral City, CA Health and Sustainability Plan	In process
Fresno, CA- Downtown Neighborhoods Community Plan and HIA	Adopted
Inglewood, CA Climate Action Plan	Adopted
Los Angeles County, CA- Florence-Firestone Vision Plan	Adopted
Oakland, CA- International Boulevard TOD Plan and Rapid HIA	Adopted
Palm Springs Sustainability Action Plan	Adopted
Rancho Cucamonga, CA - Sustainable Action Plan	In process
Redwood City, CA- General Plan Health and Sustainability	Adopted
Richmond, CA – Climate Action Plan	Public Draft
Salinas, CA - Economic Development Element	Adopted
San Diego, CA- The Village at Market Creek, Health Planning for Cultural Village Plan and Brownfields Action Plan	Adopted
Santa Clara County - Silicon Valley 2.0 Climate Adaptation	In process
Santa Monica, CA- General Plan Land Use and Transportation	Adopted
Numerous others.....	On-going



# Healthy Planning Overview

# What is “Health”?

9



Health is a state of complete physical, mental and social well-being and not merely the absence of disease or infirmity

*- World Health Organization*

*Photo Source: Badgeoflife.com*

# What Shapes Health?



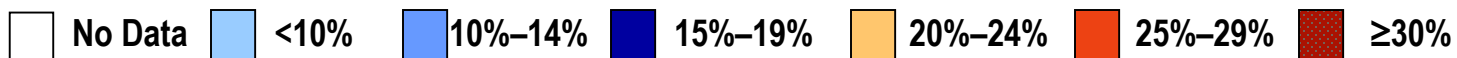
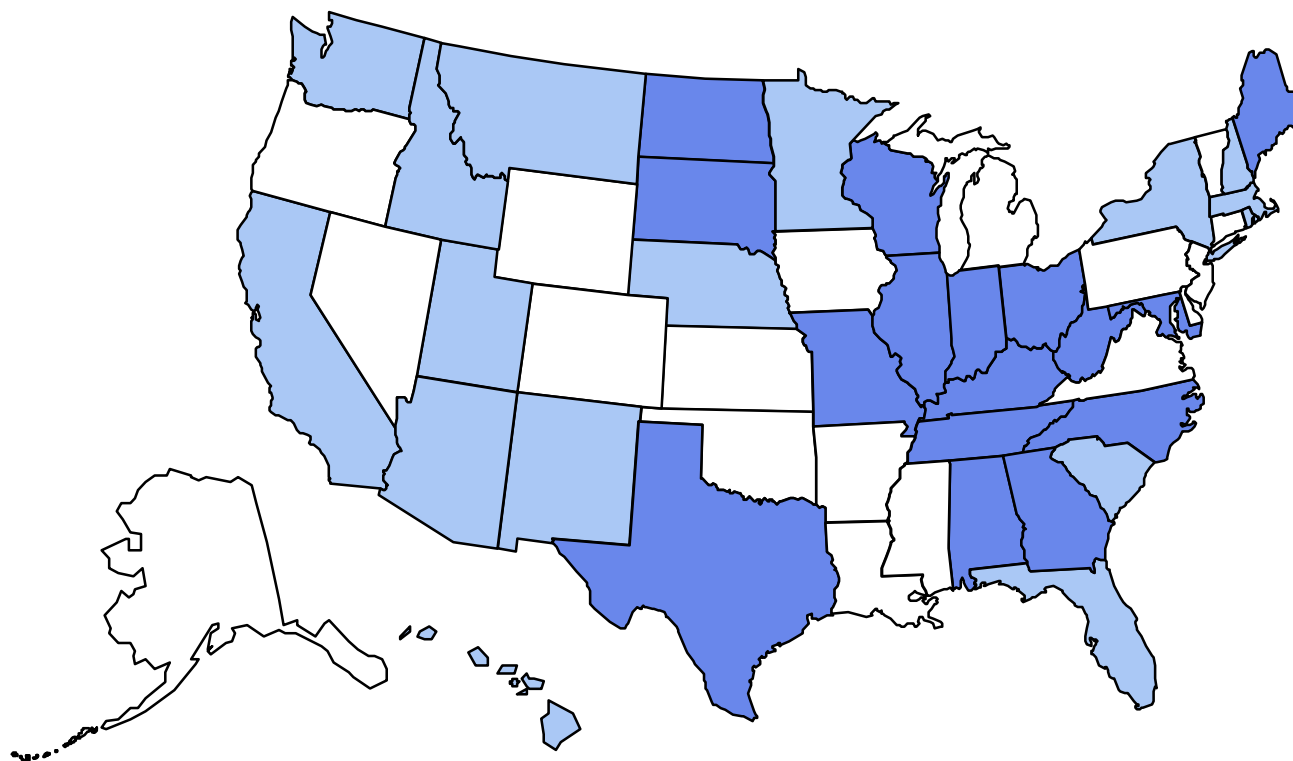
Health status is determined by:

Genetics:	up to 30%
Clinical care:	~15%
Health behaviors:	~20%
Environmental conditions:	~5%
Social and economic factors:	~30%

# Obesity Trends\* Among U.S. Adults, BRFSS, 1987

11

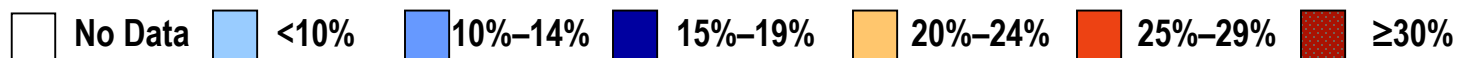
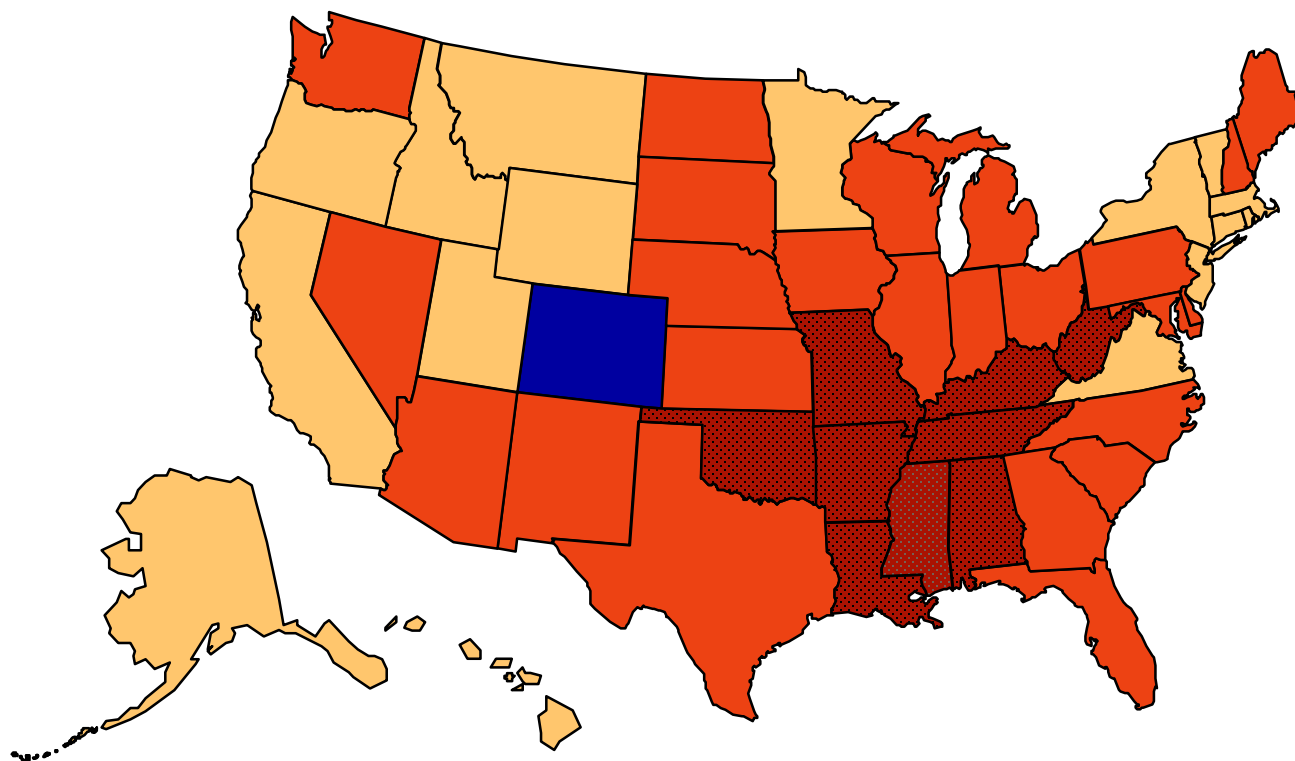
(\*BMI  $\geq 30$ , or  $\sim 30$  lbs. overweight for 5' 4" person)



# Obesity Trends\* Among U.S. Adults, BRFSS, 2009

12

(\*BMI  $\geq 30$ , or  $\sim 30$  lbs. overweight for 5' 4" person)





# Obesity Numbers

13

**OBESITY**  
IN INFANTS TO PRESCHOOLERS

**1 IN 3 CHILDREN** and adolescents, ages 2-19, **ARE OVERWEIGHT OR OBESE** and nearly **NONE** meet healthy diet and physical activity recommendations.

**FRENCH FRIES** are the most common vegetable that children eat, making up **25%** of their vegetable intake.

**JUICE** (which may lack important fiber found in whole fruit) makes up **40%** of children's daily fruit intake.

An estimated **12.5 MILLION CHILDREN**, ages 5 years or younger, spend **33 HOURS PER WEEK** in **CHILD CARE SETTINGS** where they may **CONSUME MOST OF THEIR DAILY CALORIES**.

**OBESITY** is linked to **MORE CHRONIC CONDITIONS THAN:**

- SMOKING
- POVERTY
- DRINKING

increasing the **RISK** of more than **20 PREVENTABLE CONDITIONS**, including sleep apnea, asthma, heart disease, Type 2 diabetes, osteoarthritis, high blood pressure and high cholesterol stroke.

**RISK FACTORS**

- Children in their early teens who are obese and who have high triglyceride levels have arteries similar to those of 45-year-olds.
- Obese children as young as age 3 show indicators for developing heart disease later in life.
- Children who are overweight from the ages of 7 to 13 may develop heart disease as early as age 25.
- Obese children are twice as likely to die before age 55 than their slimmer peers.

**OBESITY MAY BE PREVENTED BY**

- PHYSICAL ACTIVITY
- GOOD NUTRITION
- LESS SCREEN TIME
- MORE SLEEP

**Between 40% and 50% OF TODDLERS**, ages 12- to 35-months-old, watch **MORE television** than is recommended.

Nearly **1/2 OF PRESCHOOL-AGED CHILDREN DON'T** get enough **PHYSICAL ACTIVITY**.

The **COST** of obesity in the United States is staggering, totaling about **\$147 billion**.

Children who **EAT HEALTHY FOODS** and **GET DAILY PHYSICAL ACTIVITY** have:

- FEWER SCHOOL ABSENCES
- HIGHER ACADEMIC ACHIEVEMENT
- HIGHER SELF-ESTEEM
- FEWER BEHAVIORAL PROBLEMS

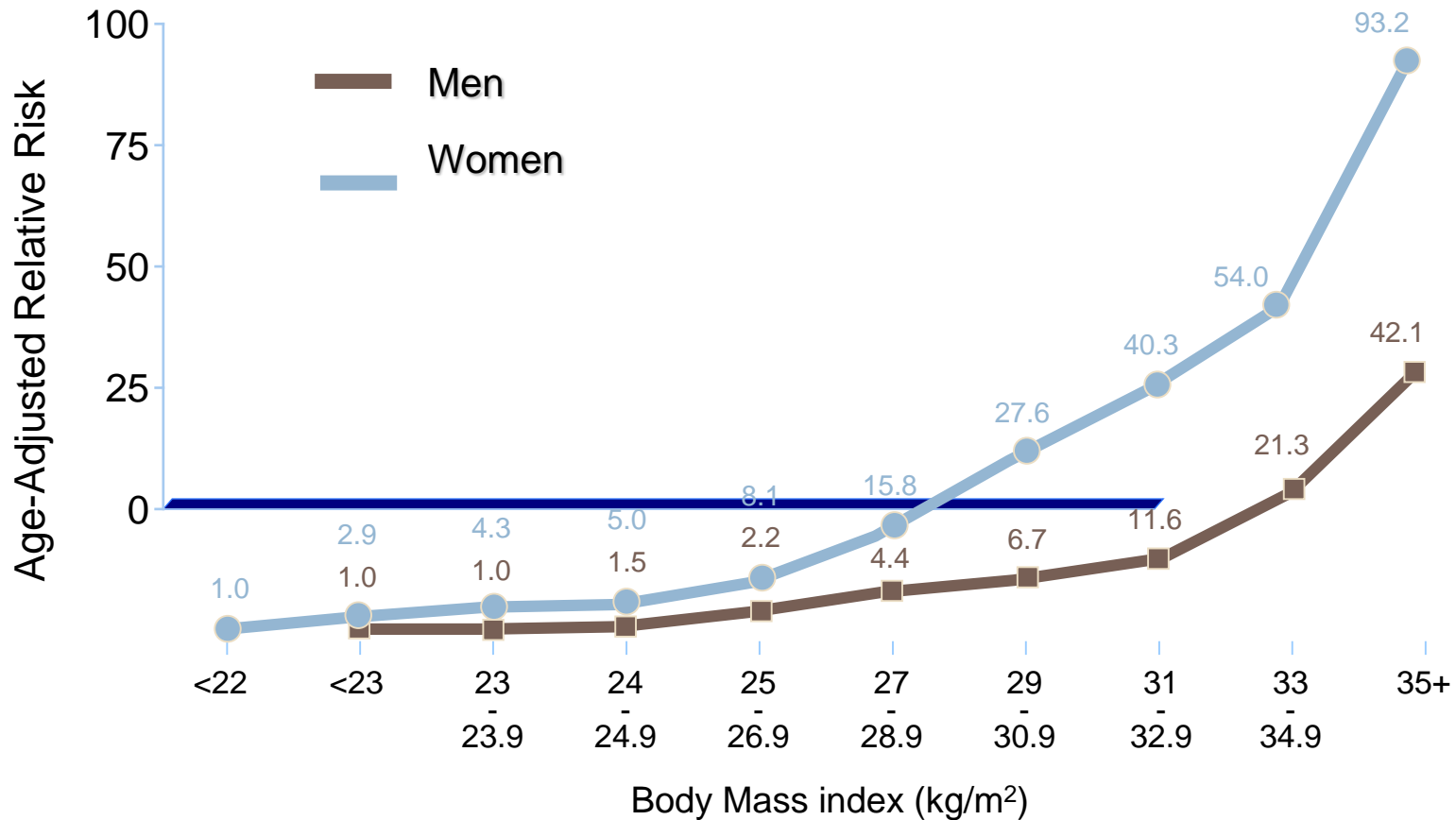
**DEVELOPMENTALLY, BIRTH TO AGE FIVE,** is an important time to **TEACH** children to **PREFER HEALTHY FOODS** and **DEVELOP GROSS MOTOR SKILLS**, setting positive patterns and habits.

heart.org/healthierkids

- ❑ 34.9% (or 78.6 million) adults
- ❑ Behind leading causes of preventable death:
  - ✓ Heart disease
  - ✓ Stroke
  - ✓ Type 2 diabetes
  - ✓ Certain types of cancer
- ❑ Annual medical costs: \$147 billion
- ❑ \$1,429 higher than those of normal weight.

# Relationship Between BMI and Risk of Type 2 Diabetes

14

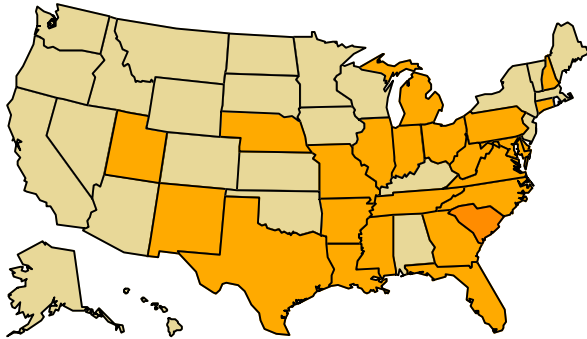


Chan J et al. *Diabetes Care* 1994;17:961.  
Colditz G et al. *Ann Intern Med* 1995;122:481.

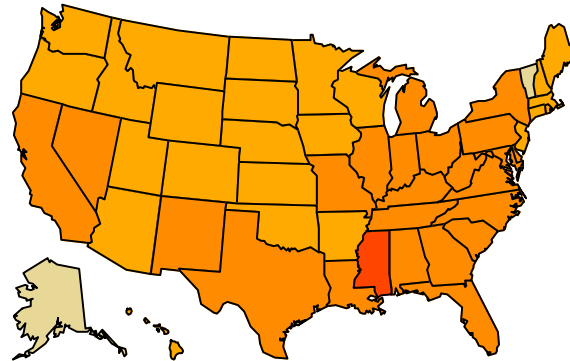
# Diabetes

15

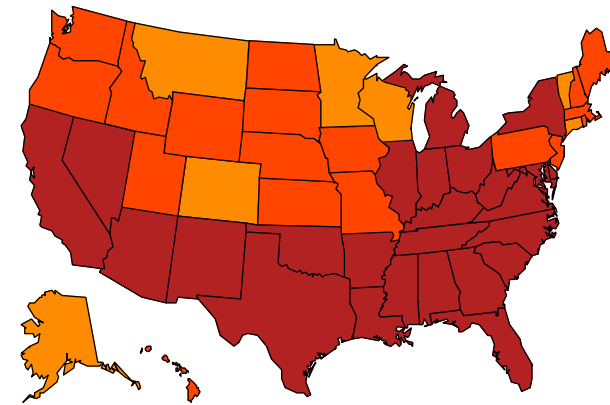
1994



2000



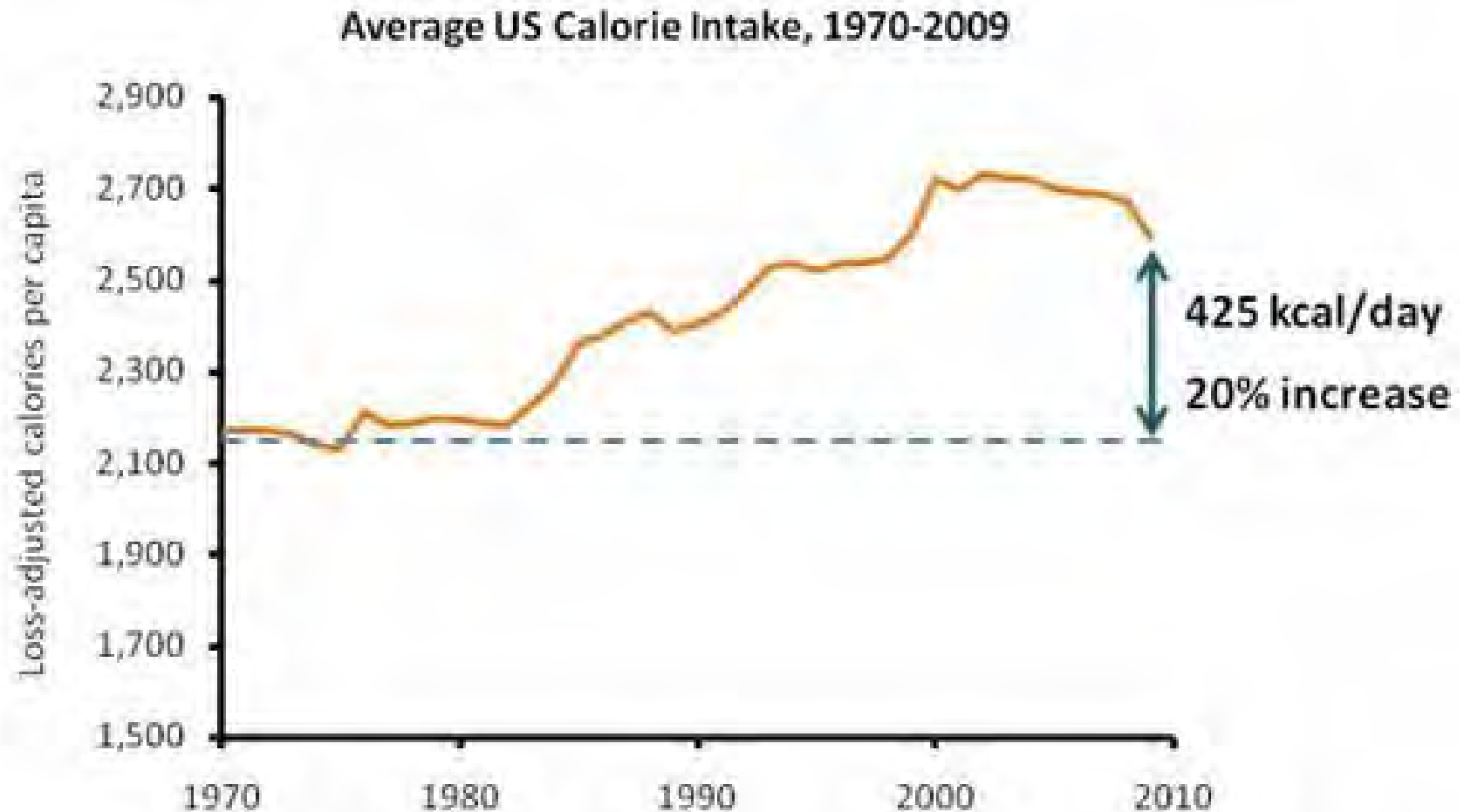
2013



□ No Data    □ <4.5%    □ 4.5%–5.9%    □ 6.0%–7.4%    □ 7.5%–8.9%    □ ≥9.0%

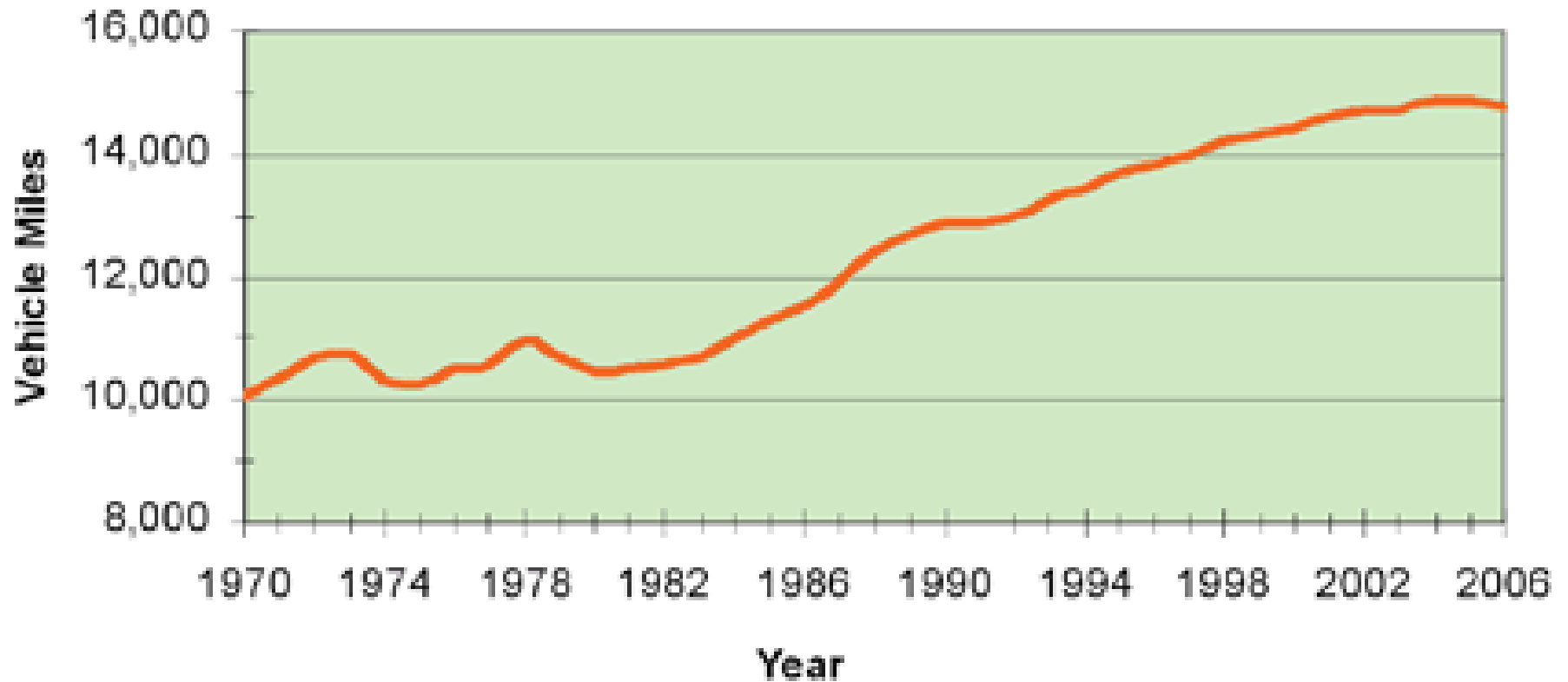
# Eating Trends

16



# Driving Trends

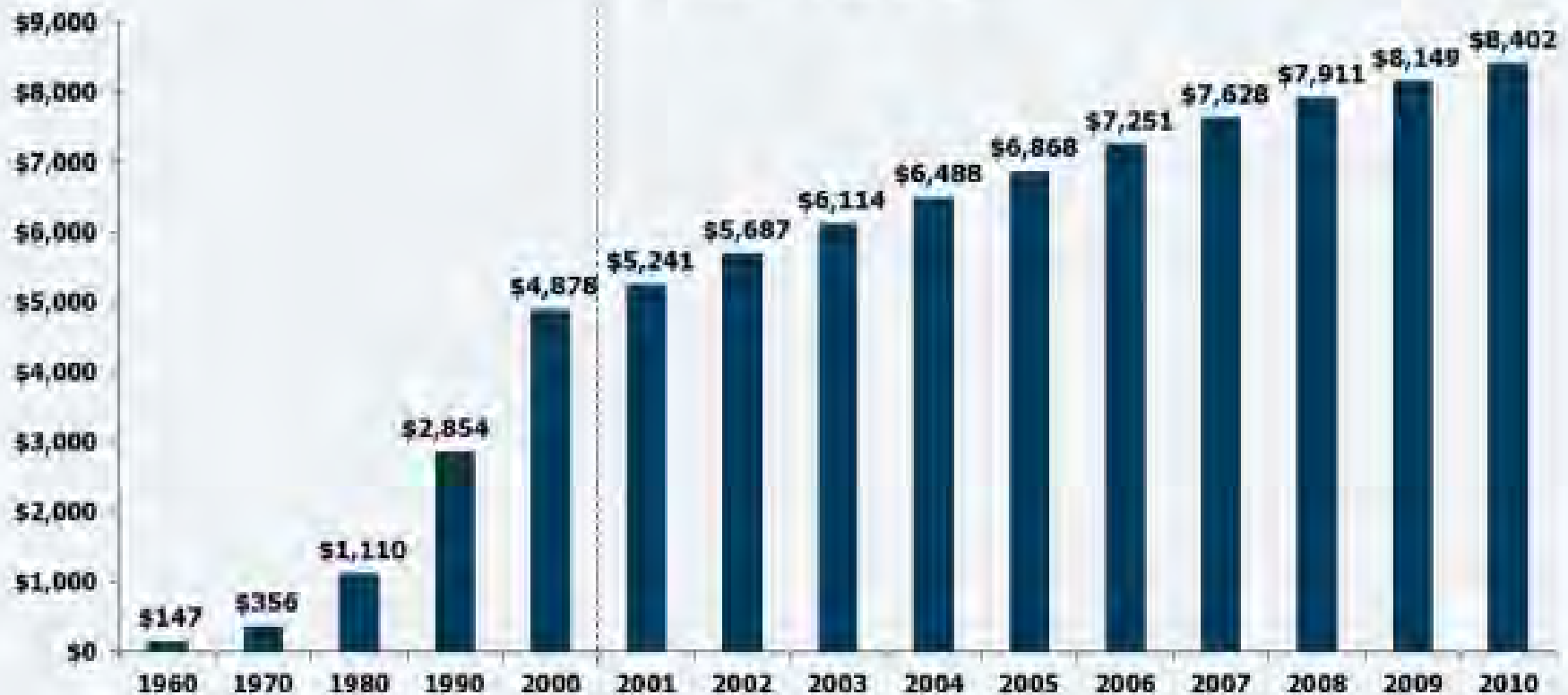
17



Source: [https://www.fhwa.dot.gov/policyinformation/pubs/pl08021/fig4\\_4.cfm](https://www.fhwa.dot.gov/policyinformation/pubs/pl08021/fig4_4.cfm)



# National Health Expenditures per Capita, 1960-2010



## NHE as a Share of GDP

5.2% 7.2% 9.2% 12.5% 13.8% 14.5% 15.4% 15.9% 16.0% 16.1% 16.2% 16.4% 16.8% 17.9% 17.9%

Notes: According to OHS, population is the U.S. Bureau of the Census resident-based population, less armed forces overseas.

Source: Centers for Medicare and Medicaid Services, Office of the Actuary, National Health Statistics Group, at <http://www.cms.hhs.gov/nationalhealthexpenddata/> (see Historical; NHE summary including share of GDP, CY 1960-2010; file nhegd610.zip).

# Health Disparities

19

## Asthma:

Death rates from asthma are almost three times higher for African Americans than for White Americans (US EPA 2003)

## Traffic injuries:

African Americans represent only 12% of the US population, but more than 20% of pedestrian deaths (STPP 2002)

## Opportunities for Physical Activity:

Low-income communities have less access to parks, recreational facilities, well-funded schools and playground structures, possibly contributing to disparities in physical activity rates (PolicyLink, 2002)

# Social Determinants of Health

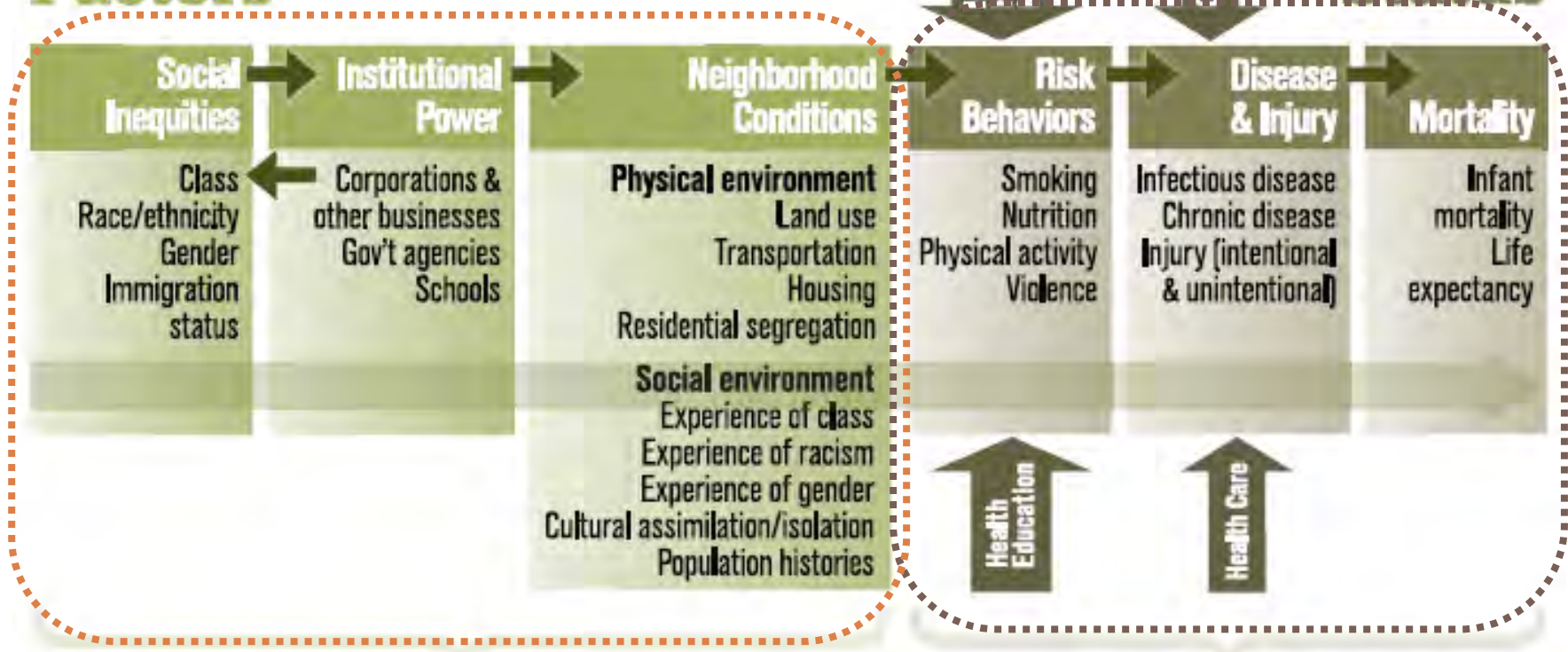
20

UPSTREAM

**Social Factors**

DOWNSTREAM

**Health Status**



EMERGING PUBLIC HEALTH PRACTICE

CURRENT PUBLIC HEALTH PRACTICE

Social Inequities

Health Disparities

# What are Social Determinants of Health?

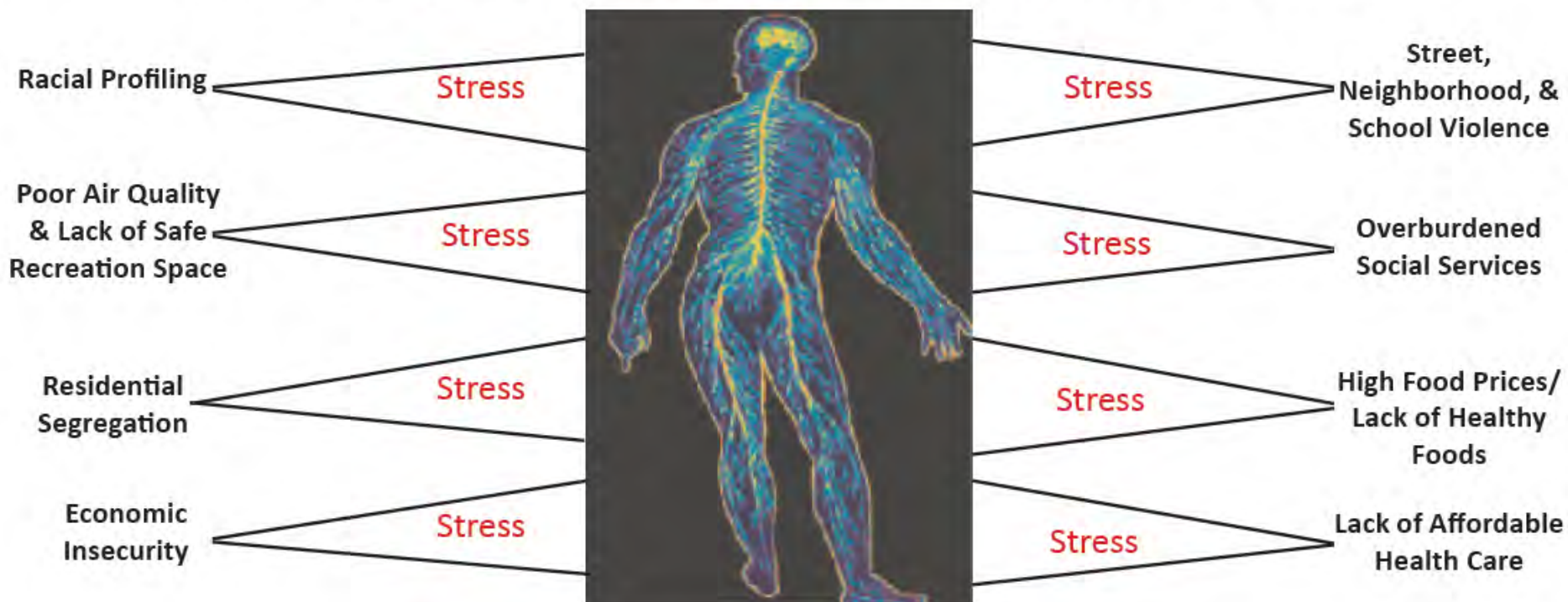
21



# Cumulative Stressors of Unhealthy Neighborhoods

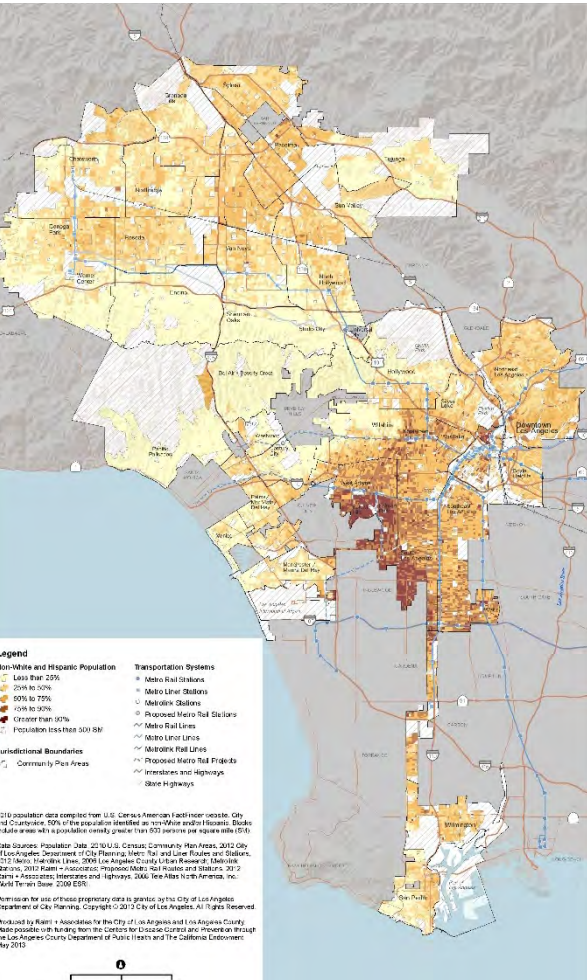
22

Chronic stress has known physical and mental impacts, from clogging arteries and heart disease, to overweight and diabetes, to chromosome damage and premature aging.

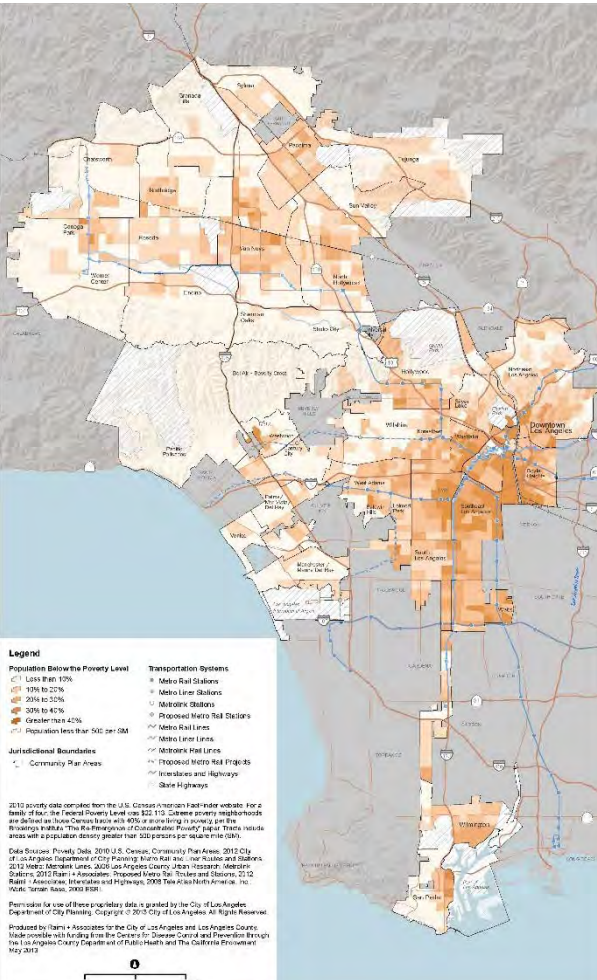




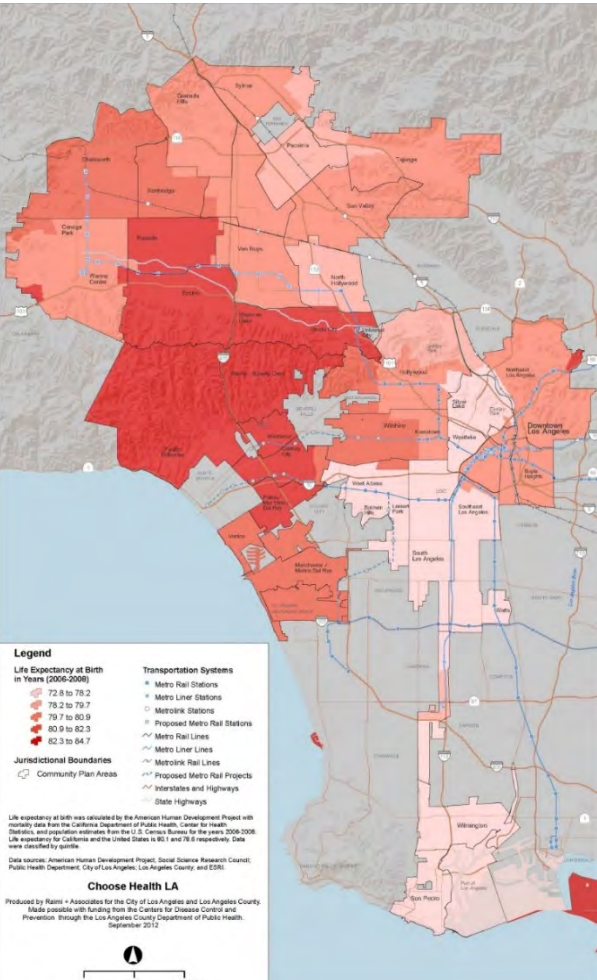
# % Non-White & Hispanic Pop



# % of Pop Below Poverty Level



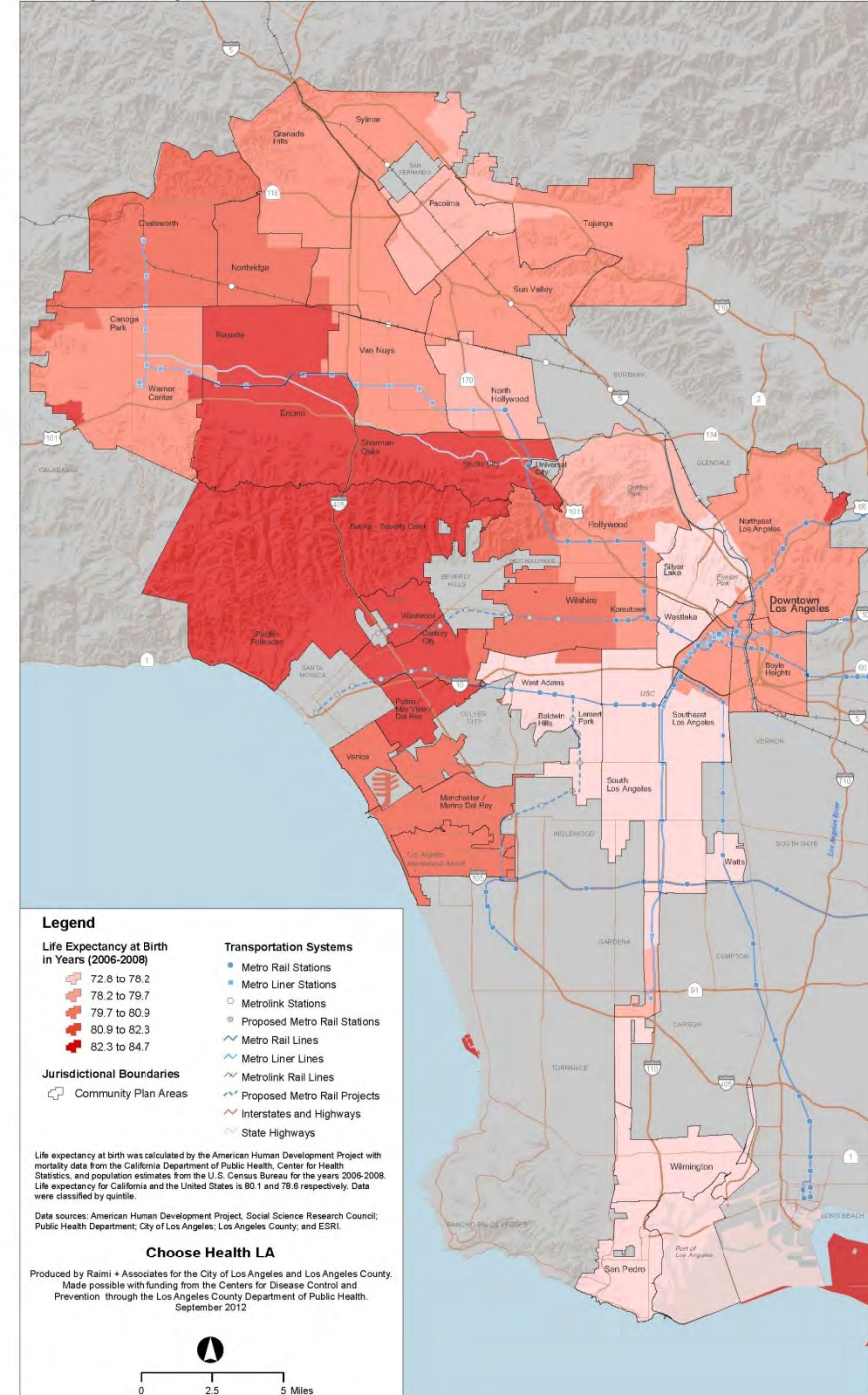
# Ave Life Expectancy (years)



# Zip Code and Life Expectancy

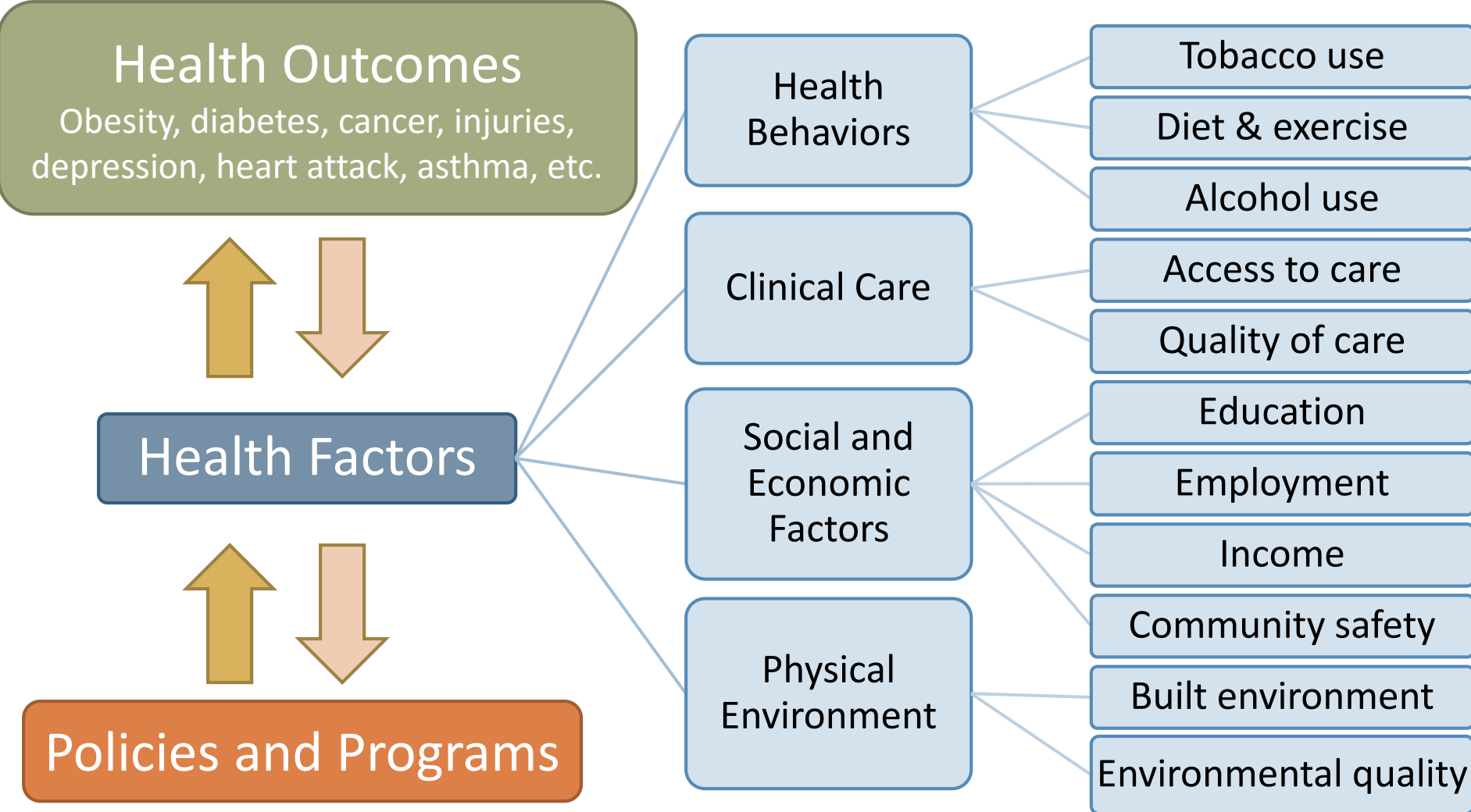
24

- 72.8 years (Watts)
- 84.7 years (Bel-Air Brentwood Pacific Palisades)





# Public Health Framework



# Typical Planning Process

26

**Project Definition / Initiation**

**Community Profile**

**Visioning**

**Alternatives**

**Plan Development**

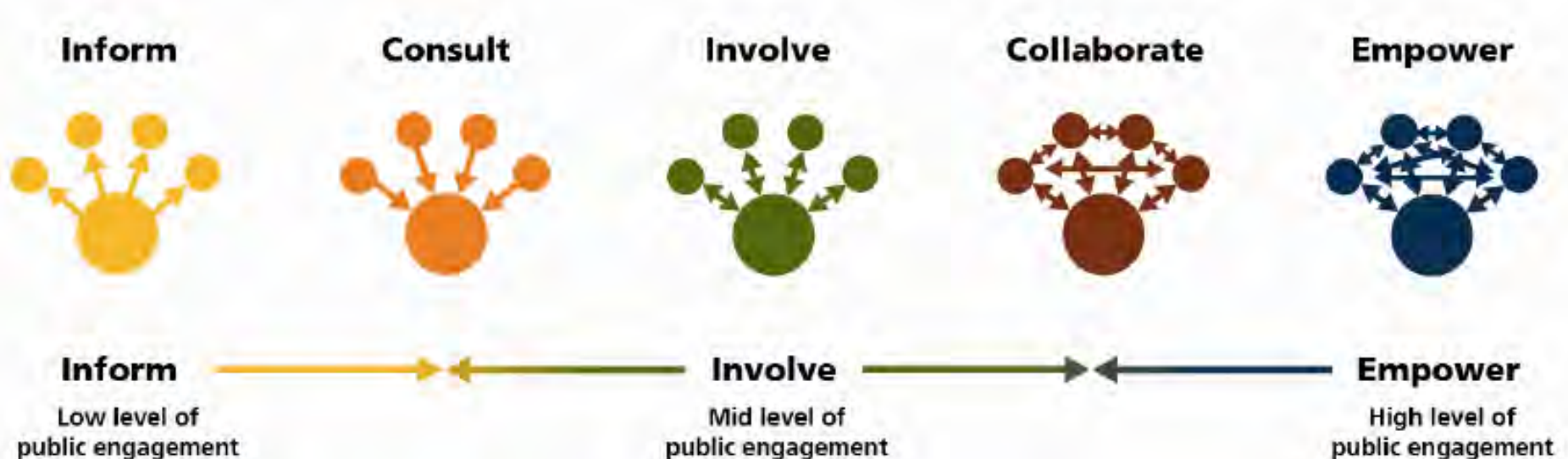
**Implementation**

**Community  
Engagement**

# Levels of Community Engagement

27

- Traditional planning engagement falls on the consult and involve spectrum.
- Principles:
  - Inclusion
  - Transparency
  - Democratic participation



Major Issues or Challenges	Public Health	City and Regional Planning
<b>Goals and Objectives</b>	<ul style="list-style-type: none"> <li>Assuring the conditions in which people can be healthy.</li> <li>Community-based health promotion and disease prevention.</li> </ul>	<ul style="list-style-type: none"> <li>Physical, economic and social planning to create communities that offer better choices for where and how people work, live, and travel.</li> </ul>
<b>Major issues or challenges (Respond to immediate needs)</b>	<ul style="list-style-type: none"> <li>Increasing rates of disease.</li> <li>Decreased ability for people to find and pay for quality health care.</li> </ul>	<ul style="list-style-type: none"> <li>Market volatility</li> <li>Increasing service and maintenance costs.</li> </ul>
<b>Income sources</b>	<ul style="list-style-type: none"> <li>Federal and State grants</li> <li>Health care payments form medical / Medicaid</li> <li>County general fund</li> </ul>	<ul style="list-style-type: none"> <li>Sales tax</li> <li>Property tax</li> <li>Permitting fees</li> </ul>
<b>Regulations / Initiatives</b>	<ul style="list-style-type: none"> <li>Affordable Care Act</li> <li>Public Health Dept. Accreditation</li> </ul>	<ul style="list-style-type: none"> <li>PA Municipalities Planning Code</li> <li>New Jersey Municipal Land Use Law</li> <li>NJ DOT Complete Streets Policy</li> <li>The Pennsylvania Fresh Food Financing Initiative (FFFI)</li> </ul>
<b>Funding and Staffing</b>	<ul style="list-style-type: none"> <li>Constrained</li> </ul>	<ul style="list-style-type: none"> <li>Constrained</li> </ul>
<b>Paradigm Shifts</b>	<ul style="list-style-type: none"> <li>Infectious Disease → Chronic Disease → Social Determinants of Health</li> </ul>	<ul style="list-style-type: none"> <li>Subdivisions and Strip Malls → Smart Growth/Sustainability → Equitable Community Development</li> </ul>

One  
Simple  
Question

What basic  
human needs  
are NOT being  
met in our  
community?



# Intervention Points

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Neighborhood-specific  
interventions

Policy (plans, zoning,  
ordinances, resolutions, etc.)

Larger scale systems and  
institutional change

# Healthy Planning Tools

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Health in All Policies Initiative

Comprehensive / Master Plans

Specific plans &  
Topical Plans (*Bike,  
Ped, Parks, Food*)

Zoning  
(*Revisions and  
Health District  
Overlay*)

Resolutions &  
Ordinances (*e.g.,  
Tobacco, Healthy  
Vending*)

Healthy  
Development and  
Design Guidelines  
and Checklists

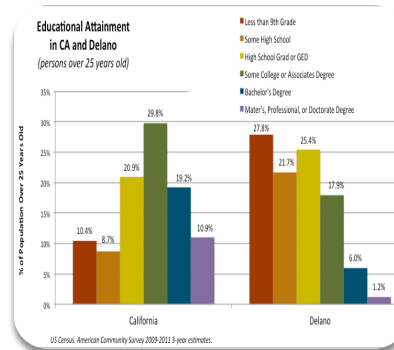
Data Analysis (Descriptive Stats, Models, Community Survey, etc.)

Community Engagement / Qualitative Data

Project/plan  
analysis and  
evaluation  
(Health Impact  
Assessment)

# Why Plan with a Health Lens?

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Responds to diverse community needs

Humanizes “unhuman” topics  
(zoning, land use, transportation, economic development)

Use health data to prioritize non-health policies

Broadens stakeholders and partnerships

# Why Add a Health Lens?



33

Medical care costs are expensive and don't address root causes (people keep getting sick)

Too expensive to maintain infrastructure and services for current development patterns

Yet, expenditures don't result in high quality of life for all residents



NO  
TRESPASSING



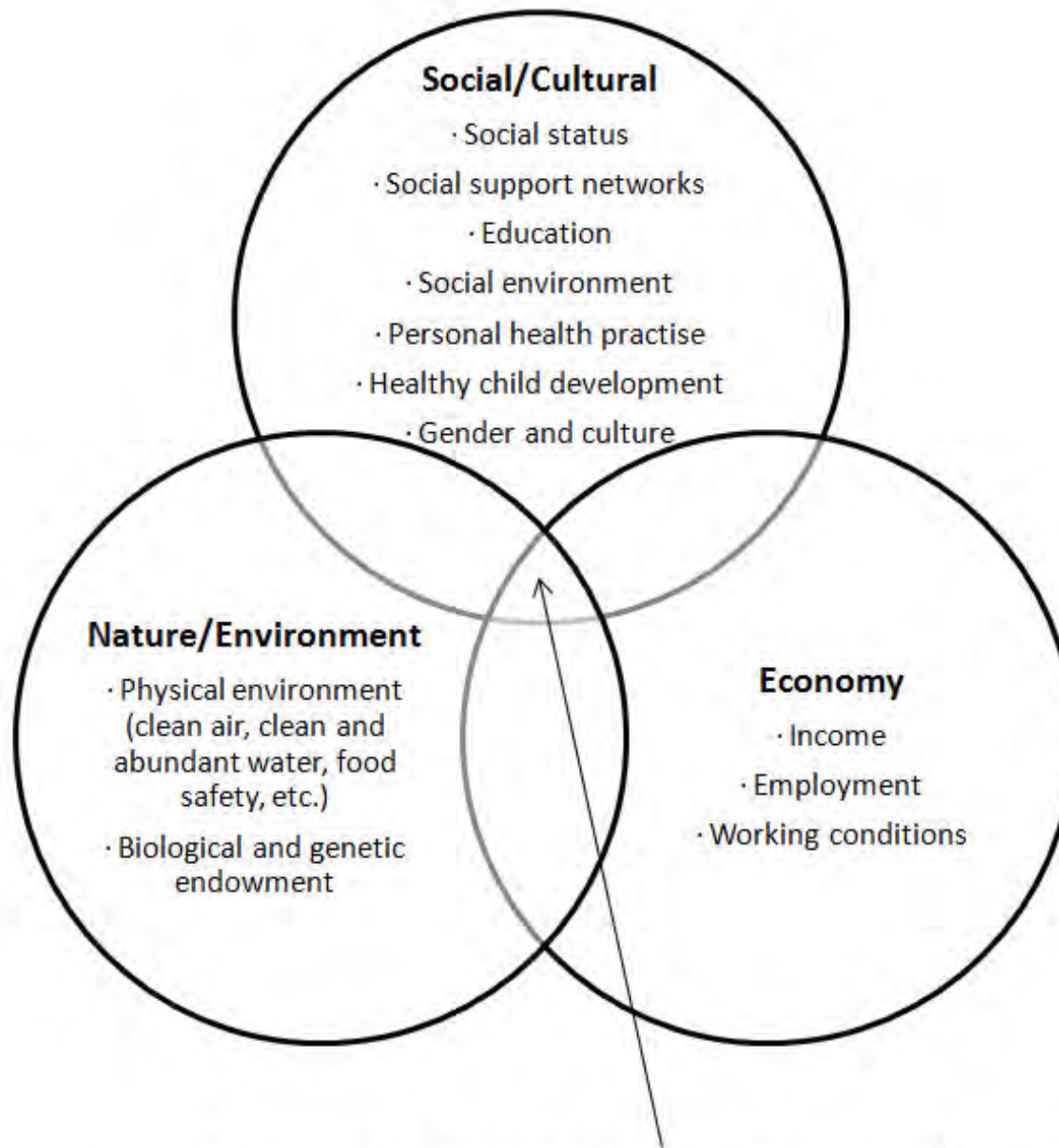


OPEN PUBLIC PARKING PROHIBITED  
All unauthorized vehicles will be cited and  
TOWED AWAY at owner's expense.  
PUBLIC PARKING PROHIBITED  
CITY OF SAN DIEGO  
For Immediate Call  
**EXPEDITE TOWING**  
619-255-7179  
SAN DIEGO AIRPORT

OPEN PUBLIC  
TOWED AWAY  
PUBLIC P  
EXP  
61  
SAN DIEGO

**EDCO**  
(619) 287-7555  
"We're Here For You"



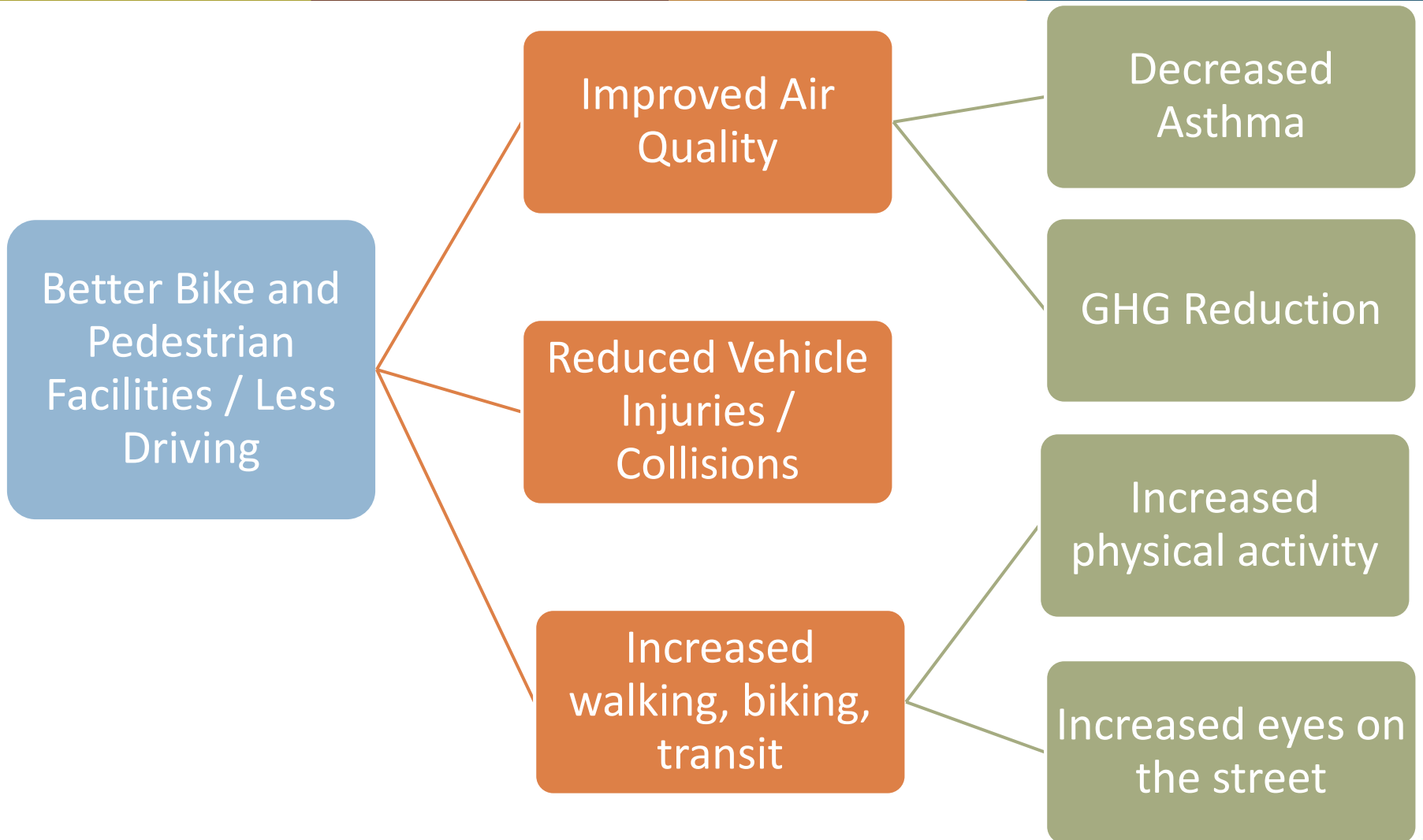


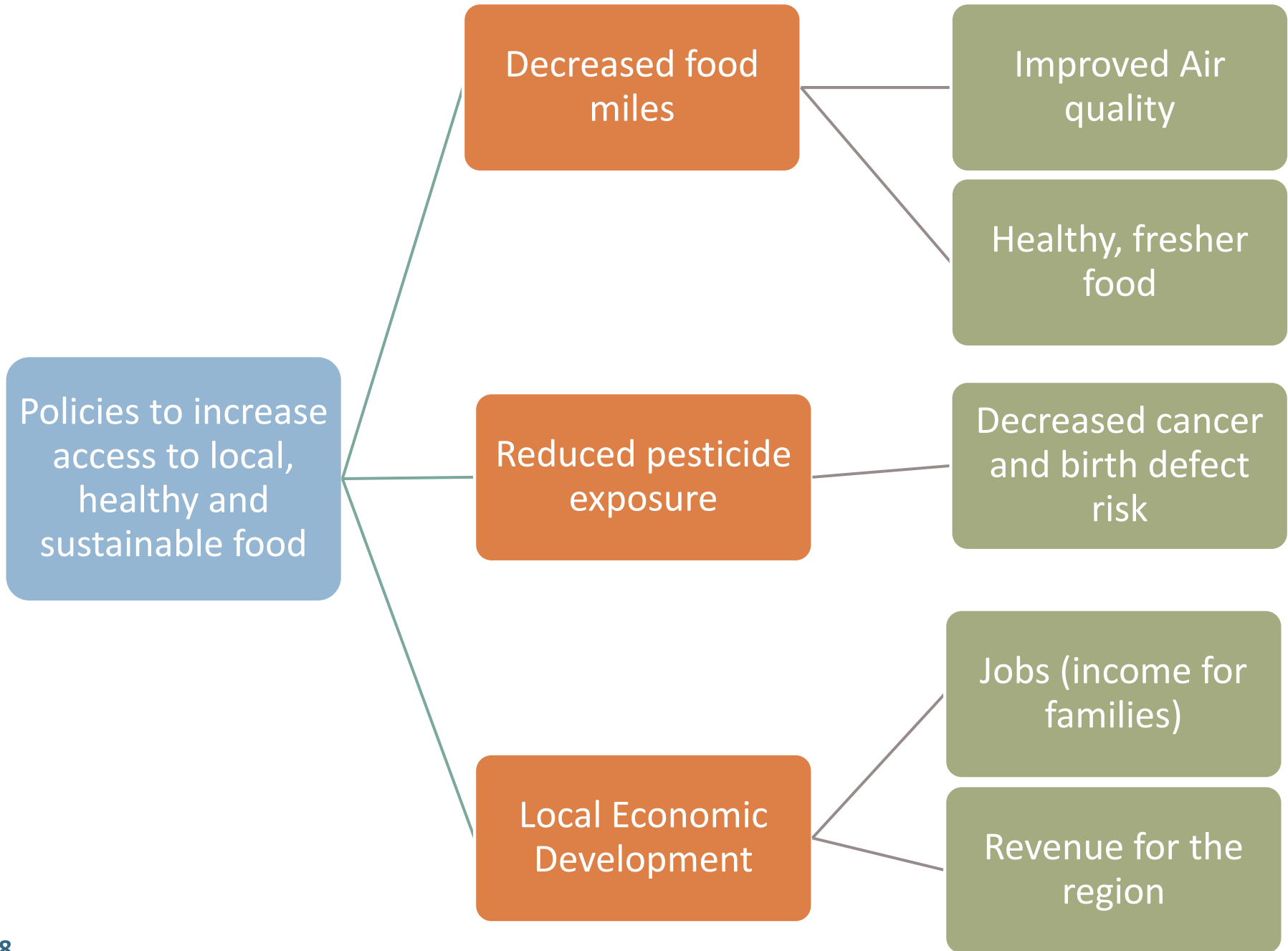
Sustainable Development = Sustainable and Healthy Communities



# Health + Sustainability Co-Benefits

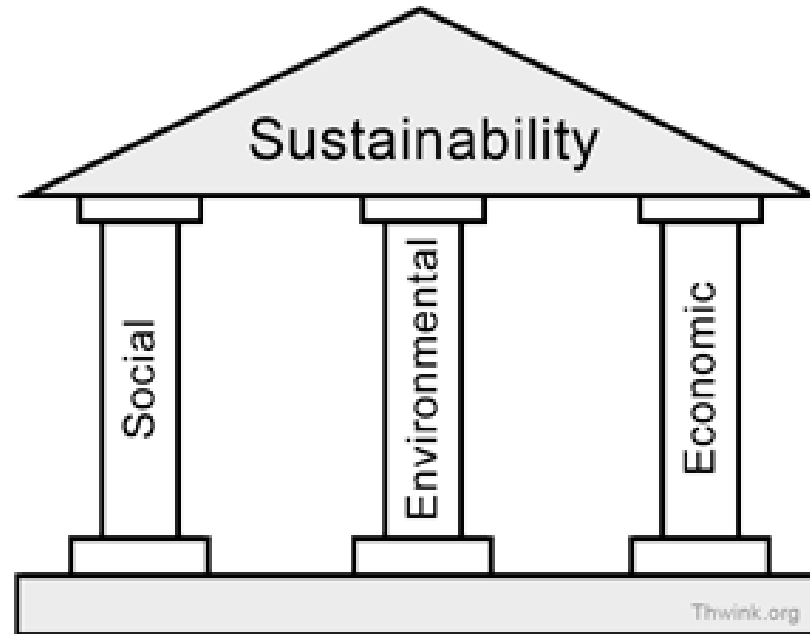
37





# Health + Equity + Sustainability

39




*“If people are uncomfortable addressing the social pillars of sustainability, then perhaps those actions are not sustainable” – Carlton Eley, US EPA*

# “Healthy” Planning = More Equity?

40



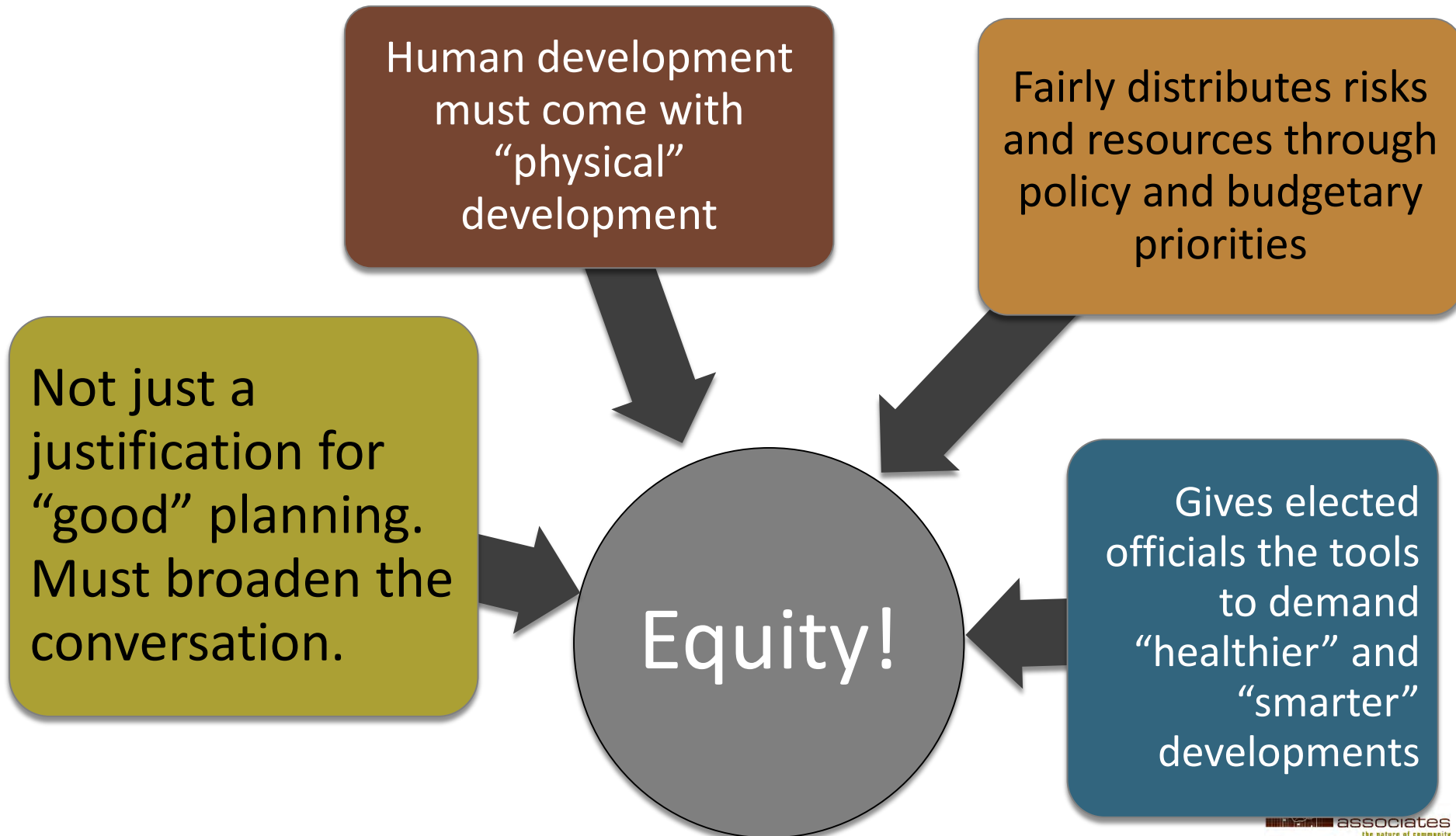
YES!



IF policies are written  
with an equity focus

# “Healthy” Planning = More Equity

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# Health and Racial Equity



**Equality**

doesn't mean



**Equity**

Equality is about sameness. But this only works if everyone starts from the same place.

Equity is about fairness. Making sure people have access to the same opportunities. We need equity before we can reach equality.

# Racial inequity in the U.S.

From infant mortality to life expectancy, race predicts how well you will do...





# Dimensions of Racism

45



## INTERNALIZED

Beliefs within individuals  
Stereotype Threat



## INTERPERSONAL

Bigotry between individuals,  
Racial Anxiety



## INSTITUTIONAL

Bias within an agency, school. . .



## STRUCTURAL

Cumulative among institutions,  
durable, multigenerational

# Institutional Racism

Policies, practices, and procedures that work better for White people than for people of color, often unintentionally.

# Structural Racism

A history and current reality of institutional racism across all institutions, combining to create a **SYSTEM** that negatively impacts communities of color.

# Racial Equity is Achieved When....

47

- 1) **race no longer is a determinant of life outcomes**  
and
- 2) in addressing racial inequity directly, we improve outcomes for everyone, including White people

Racial equity is both **our process and the outcome we seek to achieve.**

It is an *inclusive* approach to transform structures towards access, justice, self-determination, redistribution, and sharing of power and resources.

# Categories of Equity Action (Portland)

48

## Procedural

- processes are fair and inclusive.

## Distributional

- resources, benefits, and burdens are distributed fairly and prioritized to those most in need.

## Structural

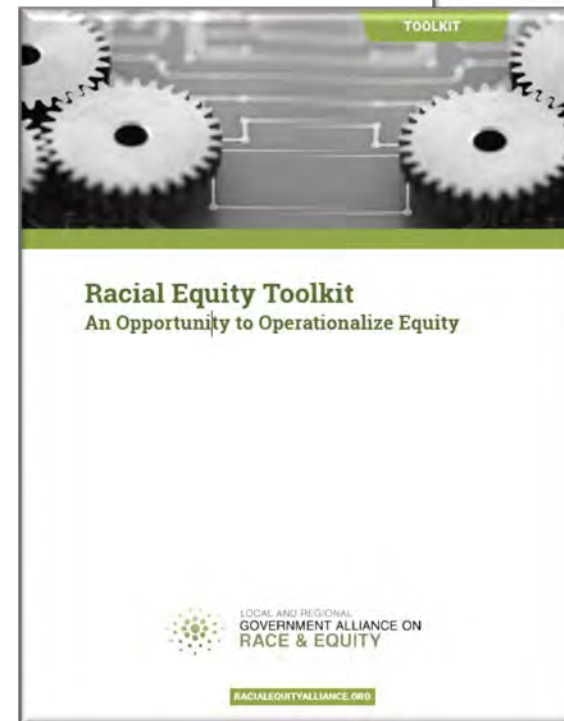
- commitment to correct past harms and future unintended consequences.

# Governing for Racial Equity

49

## Targeted universalism

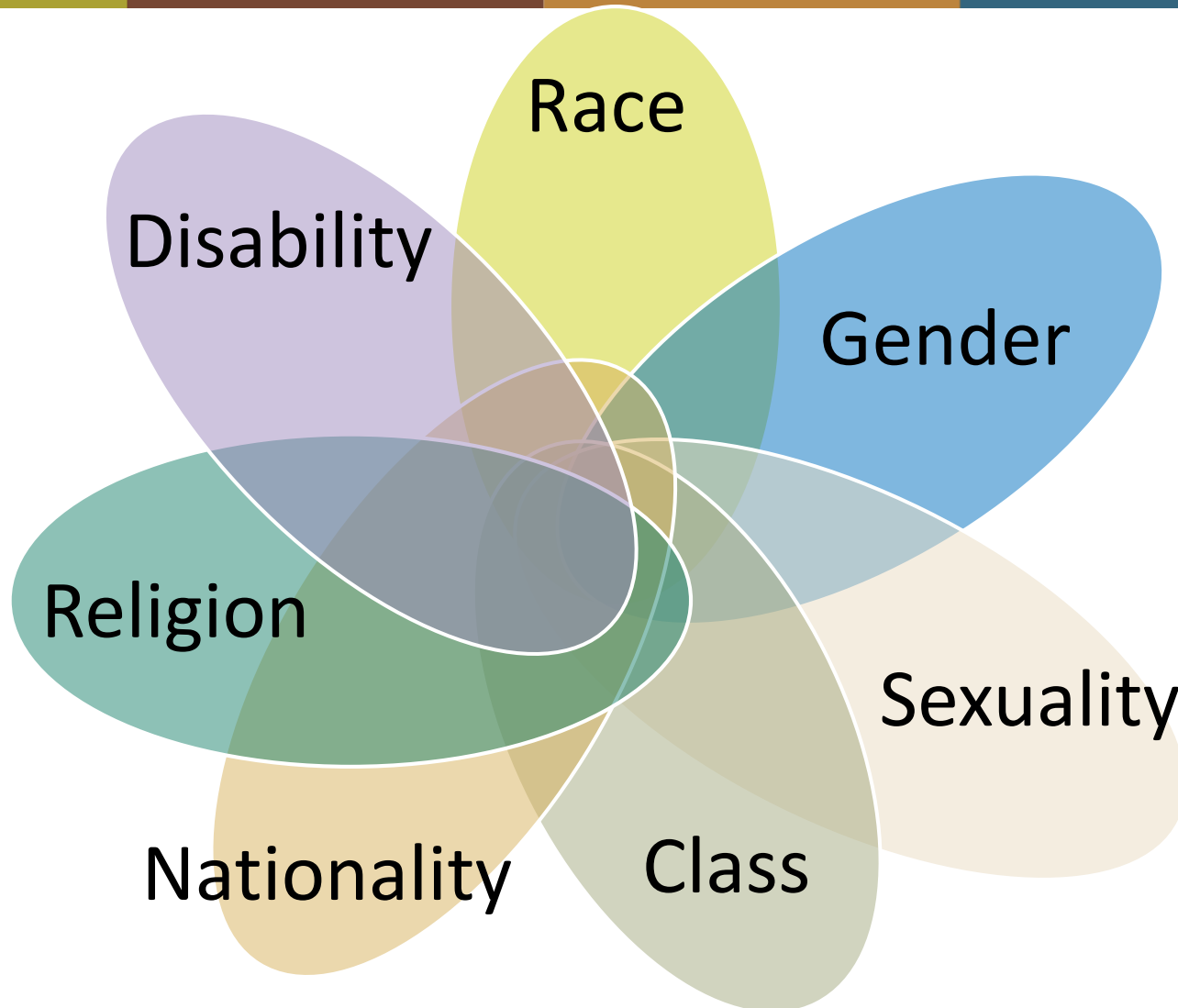
- Develops goals and outcomes that will result in improvements for all groups using strategies that are targeted based on the needs of a particular group.
- will increase our collective success *and* be cost effective.



# Intersectionality

*We hold many identities at once*

50



# Geographic Locations / Place Types

51

Rural

Suburbs

Urban Core





# Process Initiation

*Jump on the healthy communities bandwagon whenever it comes by!*

# Relationship Building

53

Set up  
lunch /  
meetings  
with:

- Your counterpart in the planning or public health department
  - Planning consultants – get to know the public health consultants
- Non-profits working on social services, health, social justice issues
- Local hospital
  - ACA – requires Community Health Needs Assessments
- Local foundations
- Civic organizations

# Village of Arlington Heights

RESOLUTION NO. 7-2014

## RESOLUTION IN SUPPORT OF WETHERIVE! COMMUNITY WELLNESS AND ACTION INITIATIVE TO PROMOTE A HEALTHIER COMMUNITY

WHEREAS, a partnership with public health leverages and maximizes resources, tools, and provides subject matter experts that benefit the community;

WHEREAS, engaging in Hamilton County Public Health's WETHERIVE! initiative generates broad-based support for creating healthy environments where residents live, work, learn, and play;

WHEREAS, a healthy community is a strong, thriving community;

NOW, THEREFORE, LET IT BE RESOLVED, that the Village of Arlington Heights hereby recognizes the importance of public health efforts to prevent disease, protect children, adults and families, and to promote healthy living principles to improve the overall health and vitality of Arlington Heights. In light of the foregoing considerations, Arlington Heights fully supports Hamilton County Public Health's WETHERIVE! initiative.

BE IT FURTHER RESOLVED that the Village of Arlington Heights will establish a WETHERIVE! Team consisting of, at a minimum, a council member, the Village Administrator, and two residents of Arlington Heights. The WETHERIVE! Team will be responsible for leading community health and wellness efforts and serving as a liaison between the Village and Hamilton County Public Health.

BE IT FURTHER RESOLVED that the Village of Arlington Heights authorizes the WETHERIVE! Team to select at least one Pathway and work through each Pathway's process with representatives from Hamilton County Public Health. The Arlington Heights WETHERIVE! Team will collaborate with Hamilton County Public Health on an ongoing basis to work through additional Pathways, existing or newly established, to improve the overall health and well-being of our community.

BE IT FURTHER RESOLVED that the Arlington Heights WETHERIVE! Team shall designate a representative to participate in the WETHERIVE! Community Learning Collaborative facilitated by Hamilton County Public Health.

BE IT FURTHER RESOLVED that the Arlington Heights WETHERIVE! Team shall report back to the Village Council quarterly regarding steps taken to implement this Resolution, additional steps planned, and any desired actions that would need to be taken by the Village of Arlington Heights or other agencies or departments to implement the steps taken or planned.

Passed this 28<sup>th</sup> day of April 2014

# Healthy Community Resolutions

*Model ordinance  
available from  
ChangeLab  
Solutions*

# Strategic Plan / Goals

55

- City Council – List Healthy Community as core goal or value
- Monterey County Health Dept (CA) included “Health in All Policies” as a strategy in their 5-year strategic plan

# HiAP becomes part of Monterey County Health Dept's 5-year strategic plan

56



**Strategic Plan  
2011-2015**

Monterey County  
Health Department



Proposed Plan

## Next Steps: Promoting Health in All Policies

Health in All Policies (HiAP) is a collaborative approach that has been used internationally to create greater access to health, diminish disparities, and focus on preventive aspects of public health.

HiAP recognizes that health and prevention are impacted by policies that are managed by both non-health government and non-government entities, and that many strategies for improving health also help to meet the policy objectives of other agencies. The biggest opportunities we have to address remaining large disease/illness burdens are often in the policy realm.

Policies have Yielded Many of our Biggest Improvements in Public Health

Problems	Policies	Outcomes
High Lung Cancer Prevalence & Mortality	Smoking Bans Tobacco Tax	Significantly less Lung Disease & Death Significantly less 2nd Hand Smoke
Motor Vehicle-Related Injuries & Deaths	Seat belt Laws Helmet Laws Car Seat Laws	Significantly Fewer Injuries & Deaths
Measles, Mumps, Rubella, Influenza, Diphtheria Prevalence & Deaths	Immunization Requirements Hi/Low Cost IZs	Significantly Less Disease Prevalence

With Collaboration and Cooperation, Health in All Policies Can Get Us



Problems	Policies	Outcomes
Access to Health Care Obesity Heart Disease Stroke Poor Birth Outcomes Violence Premature Death	<b>Health in All Policies</b>	Improved Access Decreased Obesity Decreased heart Disease Decreased Stroke Improved Birth Outcomes Increased Safety Decreased YPLL

24

County adopts HiAP framework

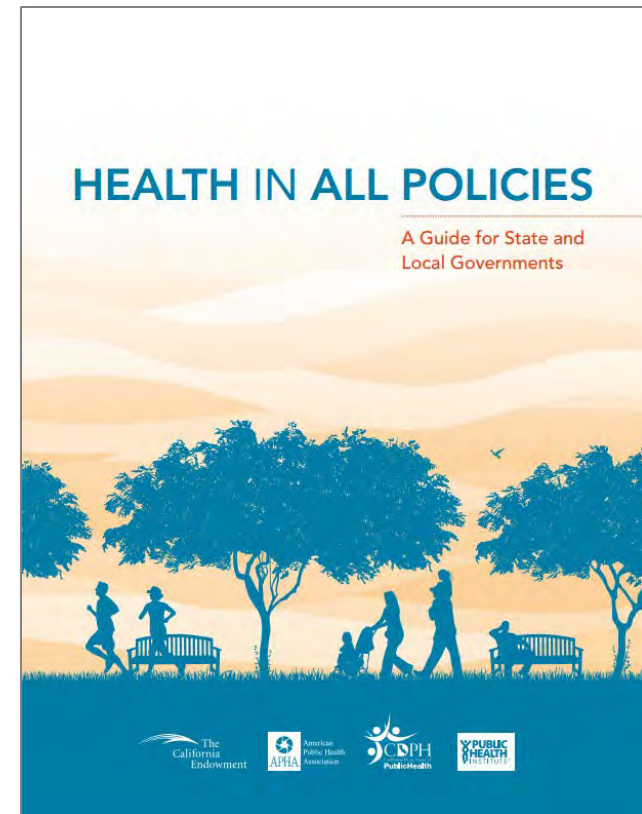
Planning, Evaluation, and Policy Unit (PEP) gets created

HiAP manager position created for implementation

# Health in All Policies (HiAP)

57

Health in All Policies is a **collaborative approach** to improving the health of all people by incorporating health considerations into decision-making across sectors and policy areas.



[http://www.phi.org/uploads/files/Health\\_in\\_All\\_Policies-A\\_Guide\\_for\\_State\\_and\\_Local\\_Governments.pdf](http://www.phi.org/uploads/files/Health_in_All_Policies-A_Guide_for_State_and_Local_Governments.pdf)

# 5 Key Elements of HiAP

58

1. Promote health and equity
2. Support intersectoral collaboration
3. Benefit multiple partners
4. Engage stakeholders
5. Create structural or procedural change

# Executive Orders

59

- ❑ Rules or orders issued by the executive branch of a government and has the force of law
  - ❑ **New York City:** July 2013 – Mayor Bloomberg required active design in city-funded development projects
  - ❑ **California:** Feb 2010 – Governor Schwarzenegger established the Health in All Policies (HiAP) Task Force
  - ❑ **Washington, DC:** Nov 2013 – Mayor Gray enacted the Sustainable DC Act, which covers healthy design topics and HiAP



# Current & Upcoming Planning Processes

60

- Work with health stakeholders to shape scope of project
- Comprehensive Plan – Add Health Element
- Topical Plan
  - Do research on the connection between that topic and health
  - Document relevant health data

# Staff Initiated

61

- Weekly lunchtime webinars /brownbags with staff on Healthy Community Planning
- Write new language for RFPs that includes health and equity as key components / goals of the project
  - ▣ Extra points for proposals that incorporate health
- Budget review with a health lens
- Funding organization? Make “potential health benefit” a grant scoring criteria

# Funding Strategies

62

## Add health into existing processes

- no or low cost, but might require additional professional skills

## Apply for grant funding

- Tie health to sustainability or smart growth
- Co-write with CBO/ Health Dept / Planning Dept

## Approach hospital

- Healthy planning = prevention

## Swap staff / interns between planning and public health

## Allocate \$ from general fund

- Healthier city = more productive

# Place Matters

63



# Economic Argument

64

6'0"  
5'10"  
5'8"  
5'6"  
5'4"  
5'2"  
5'0"  
4'10"

**PRISON**  
**\$62,300**

health happens here

**SCHOOL**  
**\$9,100**

**#DoTheMath**

CSCAA

# Avoid Jargon with Community ☺

Jargon	Plain Language
Health Equity	<ul style="list-style-type: none"><li>• Achieving the highest level of health for all people</li><li>• When everyone has the support they need to thrive</li><li>• When all people have the full opportunity to be healthy</li></ul>
Health Inequity	Avoidable and unfair differences in health
Social determinants of health	<ul style="list-style-type: none"><li>• Living and working conditions that shape opportunities to be healthy</li><li>• Health begins where people live, work, and play</li></ul>
Vulnerable populations	[After cueing up the environmental framing of health...] People at the greatest risk for poor health, due (for example) to living conditions, discrimination, access to resources, etc.
Inequities btw populations	Differences in [type of conditions] between [specific groups of people]

# ACTIVITY! Root Cause Mapping

*The Jason Story*

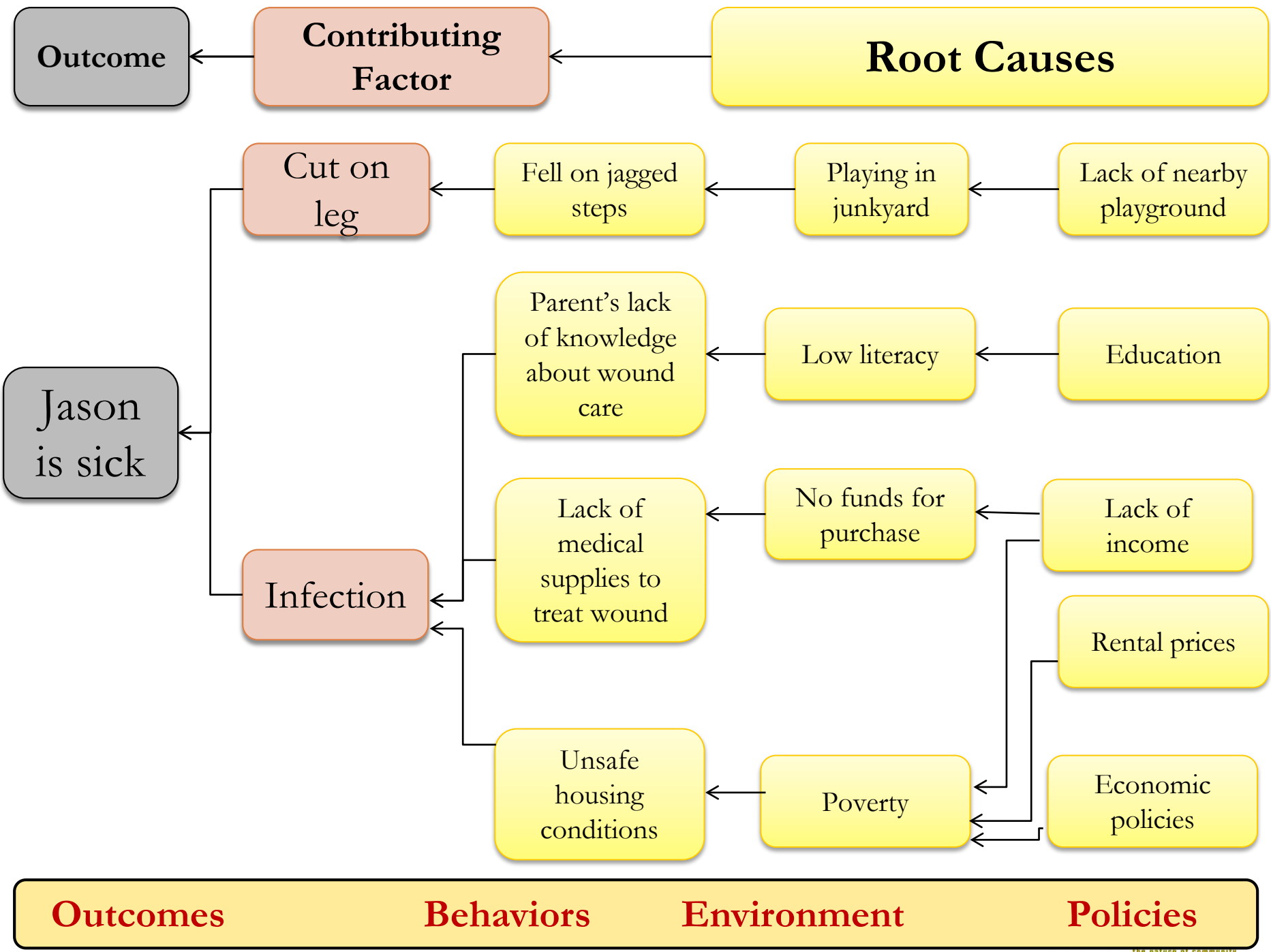


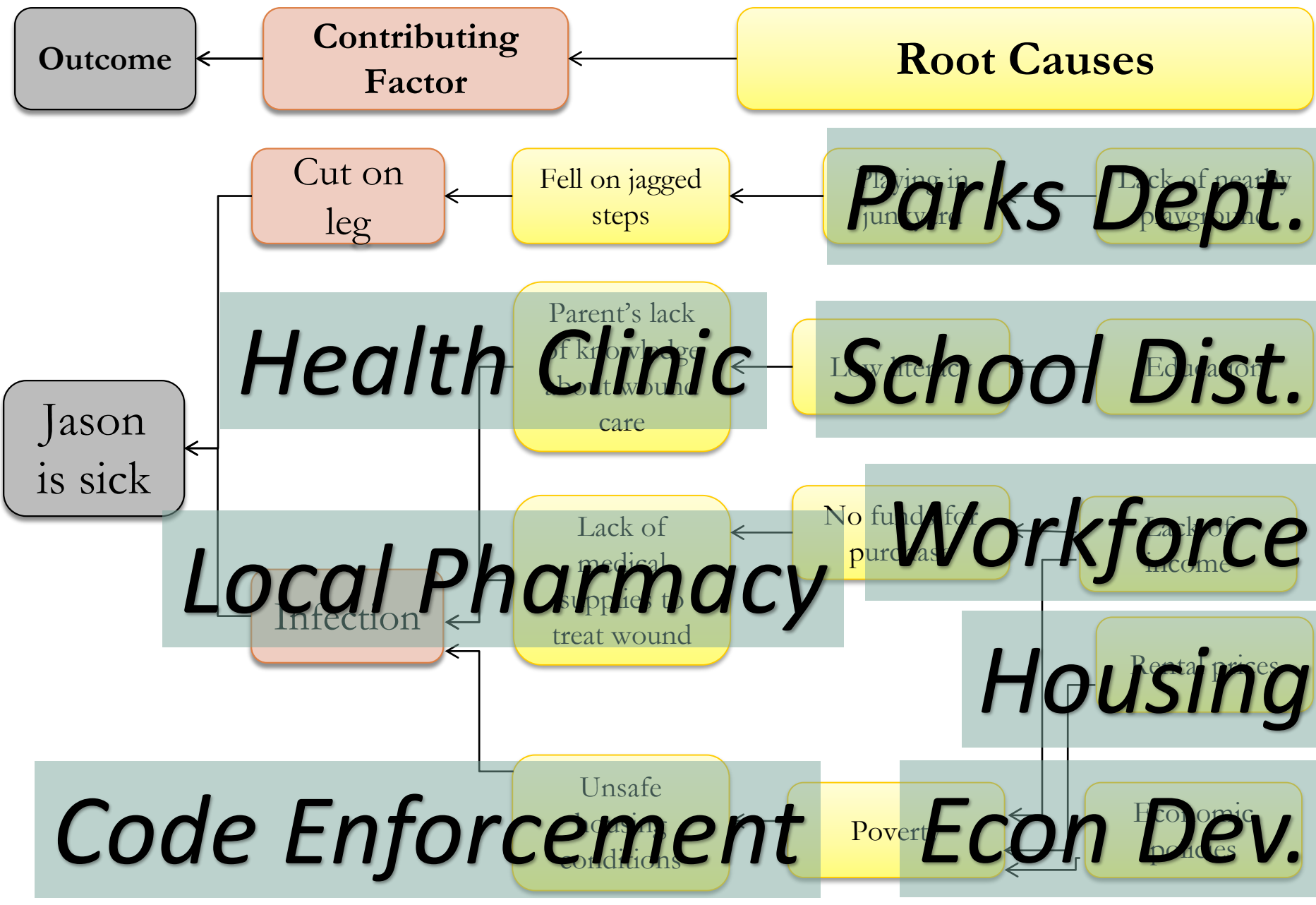
# Why is Jason Sick?

67

- *Why is Jason in the hospital?*
- *But why does he have an infection?*
- *But why does he have a cut on his leg?*
- *But why was he playing in a junkyard?*
- *But why does he live in that neighborhood?*
- *But why can't his parents afford a nicer place to live?*
- *But why ...?*

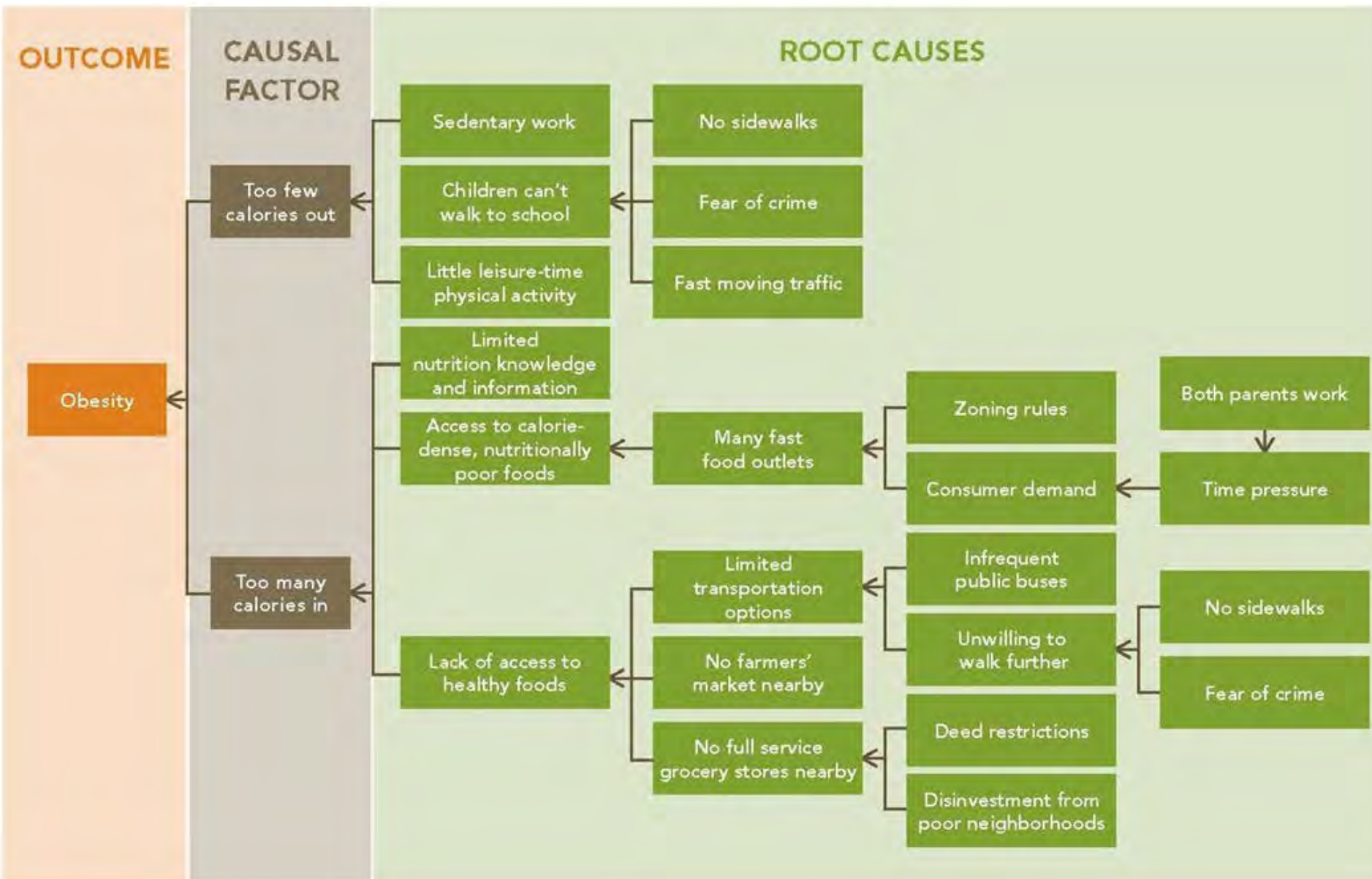
*Citation: © Her Majesty the Queen in right of Canada, represented by the Minister of Public Works and Government Services Canada, 1999.*



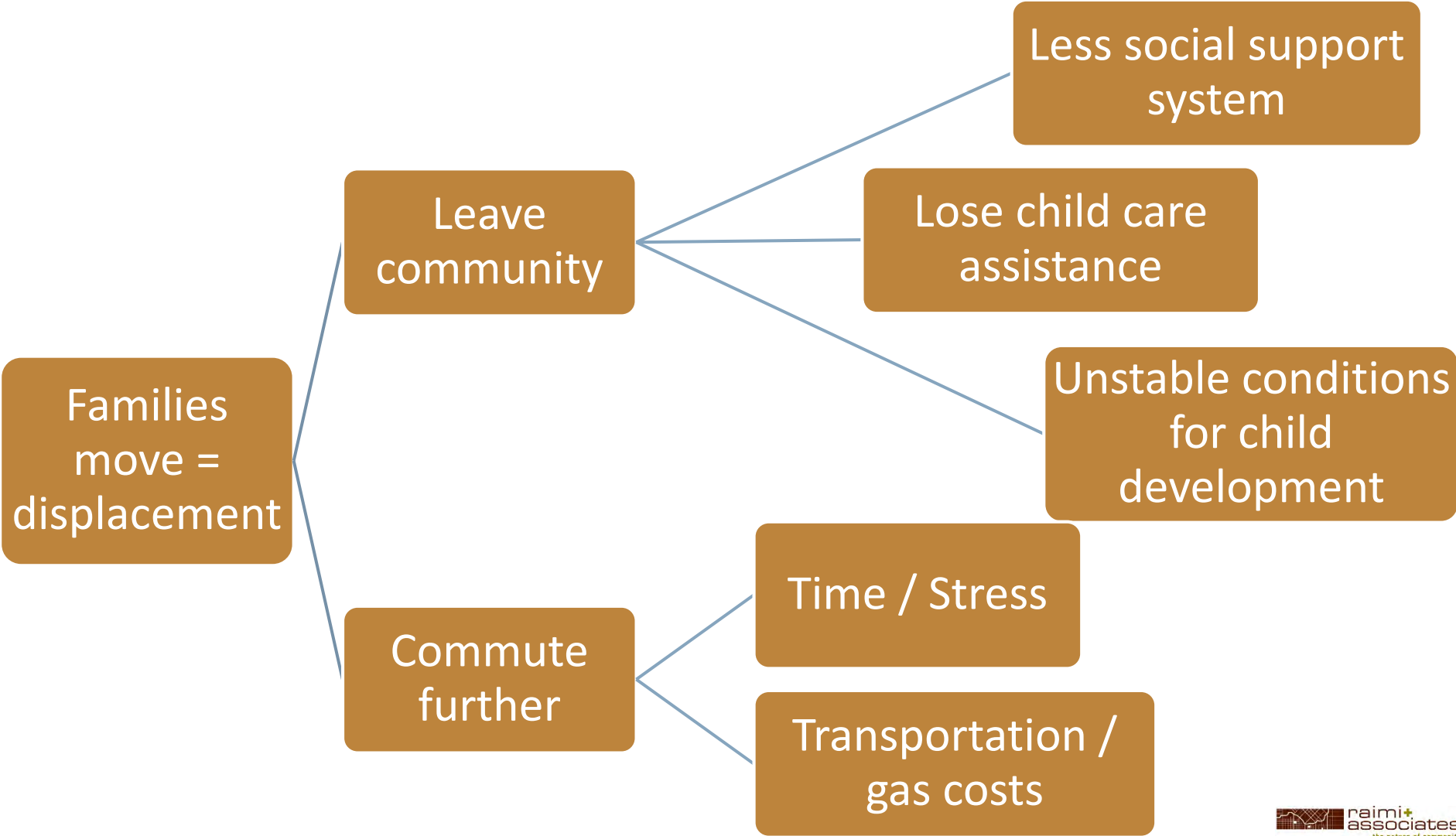


**Outcomes**                      **Behaviors**                      **Environment**                      **Policies**

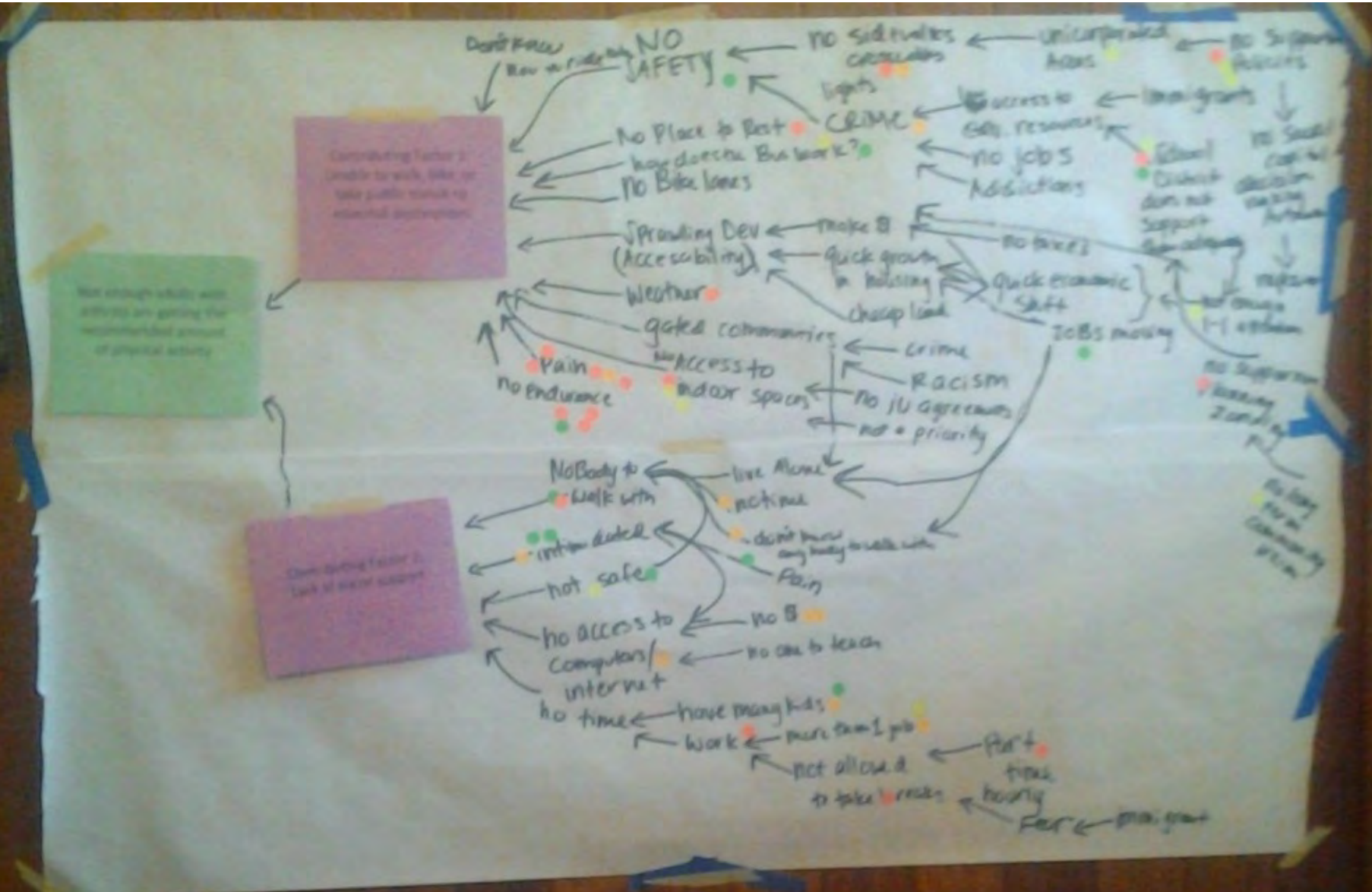
# Root Cause Mapping: Example



# High Housing Costs → Displacement



# “Real Life” Root Cause Maps





# Root Cause Activity Instructions

73

## Three different scenarios (each table does one)

- Choose mapper/scribe and read vignette (2 min)
- Draw your map (13 min)
  - Can have multiple pathways
- Identify stakeholders you could involve (5 min)
  - (Are you one of them?)
- Report back (10 min)



7 minute break

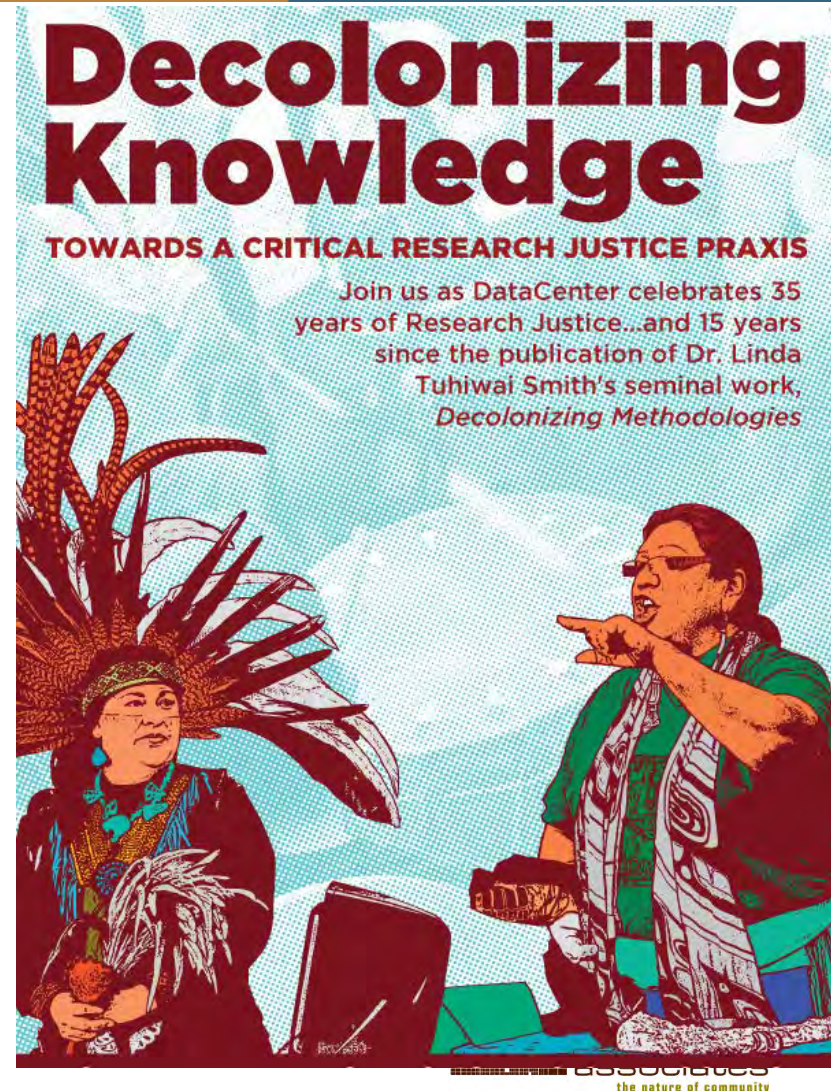
# Data for Community Profiles

*Measure what you want to move*

# Community Profile Purpose

76

- Explore relationships between different topics
- Inform future policy and development direction
- Baseline to track progress and measure success
- Provide justification and background info for City, County, and community groups' grant applications
- ***Make data publically available for community use***



# Qualitative Data - PhotoVoice











# Collect Original Data: Walk Audit, Bike Count, Industrial Sites, etc.



Source: WALKSacramento

# Community health Indicators

81

- **Environmental, social, or economic conditions that impact health**
  - Vehicle collisions, locations of healthy food stores, parks, crime, bike lanes, etc.
- **Individual behaviors or opinions about health**
  - Smoking, nutrition, exercise, walking, perceptions of safety, etc.
- **Individual health outcomes**
  - Obesity, diabetes, cancer, injuries, depression, heart attack, asthma, etc.

# Community Health Indicators

82

- Environmental, social, or economic conditions that impact the community

**Community**

- Vehicle collisions, locations of healthy food stores, parks, crime, bike lanes, etc.

**members should**

- Individual behaviors or opinions about health

- Smoking, nutrition, exercise, walking, perceptions of safety, etc.

**help define**

- Individual health outcomes

- Obesity, diabetes, alcoholism, depression, heart attack, asthma, etc.

**indicators**

# Upstream & Downstream Variables

83 <i>Downstream</i>	<i>Midstream</i>	<i>Upstream</i>
Individual Level Outcomes	Individual or Group Behaviors	Community Conditions (resiliency or risk factor)
Asthma ER Visits Asthma Diagnosis	Live with a family member who smokes indoors	# of poor air quality days Mold in home
High School Graduation Rates	Truancy Rate	Suspension policies School API Scores
Pedestrian / bicyclist injuries from car collisions	% of people who walk or bike to work or school	% of streets with bike lanes and sidewalks % of streets with speed limits above 25 mph
Diabetes rate Obesity rate	Eats 5 servings of fruits and vegetables per day # of sodas consumed per day	% of population who live within ½ mile of a supermarket Supermarkets per 10,000 people

# Indicator Guidelines

1. Policy-relevant

2. Measure change over time (past to current)

3. Document where we're at now to track progress (current to future)

4. Include a comparison number (State, Health Standard, etc.)

5. Explore relationships between different topics

6. Measures inequities between populations and places

7. Considers context (rural vs. suburban vs. urban)

8. Contributing cause to health outcomes

9. Document assets and weaknesses

10. Results can provide justification and background info for City, County, and community groups' grant applications

11. Make data / report publically available for community / public use

# Data Can Show

85

## **Size and Scale**

size of a population  
number of people affected

## **Comparisons**

between locations or groups

## **Patterns**

trends over time  
geospatial clusters

## **Relationships**

correlation vs causation



# Size and Scale

86

## How big is a population?

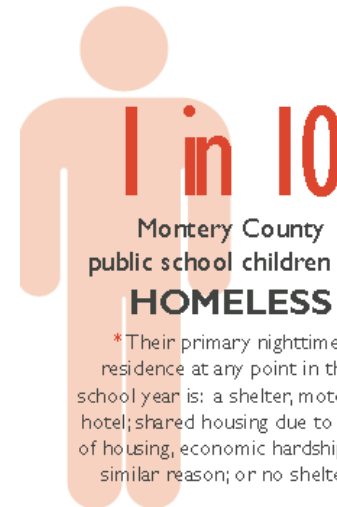
**52,011** Monterey County children received school meals in 2014, but only **6,741** received meals during the summer – potentially leaving **45,270** children to experience hunger for three months

## How many people are affected by something?

Nearly **1** in **3**  
pregnant Monterey  
County women  
accessed a nutrition  
assistance program  
in 2012



CDPH Maternal & Infant Health Survey



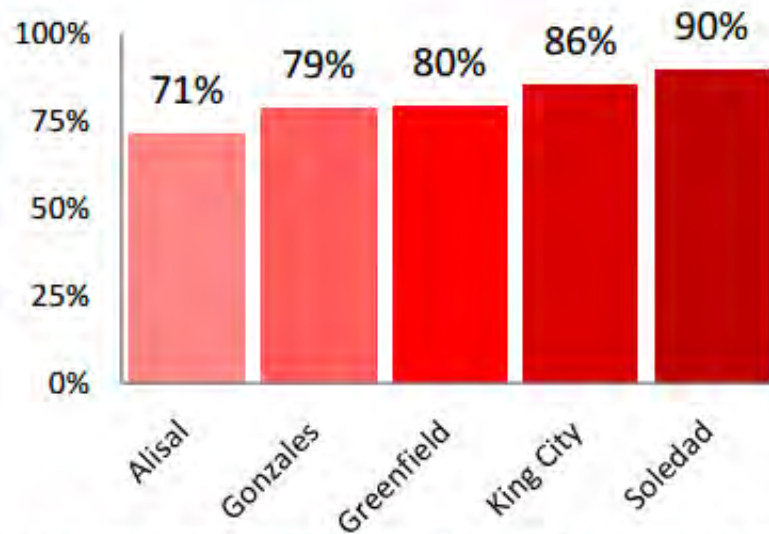


# Comparisons

87

## This group vs. that group

### High school students eligible for free lunch 2010



California Department of Education Nutrition Services

### *Interpretation*

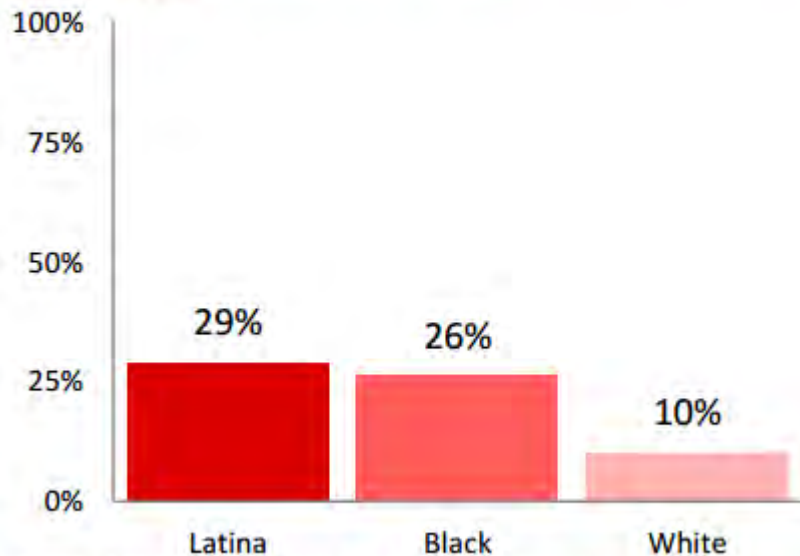
- Gonzales and Greenfield have similar rates of free lunch eligibility
- Soledad free lunch eligibility is 19 percentage points higher than Alisal's

# Comparisons

88

## Monterey County pregnant women with food insecurity by race/ethnicity

2010-2012



CDPH Maternal and Infant Health Survey

- **Relative Risk:** The ratio of the probability of an event occurring (for example, developing a disease, being injured) in an exposed group to the probability of the event occurring in a comparison, non-exposed group.
- **Hispanic and Black pregnant women are *more than twice as likely* to experience food insecurity *compared to* White women.**

# Patterns – Trends over time

89

## Can't afford enough food

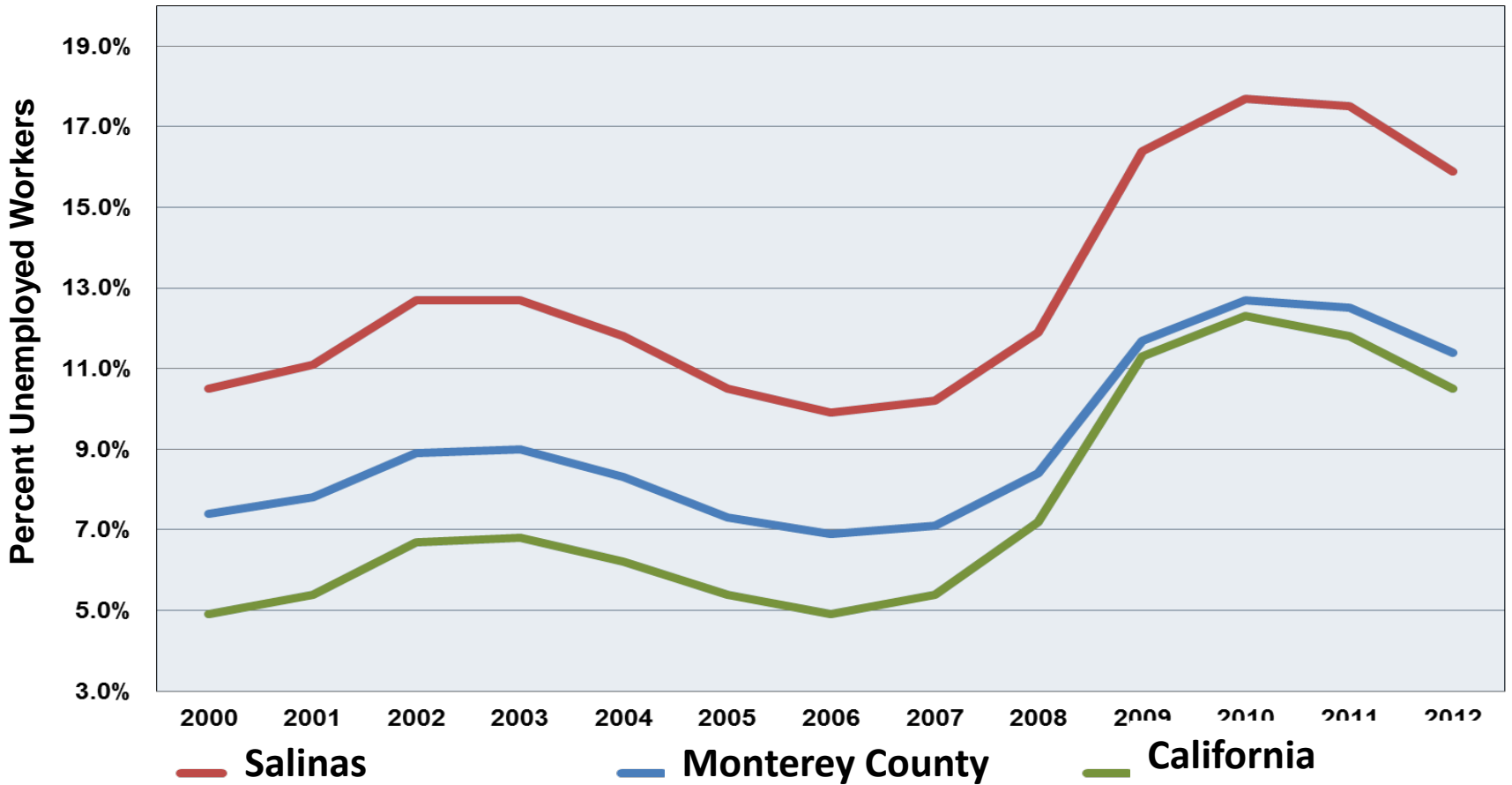
2005-2011



CA Health Interview Survey

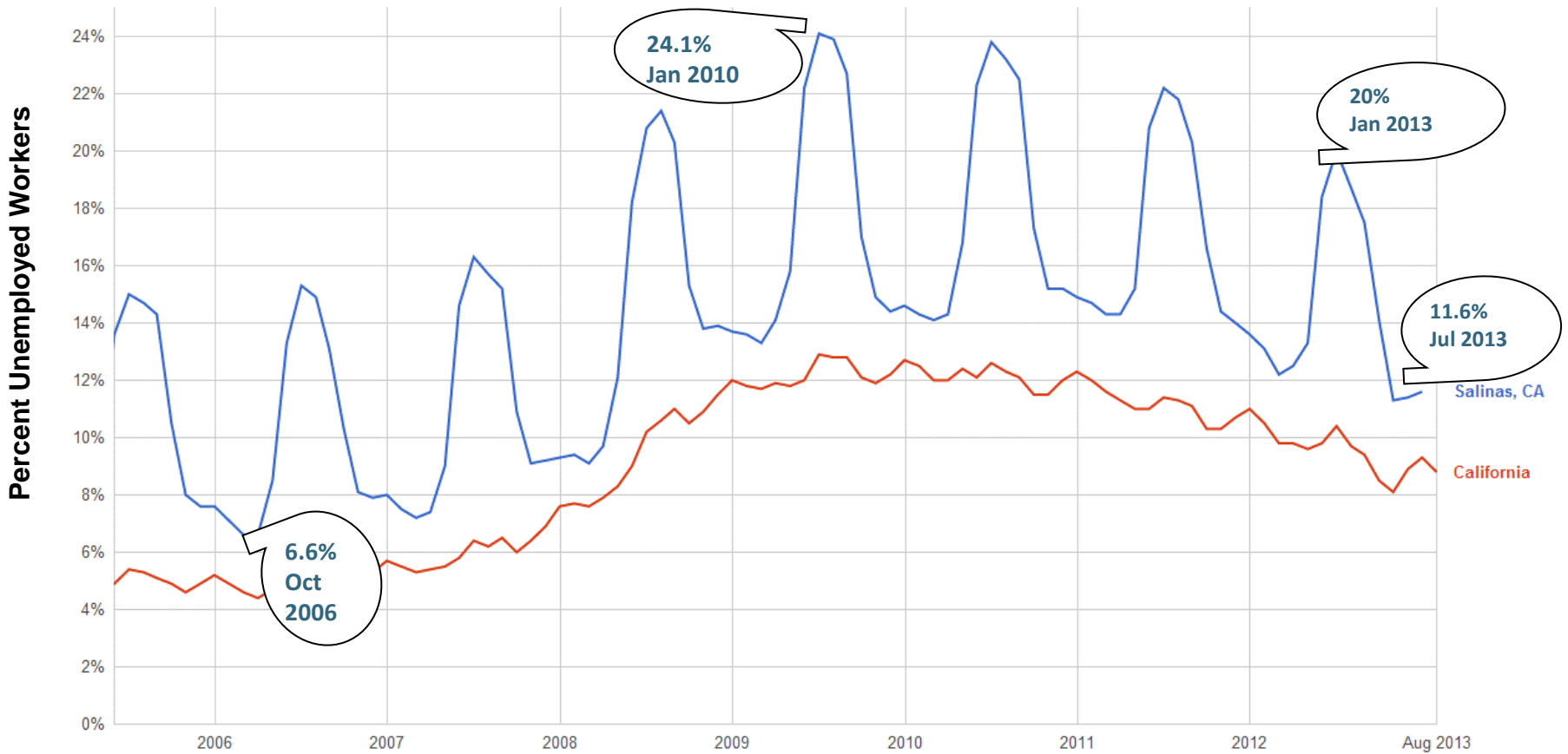
# Less Detail: Data per Year

## Unemployment Rate



# More Detail: Rate per Month

## Unemployment Rate Salinas vs. California (2006-2013) (Not-Seasonally Adjusted)



Source: [U.S. Bureau of Labor Statistics](http://www.bls.gov).

# Patterns – Geospatial Clusters

92

The New York Times

Published: July 8, 2015

## Mapping Segregation



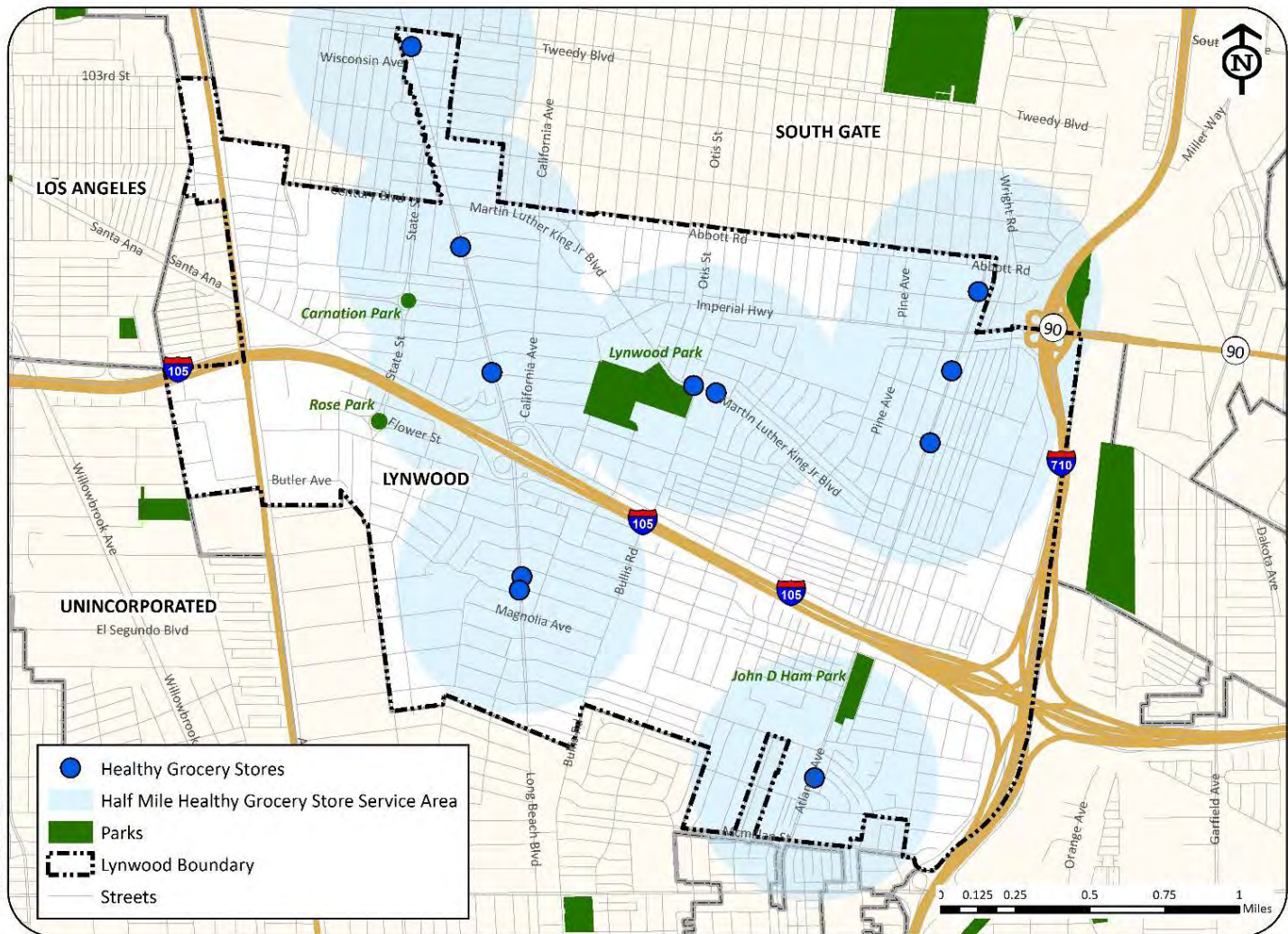
New government rules will require all cities and towns receiving federal housing funds to assess patterns of segregation.





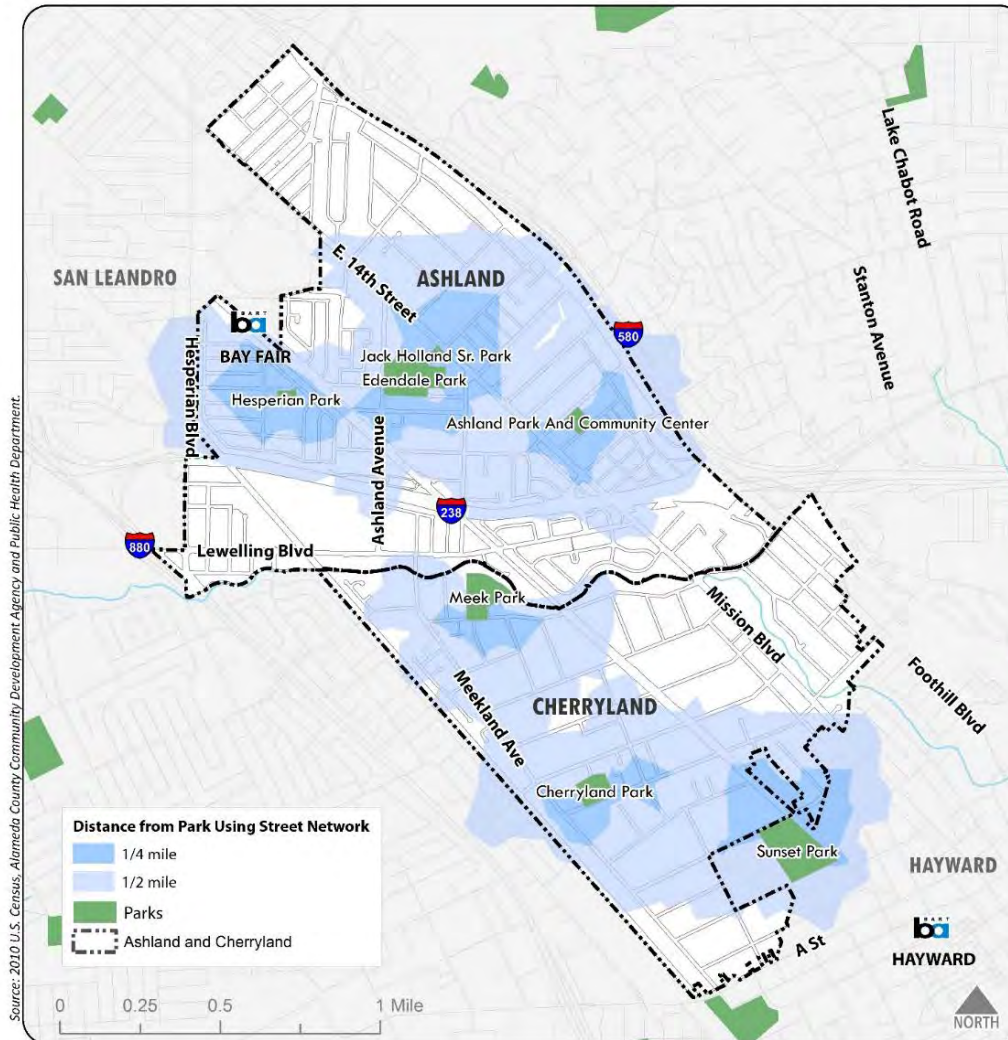
# Mapping Access: As the crow flies

Source: US Census, City of Lynwood, California Department of Public Health, Network for a Healthy California - GIS Map Viewer.  
Map created by Raimi + Associates - June 2015.





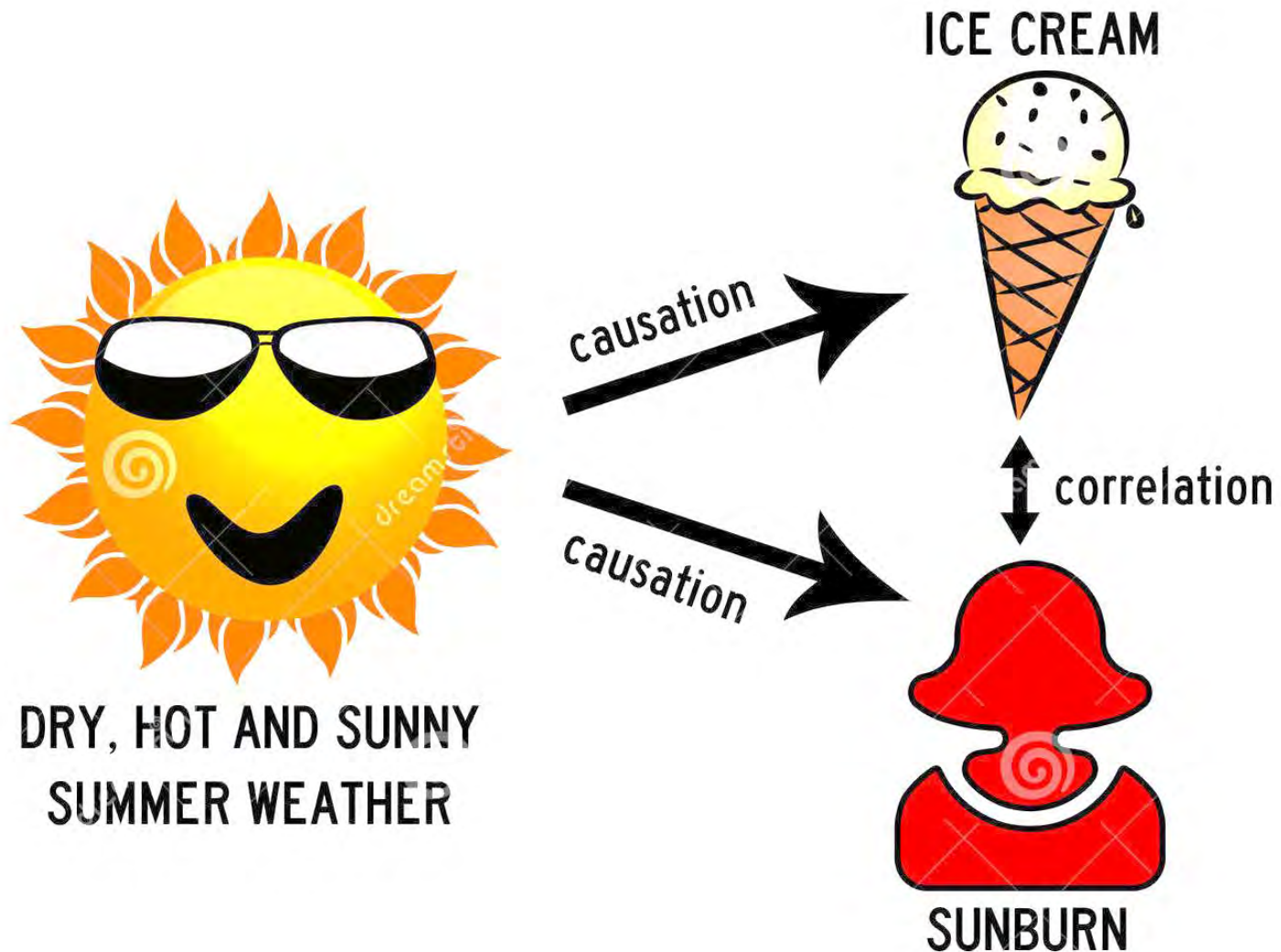
# Mapping Access: By walking routes



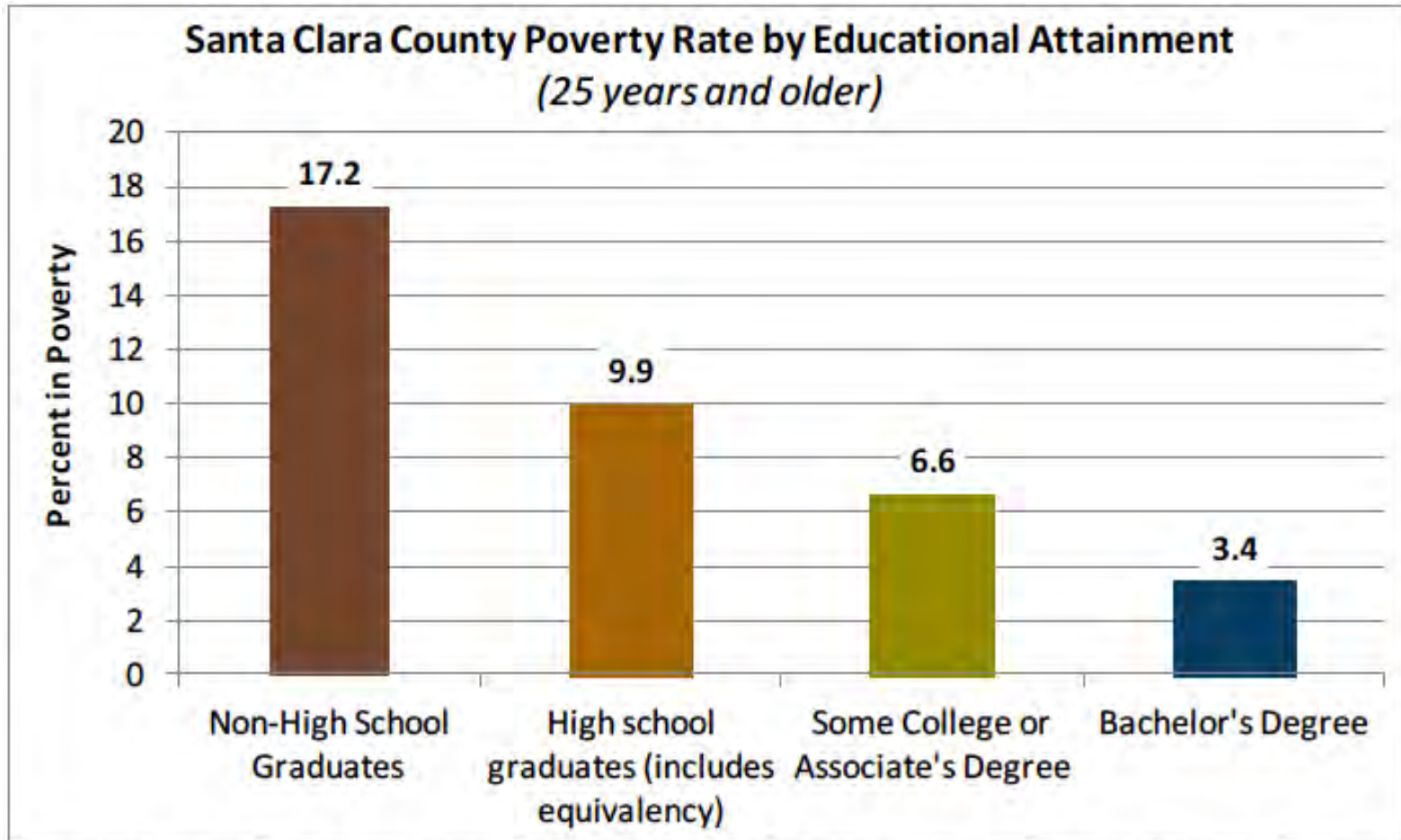
**Park Access**

# Correlation vs Causation

95



# Explore Associations



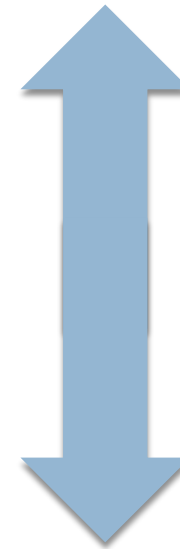
Source: US Census. American Community Survey 5-Year Estimates 2006-2010. Accessed from American Fact Finder. Compiled by Raimi + Associates.

# Data scales

97

- Point source / Individual
- Census block
- Neighborhood
- Census tract
- City
- Service Planning Area
- County
- State

Small



Large

# Visually Show Results

## Charts

### Maps

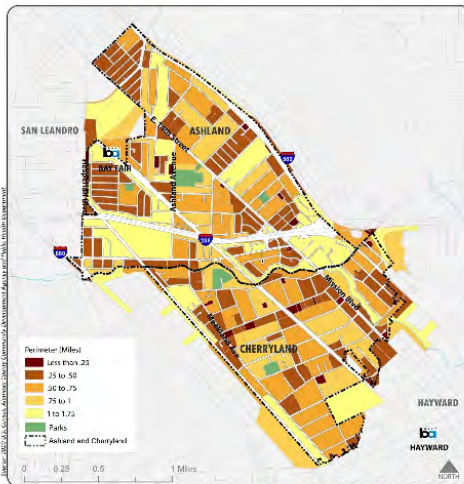
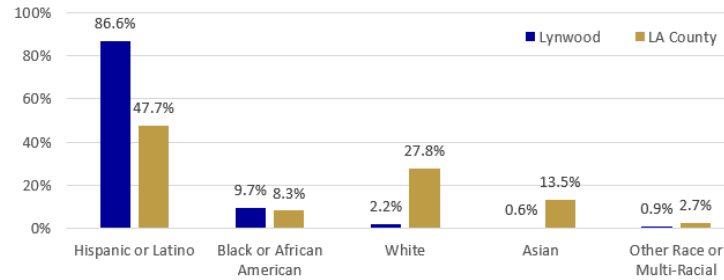


Figure 2-2: Race/Ethnicity Comparison



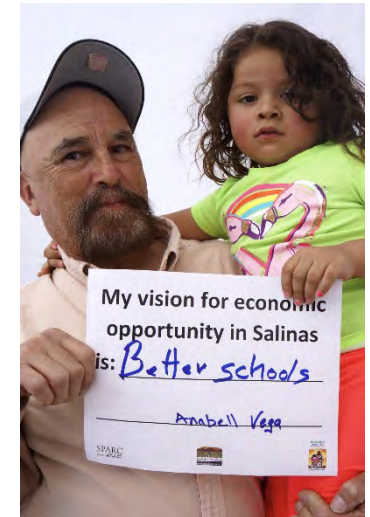
## Tables

Table 3-6: Adult and Childhood Obesity Rates

	Lynwood	LA County
Adult Obesity Rates	37.8%	23.9%
Childhood Obesity Rate	27.7%	23.0%

Source: Los Angeles County Department of Public Health, 2007

## Stories





# Vulnerable Populations and Data

99

Each community should define “vulnerable populations” in their own way depending on what is relevant for the project.

- Race/ethnicity
- Economic status
- Educational attainment
- Geography
- Sex
- Sexual Identity / Gender Identity
- Veterans
- Age (e.g., Under 5 or Over 55)
- Physical and mental disability status
- Immigrants and refugees
- Linguistically isolated
- Formally incarcerated
- Zero-Vehicle Household
- Pregnant women

# Vulnerable Communities

100

- ❑ Older Adults
- ❑ Non-White Residents
- ❑ Low Income Residents
- ❑ Zero Vehicle Households

Community Health  
Existing Conditions Report


For the  
County of Santa Clara  
General Plan Health Element

May 2013

Prepared for the County of Santa Clara, California  
Department of Planning and Development Planning Office

Prepared by Raimi+ Associates with support from  
Brian Fullrost and Associates, Nelson\Nygaard, & ChangeLab Solutions

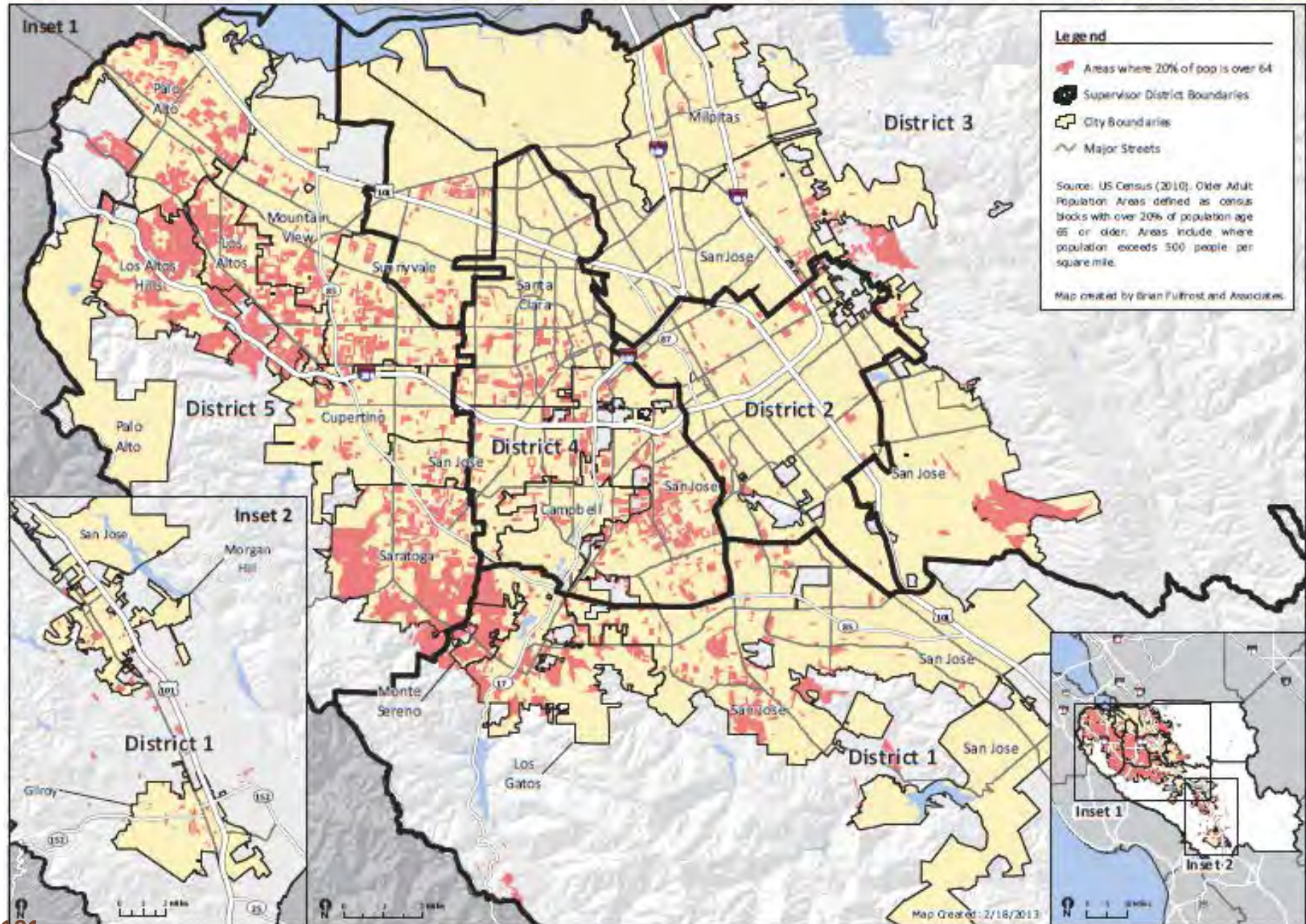
This project was made possible by funding from the Health Trust, and from the  
Santa Clara County Public Health Department Communities Putting Prevention  
to Work grant from the Centers for Disease Control and Prevention



[https://www.sccgov.org/sites/dpd/DocsForms/Documents/HealthElement Existing Health Con  
ditions FINAL May 2013.pdf](https://www.sccgov.org/sites/dpd/DocsForms/Documents/HealthElement_Existing_Health_Conditions_FINAL_May_2013.pdf)

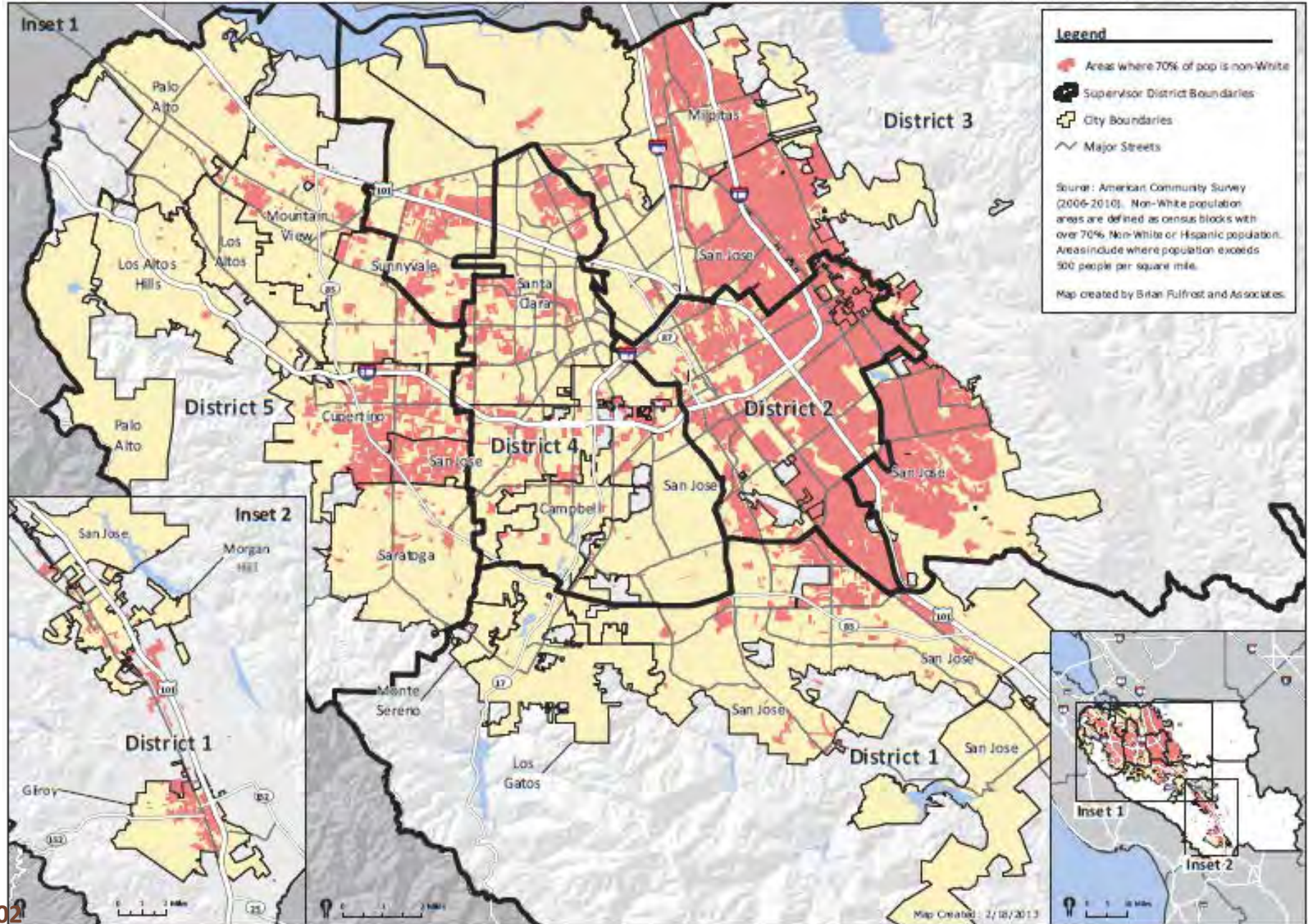


Figure 2-4: Vulnerable Communities - High Proportions of Older Adults



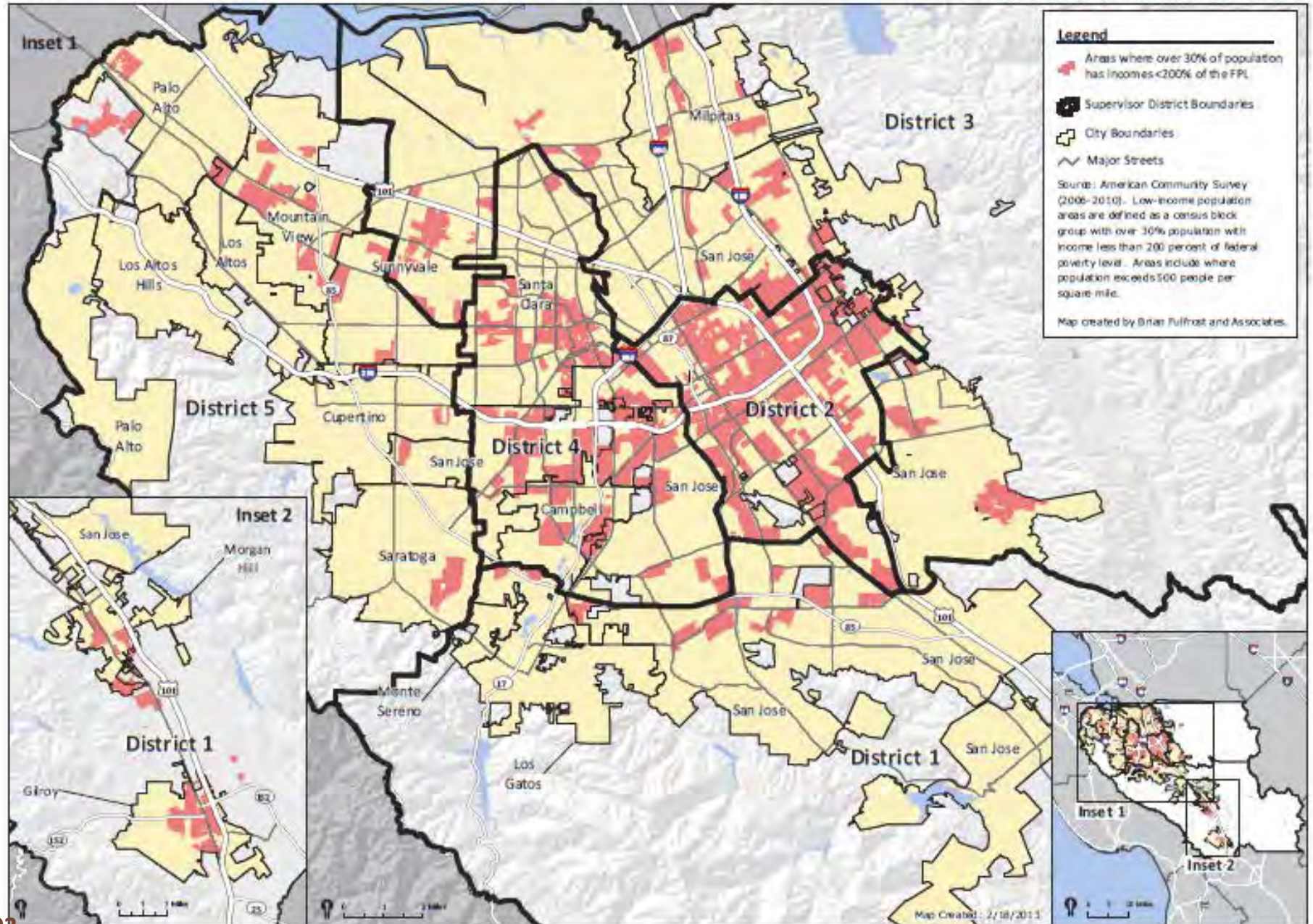


**Figure 2-7: Vulnerable Communities - High Proportions of Non-White Residents**





**Figure 2-10: Vulnerable Communities - High Proportions of Low-Income Residents**





# Figure 5-5: Vulnerable Communities - High Proportions of Zero-Vehicle Households

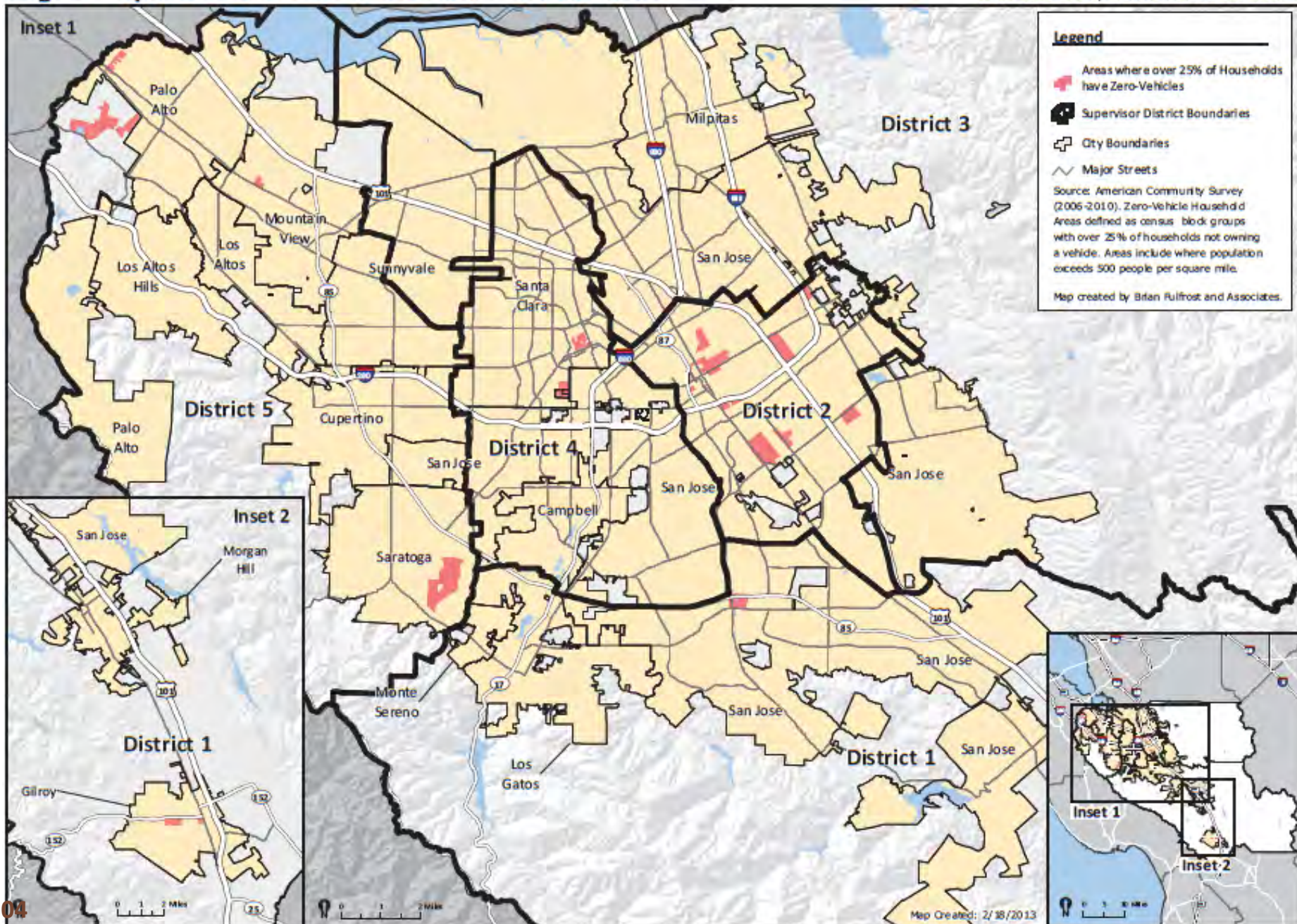
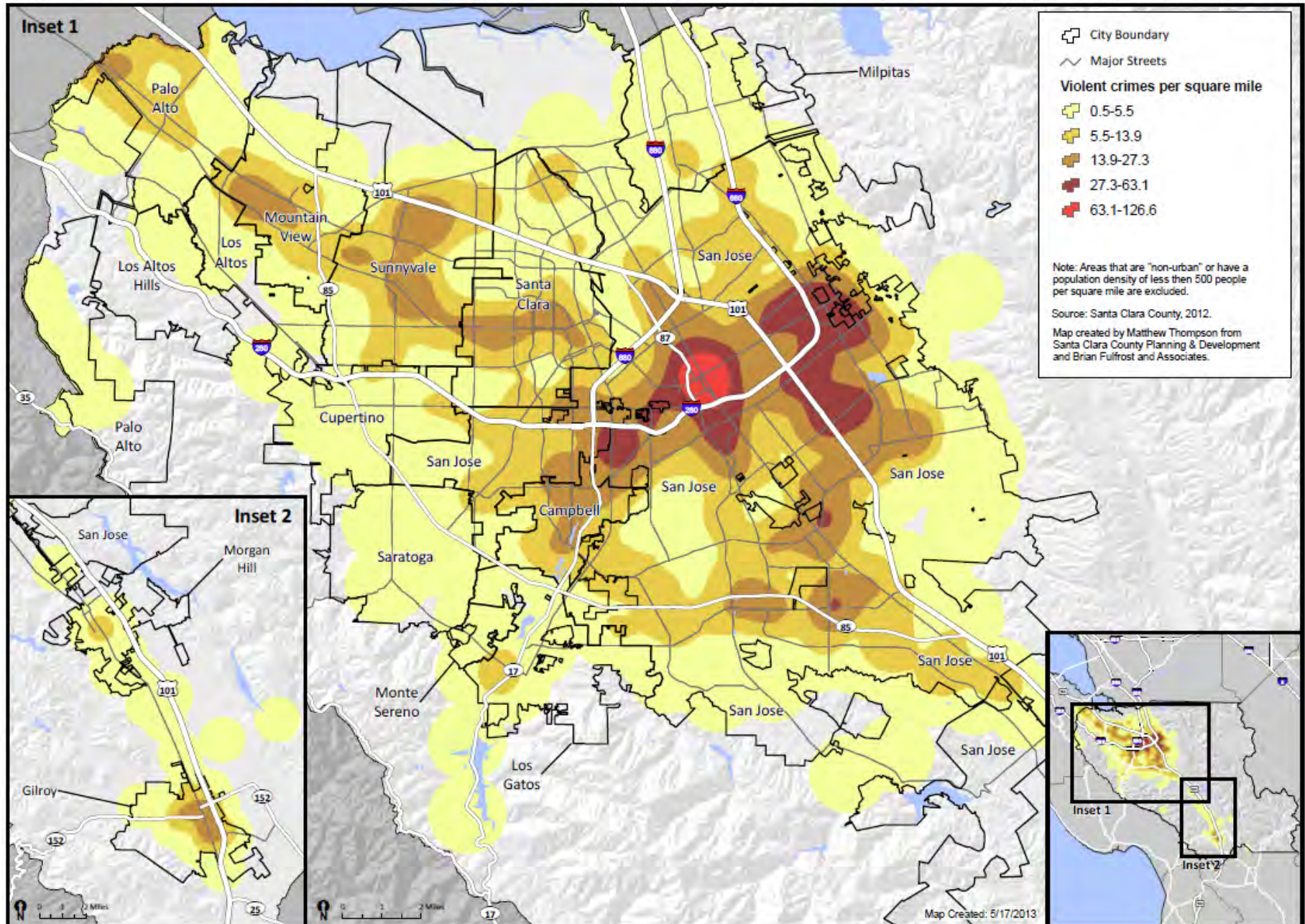
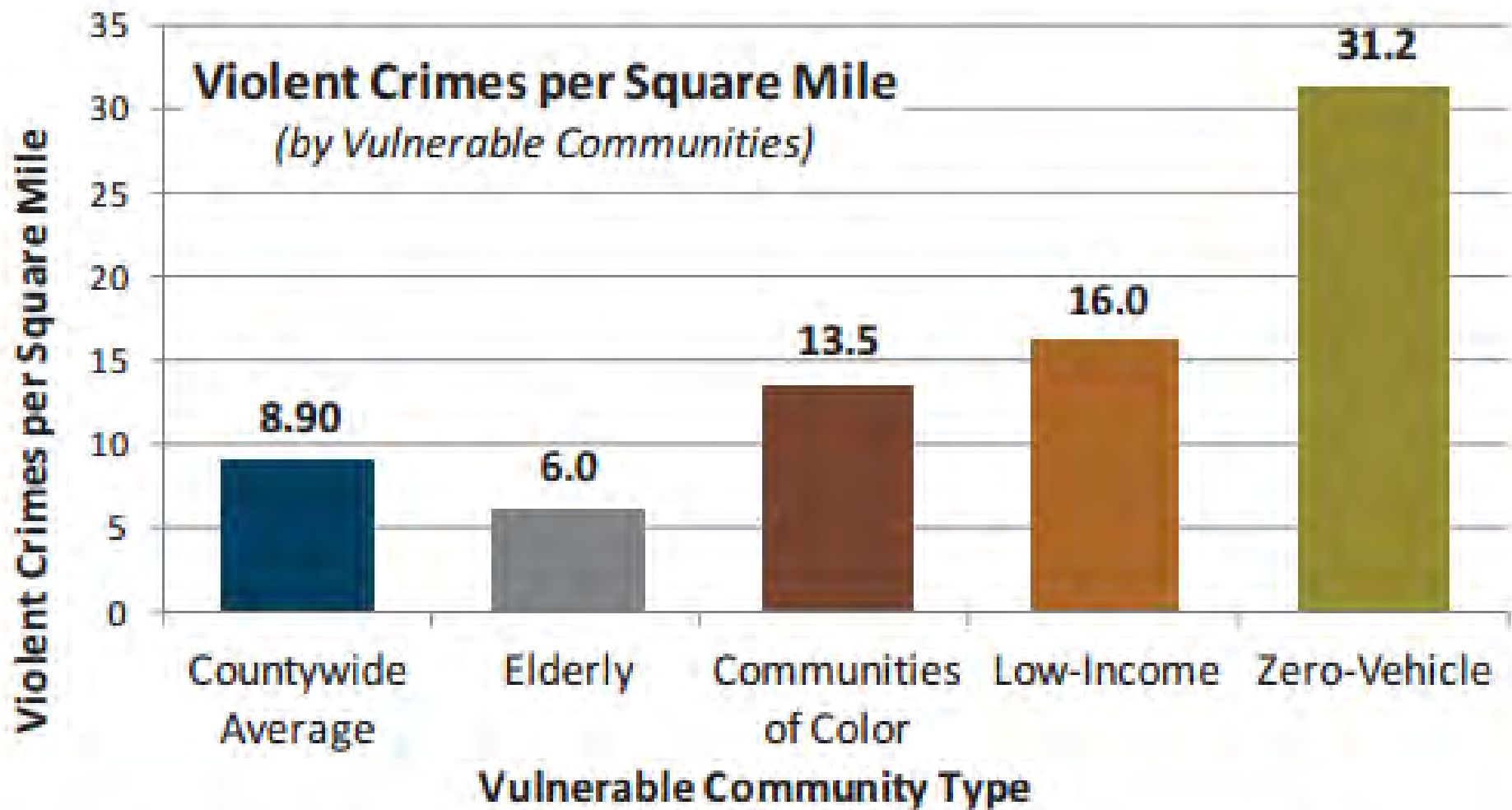




Figure 3-22: Violent Crime Density (Violent Crimes per Square Mile)



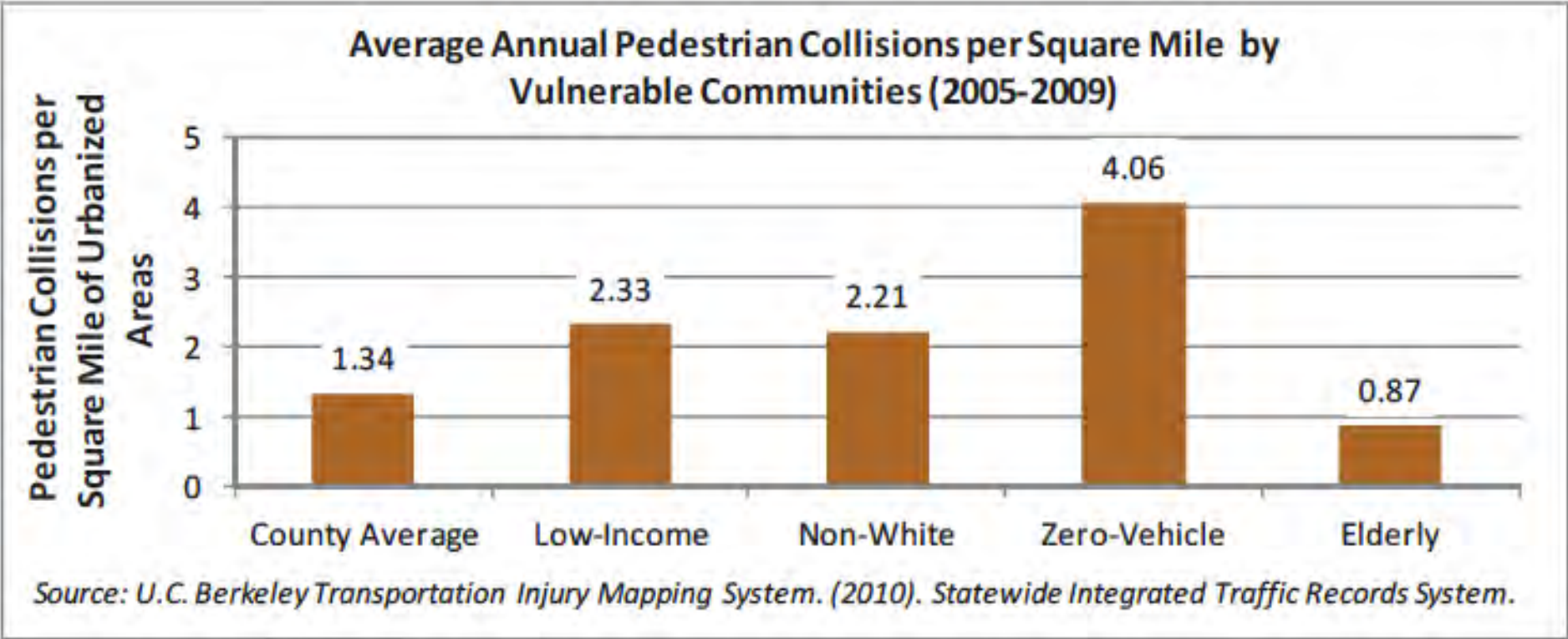


*Source: Santa Clara County Planning Office and Public Health Department, 2012.*

**Figure 3-24: Violent Crimes per Square Mile by Vulnerable Communities - August 1, 2010 - July 31, 2011**



# Pedestrian Collisions by Vulnerable Communities





Why are violent crimes and pedestrian collisions most common in zero-vehicle areas?



# HOUSING IN MONTEREY COUNTY



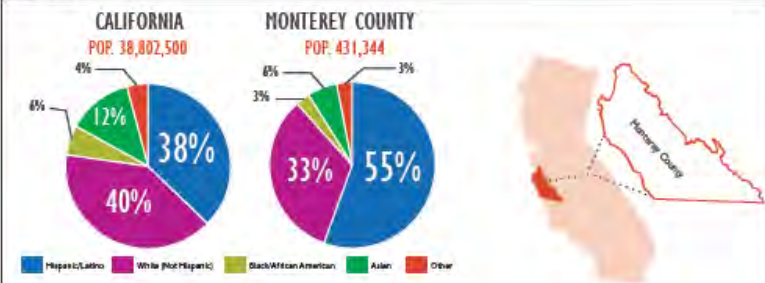
**Where you live affects your health.** High housing costs force families to overspend, overcrowd, live in unsafe homes, or uproot themselves from the community. On the other hand, access to quality affordable housing improves residential stability and the ability to accumulate savings. This reduces stress and related health problems, while spending less on housing allows families to spend more on nutritious food and health care. Affordable housing options also reduce the spread of infectious disease, noise, and stress due to overcrowding.

The shortage of affordable housing takes the hardest toll on low-income and people of color – the groups that spend the highest portion of their income on housing. These groups in turn are most pressed with difficult financial decisions around where to live and how to budget their remaining income. Short and long-term consequences related to housing unaffordability contribute to health inequities in our communities.

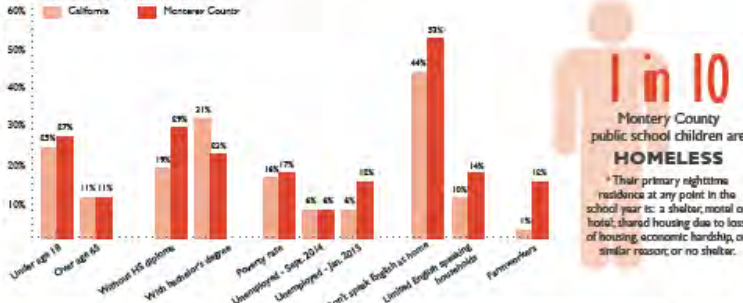
## AVERAGE WESTERN U.S. ANNUAL SPENDING



## DEMOGRAPHICS



## POPULATION CHARACTERISTICS



**1 in 10** Monterey County public school children are **HOMELESS**

*Their primary nighttime residence at any point in the school year is: a shelter, motel or hotel, shared housing due to loss of housing, economic hardship, or similar reason; or no shelter.*

U.S. Census Bureau/Current Population Reports (2010-2014) U.S. Census Bureau/Current Population Reports (2010-2014) Census Bureau/State and County QuickFacts/California/State Data Table by City (2014) U.S. Census Bureau/State and County QuickFacts/California/State Data Table by City (2014) U.S. Census Bureau/State and County QuickFacts/California/State Data Table by City (2014) U.S. Census Bureau/State and County QuickFacts/California/State Data Table by City (2014) U.S. Census Bureau/State and County QuickFacts/California/State Data Table by City (2014) U.S. Census Bureau/State and County QuickFacts/California/State Data Table by City (2014)

MONTEREY COUNTY HEALTH DEPARTMENT - HEALTH IN ALL POLICIES

Contact the MCHD to find out how HIAP can improve your community's health! <https://www.mtyhd.org/index.php/about-the-office-of-public-health/>

<http://www.mtyhd.org/index.php/data-publications/public-health/trashed/housing-in-monterey-county/>

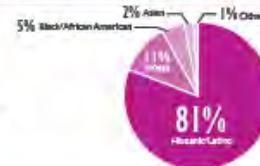
# HOUSING IN MONTEREY COUNTY

## SOUTH COUNTY



## DEMOGRAPHICS

- 67,399 population
- 30% under age 18
- 5% over age 65
- 51% without high school diploma
- 5% with bachelor's degree
- 22% living in poverty



City	Percentage
Monterey County	51%
Bradley	43%
Chualar	46%
Gonzales	54%
Greenfield	53%
King City	46%
Lockwood	60%
Pine Canyon	81%
San Ardo	34%
San Lucas	54%
Soledad	57%

## MEET PAULINA

My husband, three children, a niece, four adolescent grandchildren, and I all lived in a one bedroom, one bathroom apartment in Soledad for many years. We all worked in agriculture, so woke up early, however it was hard to get a good night's sleep in such crowded conditions. No matter how much we cleaned, our small home was infested with cockroaches. We had to make sure that our food was kept in the refrigerator at all times. One time I got up to get a drink of water and the table was completely covered with cockroaches...it was like a horror movie! When the kids wanted to play outside, they made the dirt roads their playground because there were no parks close by. We wanted the kids to be active and get fresh air, but we were always concerned about them getting hit by a car and the amount of dust they were inhaling.



of households are HOUSING COST BURDENED

City	Percentage
Monterey County	47%
Bradley	29%
Chualar	26%
Gonzales	61%
Greenfield	45%
King City	44%
Lockwood	12%
Pine Canyon	42%
San Ardo	38%
San Lucas	42%
Soledad	49%

39% of owner-occupied households are housing cost burdened compared to 56% of renter-occupied households.



is the typical HOME SALE PRICE

City	Price
Monterey County	\$415,000
Bradley	N/A
Chualar	\$294,250
Gonzales	\$262,500
Greenfield	\$205,000
King City	\$210,250
Lockwood	N/A
Pine Canyon	N/A
San Ardo	\$89,100
San Lucas	N/A
Soledad	\$274,000

The typical white household earns \$86k per year whereas the typical person of color household earns \$50k per year.

## 1 IN 4 (25%)



households live in

**OVERCROWDED** conditions

*Overcrowded is available for more than 1 person per room including living and sleeping rooms.*

City	Percentage
Monterey County	12%
Bradley	0%
Chualar	18%
Gonzales	25%
Greenfield	31%
King City	36%
Lockwood	0%
Pine Canyon	9%
San Ardo	23%
San Lucas	25%
Soledad	16%

12% of owner-occupied households are overcrowded whereas 33% of renter-occupied households are overcrowded.

*These fact sheets were created by Rosini + Associates for MCHD PEP Unit in collaboration with HIAP Monterey County.*

U.S. Census Bureau/Current Population Reports (2010-2014) U.S. Census Bureau/Current Population Reports (2010-2014) Census Bureau/State and County QuickFacts/California/State Data Table by City (2014)

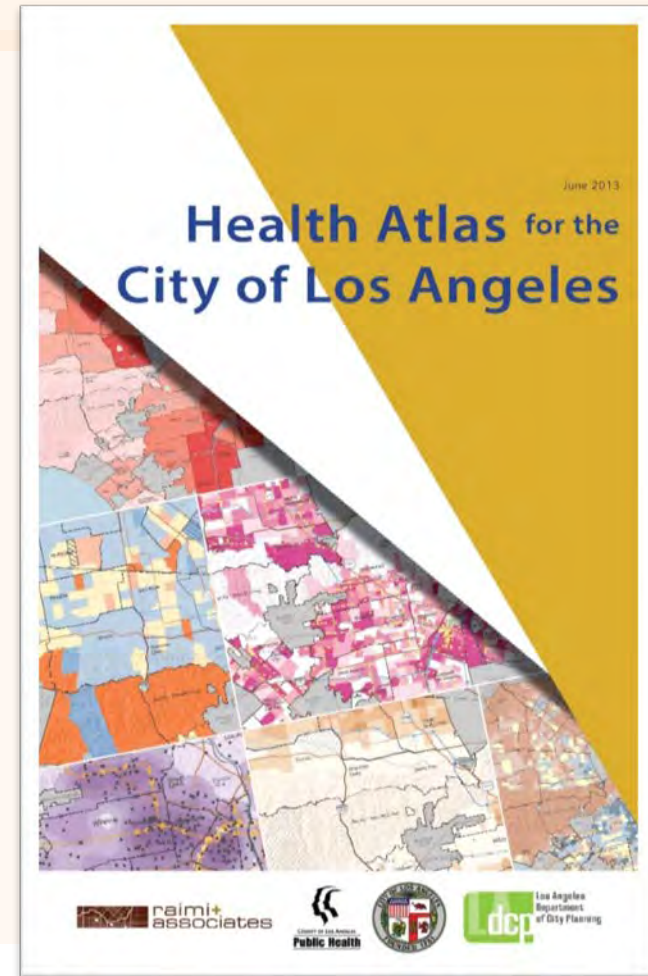
MONTEREY COUNTY HEALTH DEPARTMENT - HEALTH IN ALL POLICIES

Contact MCHD to find out how HIAP can improve your community's health! <https://www.mtyhd.org/index.php/about-the-office-of-public-health/>

# Los Angeles Health Atlas Purpose



- Point in time spatial analysis snapshot by neighborhood
- Identify locational disparities and inequities in over 100 mapped indicators:
  - Health problems
  - Environmental conditions
  - Socio-economics
- Point us to targeted outreach and policy development
- Sets baseline measures for Plan's objectives



# Health Atlas Topics – Single Topic + Indices



- Demographic & Social Characteristics



- Economic Conditions



- Education



- Health Conditions



- Land Use and Employment



- Transportation



- Food Systems



- Crime



- Housing



- Environmental Health

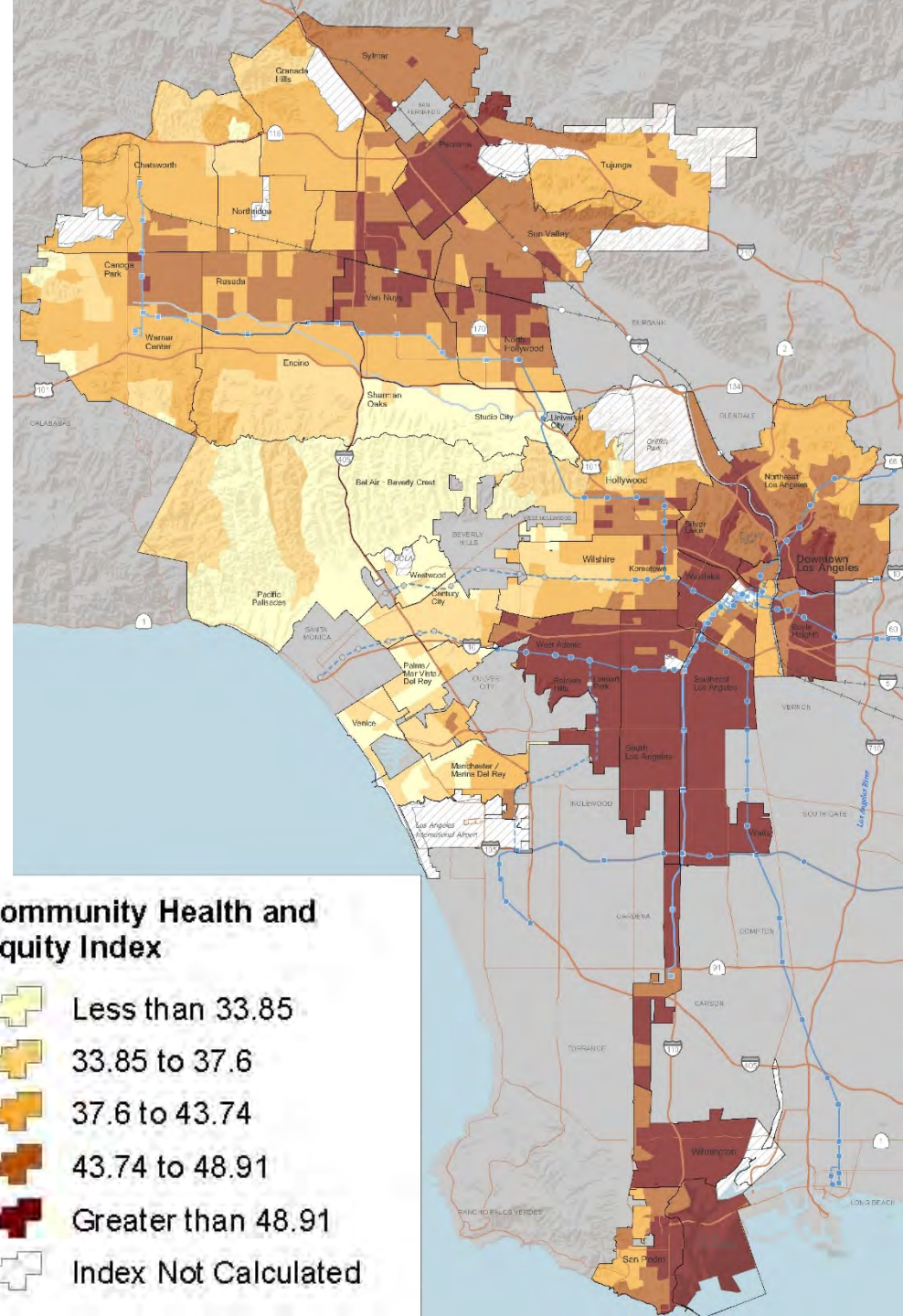
- ***COMMUNITY HEALTH & EQUITY INDEX***





# Community Health and Equity Index

- ❑ Data and maps validated what community members have always known
- ❑ Health and Equity Index focused community engagement





# LA Community Health & Equity Index

INDEX OR VARIABLE	Topic	Weight
Hardship Index (Standardized Index Score for Overcrowding, Poverty, Employment Status, Educational Attainment, Age Dependency, and Income)	Demographic, Economic, Housing, and Education	35
Life Expectancy at Birth	Health	15
Health Variables (Childhood Obesity, Respiratory Disease, Heart Disease, Heart Attacks, Asthma, Low Birth Weight)	Health	10
Walkability Index (Standardized Index Score for Housing Density, Retail Density, Street Connectivity, and Land Use Mix)	Land Use	5
Complete Communities Index (Index Score of the Diversity of Amenities and Establishments)	Land Use	2.5
Multi-Modal Transportation Index (Walk and Bike Commuting, Transit Ridership, Street Connectivity, Bicycle Facilities, High-Frequency Transit Service, Collisions with Bicyclists and Pedestrians)	Transportation	7.5
Modified Retail Food Environment Index (Index Score of the Ratio of Healthy to Unhealthy Food Retailers)	Food	10
Crime Rate Index (Rate of Violent and Property Crime per 10,000 Residents)	Crime	7.5
Pollution Burden Index (Index Score for Pollution Exposure and Environmental Effects)	Environmental Health	7.5

Total	100
-------	-----

# Plan for a Healthy Los Angeles website



<http://healthyplan.la/>

## South Los Angeles



Community Planning Areas

**TOTAL POPULATION**  
270,354 people  
7% of Los Angeles

**POPULATION DENSITY**  
17,497 per sq mile

**POPULATION AGE**  
Under 5: 20,467  
Under 18: 73,201  
Over 65: 22,683

**RACE & ETHNICITY**  
Non-white: 96%  
Linguistically isolated: 20%



## DEMOGRAPHIC AND SOCIAL CHARACTERISTICS

### Race and Ethnicity



- White (4%)
- Latino (60%)
- African American (30%)
- Native American (0%)
- Asian American or Pacific Islander (4%)
- Other (2%)

### Age of Population

Under age 5



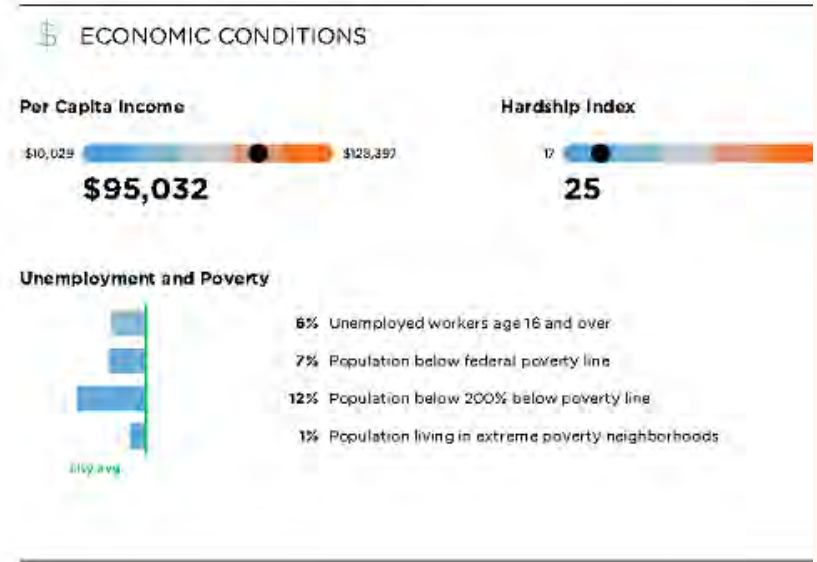
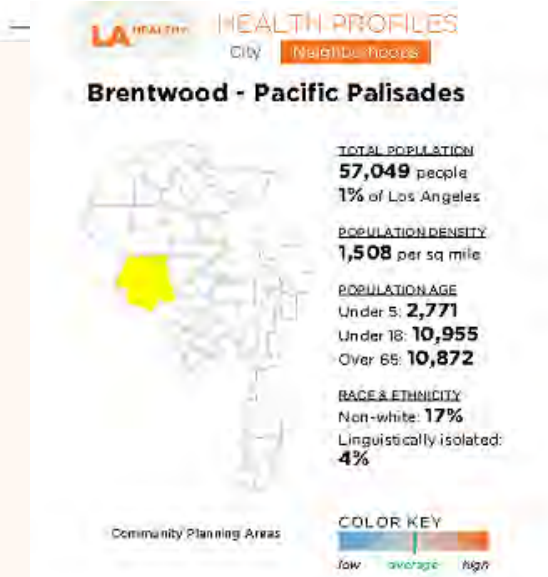
Under age 18



MORE INFORMATION [DOWNLOAD A GUIDE TO USING THE PROFILES AND SOURCES](#)

# Plan for a Healthy Los Angeles website

<http://healthyplan.la/>





# Surveys



## Santa Clara County 2012 Quality of Life Survey - English

### \* HEALTH AND WELLNESS \*

If you feel that your fast food choices have been less healthy than you would like, would you have eaten more balanced meals if (mark all that apply):

- Healthy foods were more affordable
- It was easier to get to the store
- The kinds of foods I wanted were available
- I had more time for shopping or cooking
- I wouldn't have changed my food choice

Do you think that there should be a limit on the amount and/or location of:

	Yes	No	Not sure
a. Convenience stores	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
b. Liquor stores	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
c. Bars	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
d. Fast Food/Drive-Thrus	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Do you have a regular source of health care (e.g., doctor, clinic, nurse practitioner, etc.)?

- Yes
- No

Where do you go for health care? Mark all that apply.

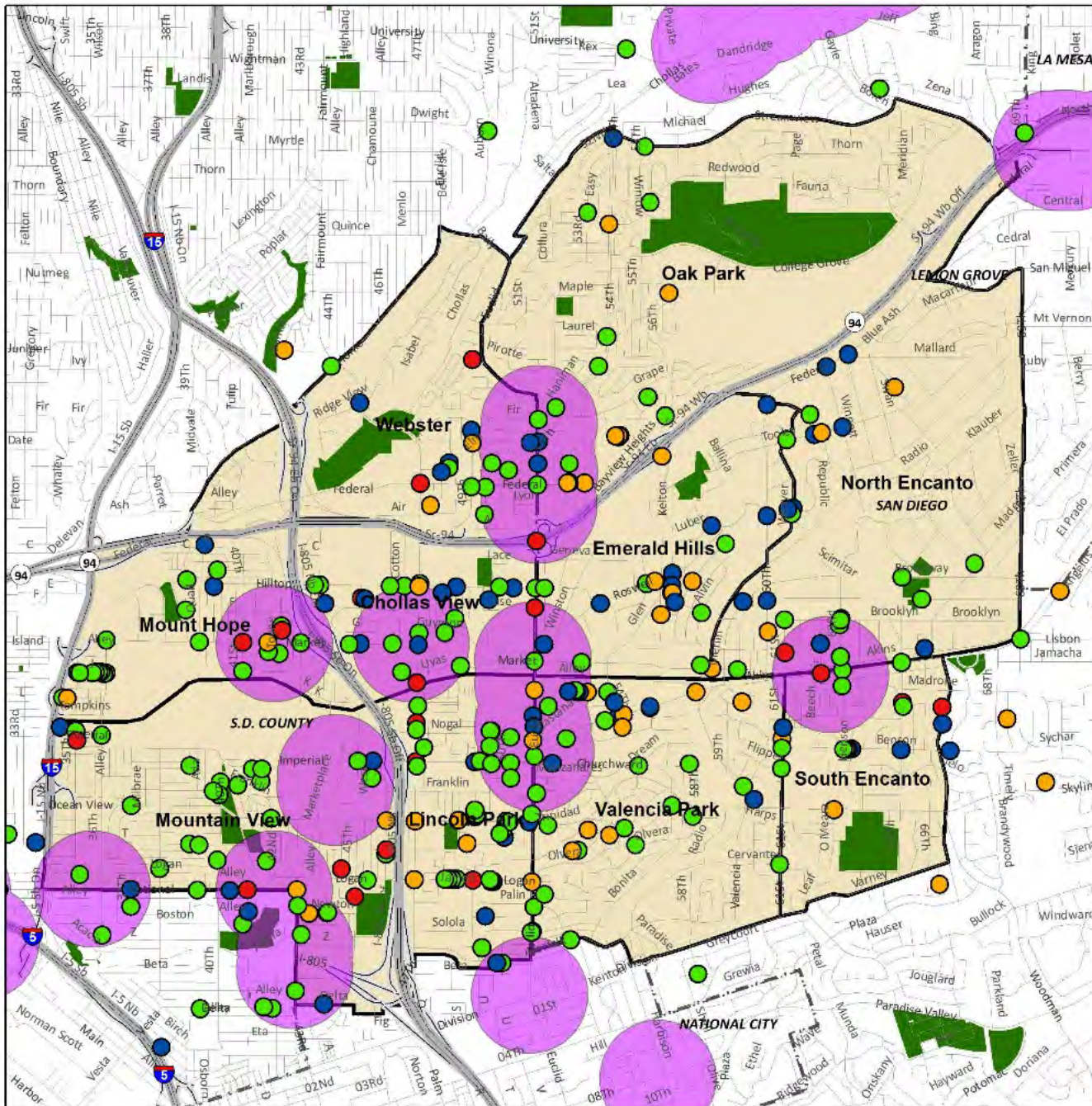
- Private practice
- Kaiser
- Community clinics
- Non-Western/Alternative care practices
- Urgent care clinics
- Emergency room

- Small scale (city or neighborhood data is hard to find)
- Work with local university or health dept. to create a community health survey
  - Questions
  - Sampling
  - Outreach
  - Data analysis
- Combine survey data with built environment conditions in GIS



# Cultural Village Plan Health Element

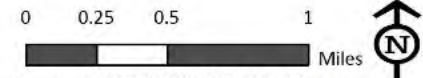
## Survey Respondents Q9. Fast Food Consumption



Survey Respondents

Times eaten fast food in past week

- 0 times
- 1 - 2 times
- 3 - 4 times
- More than 4 times
- Fast Food - 1/4 Mile Buffer
- Parks



Sources: SANGIS / SANDAG, 2010 US Census, Raimi+Associates. Map produced by Raimi + Associates (March 2012) for JCNi.

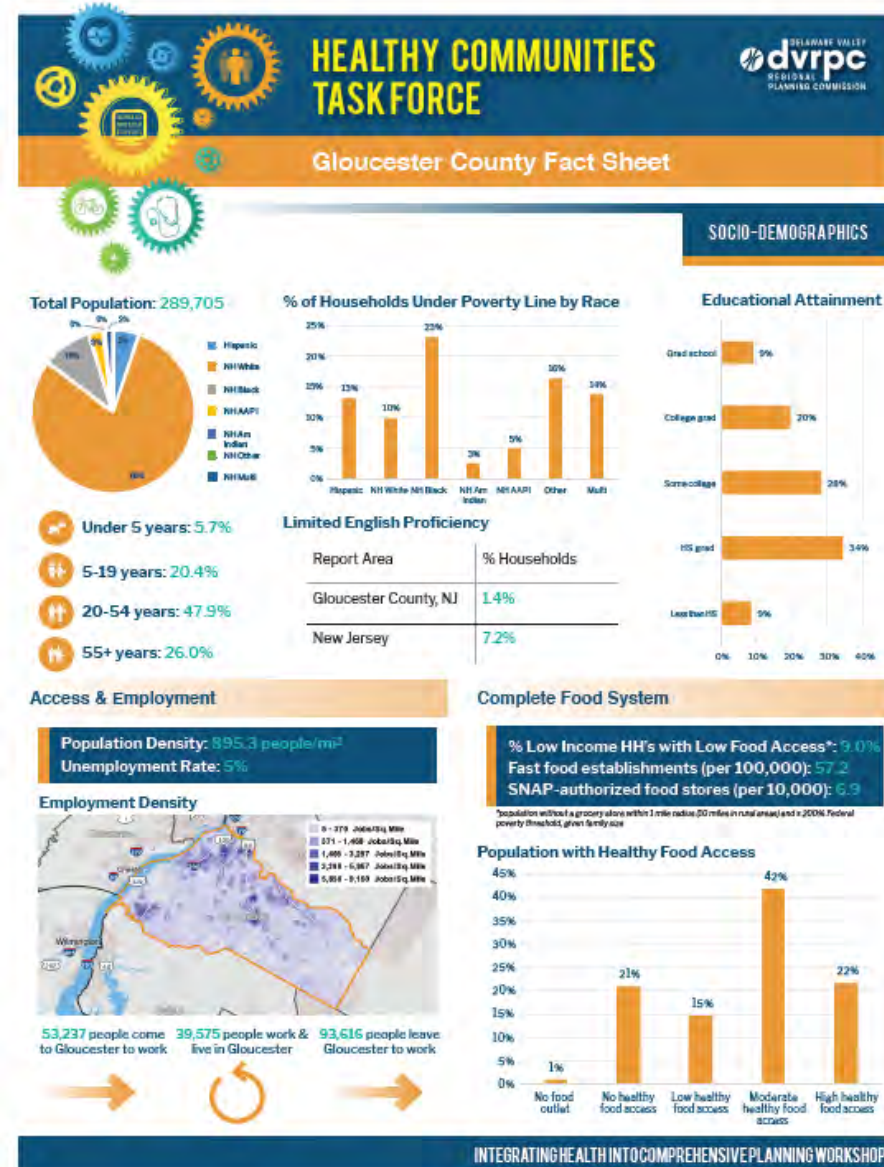


# ACTIVITY! Data Literacy

# Three Community Profiles

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- RURAL:
  - ▣ Gloucester County, NJ
- SUBURBAN:
  - ▣ Lower Marion, PA
- URBAN:
  - ▣ Chester City, PA



# Upstream & Downstream Variables

<i>Downstream</i>	<i>Midstream</i>	<i>Upstream</i>
Individual Level Outcomes	Individual or Group Behaviors	Community Conditions (resiliency or risk factor)
Asthma ER Visits Asthma Diagnosis	Live with a family member who smokes indoors	# of poor air quality days Mold in home
High School Graduation Rates	Truancy Rate	Suspension policies School API Scores
Pedestrian / bicyclist injuries from car collisions	% of people who walk or bike to work or school	% of streets with bike lanes and sidewalks % of streets with speed limits above 25 mph
Diabetes rate Obesity rate	Eats 5 servings of fruits and vegetables per day # of sodas consumed per day	% of population who live within ½ mile of a supermarket Supermarkets per 10,000 people

# Questions

*(20 min discussion, 10 min report back)*

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1. Based on the given data, what are some of the health-related issues in your table's community?
2. Based on the given community profile, what might be some the vulnerable populations in your table's community?
3. What topics covered on this sheet would you like to see broken down by smaller geography (map), race/ethnicity, income, age, sex, etc.?
4. **What input would you want to hear from community members? Which ones? How would you get it?**
5. **What upstream, midstream, or downstream indicators would be helpful to analyze/document related to the suspected issues you identified in question #1?** *(It's okay if you can't think of an down-, mid-, and upstream indicator for each topic)*
6. **How would this data be most effective for residents? Elected officials? Colleagues?**  
**What format: Report with narrative explaining the documented connections in the literature? PowerPoint? Video? Infographic? Website? Why?**

# Vision, Goals, Strategies, Policies



# CA State General Plan Guidelines

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- Acknowledgement that General Plans should not *only* focus on the physical environment but must consider the social, economic, health, and equity impacts of city policies, programs, and actions
  
- **Healthy Communities Element**
  - 1) Stand-alone health element
  - 2) Integrated approach – health woven throughout all elements
  - 3) Hybrid approach – weaves health throughout the General Plan AND has a health element

# Supportive Health Policies

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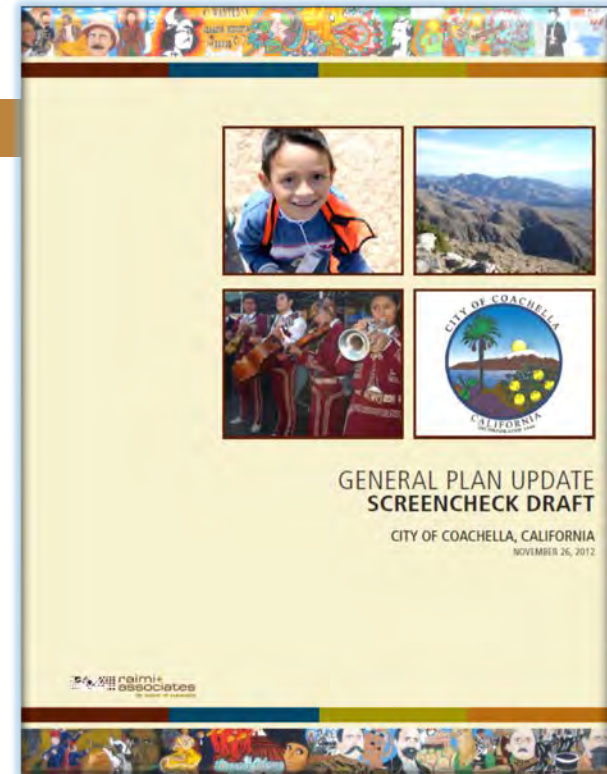
- A health lens can / should also be applied in non-general planning process
  - ▣ Economic development plans
  - ▣ Specific plans
  - ▣ Transportation plans
  - ▣ Master plans
  - ▣ Neighborhood plans
  - ▣ Corridor plans
  - ▣ Safe Routes to School / Safe Passageways

# General Plan Overview and Structure

## *(Coachella Example)*

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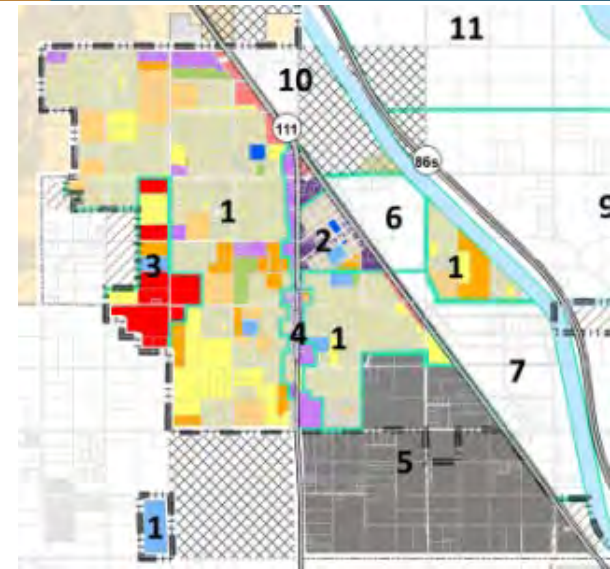
0. Introduction
1. Vision, Guiding Principles, + Philosophy
2. Existing Conditions
- 3. *Land Use + Community Character***
- 4. *Circulation***
- 5. *Community Health + Wellness***
- 6. *Sustainability + Natural Environment***
- 7. *Safety***
8. Infrastructure + Public Services
9. Noise
10. Implementation Actions



# Health Element Structure

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- ❑ **VISION or GUIDING PRINCIPLES**
- ❑ **GOALS:** Desired long-range future end-state.
- ❑ **POLICIES:** Principle or rule to guide decisions and achieve outcomes.
- ❑ **ACTIONS:** Specific strategies to achieve the goals. Link between long-range planning and current-decision making / budgeting.
- ❑ *Some maps, figures, and diagrams as needed.*



Vision and guiding  
principles...

turn negative ISSUES  
into positive future  
dreams



# Healthy Encinitas Vision

We are interested in your vision for a healthy Encinitas. Take a minute and close your eyes. Think about what the ideal healthy city would be like. Think about any **physical, social, and/or economic**, aspects of Encinitas that influence your health or your community's health – either negatively or positively. **Take five minutes to write, draw, and/or list your ideas.** No idea is too big, too small, too crazy, or too boring; we want to hear it all!

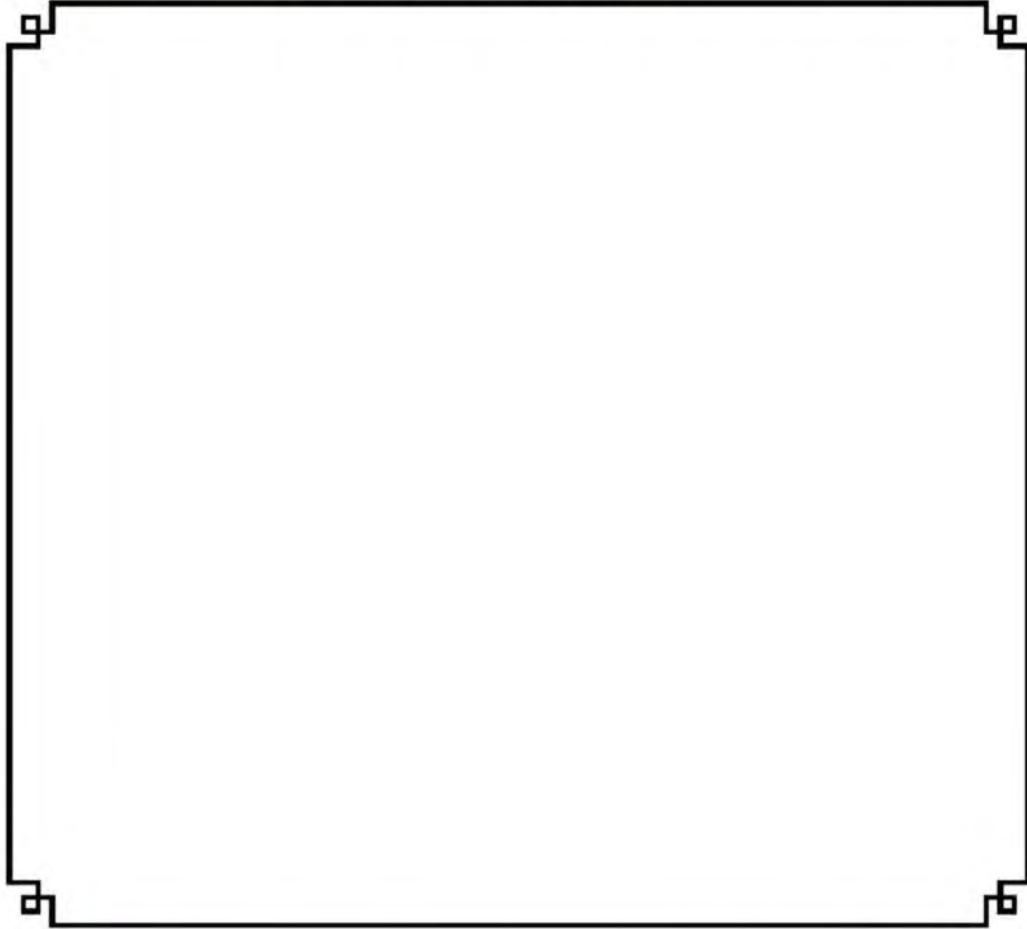


Table No.

Buddy No.

## Encinitas Vision Exercise

**Buddy #1:**  
75 year old  
who lives alone

**Buddy #2:**  
8 year old  
with asthma

**Buddy #3:**  
A typical Encinitas  
teenager without  
a car

**Buddy #4:**  
Spanish-speaking  
immigrant who works  
at one of the  
local greenhouses

**Buddy #5:**  
Parent of 3 school-aged  
kids who commutes to  
San Diego for work

**Buddy #6:**  
Family of 5 who can  
only afford 1 car

**Buddy #7:**  
Nanny who lives  
with a family in  
New Encinitas

**Buddy #8:**  
Overweight 52 year old  
resident who works  
from home

**Buddy #9:**  
Mid-20s employee  
of an Encinitas  
restaurant who  
lives in Escondido

# Coachella Health & Wellness Vision (1 of 2)

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Coachella envisions a future which includes thriving physical, emotional and spiritual health for the entire community and is committed to provide a supportive environment so this can occur. The City's distinctive and family-friendly neighborhoods will inspire an appreciation of Coachella's history and create unity among community members. Neighborhoods will provide opportunities for residents to improve their physical and mental health while meeting daily needs – walking to the store, meeting friends, bicycling to school, taking transit to work and having access to nutritious and affordable foods that can be purchased or grown in the neighborhood. The City will find innovative solutions to ensure its streets, parks and public spaces are safe, accessible and inviting for all. There will be ample choices for team sports, exercise programs, entertainment and civic participation for people of all ages in public spaces.

# Coachella Health & Wellness Vision (2 of 2)

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The City will encourage local businesses to pay living wages and offer safe, meaningful employment for people of all ages and abilities. Residents will have access to educational opportunities that expand their professional skills, foster creativity and provide tools to support a healthy lifestyle. When preventive health is not enough, residents will be served by first class health providers and social services in the City. Coachella acknowledges a healthy planet directly improves human health, and the City is committed to clean air, water, and soil; conservation of resources; and protection of natural areas. Youth are honored as leaders of tomorrow and are an integral part of the City's robust community planning and civic engagement process. The City will consider health and equity in its actions and decisions, supporting the concept that all community members can live healthy, meaningful lives.

*City of Coachella, CA General Plan 2035. Community Health and Wellness Element Intro.*

<http://www.coachella.org/Home/ShowDocument?id=3221>

# Baltimore County Master Plan 2020

## Vision

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*“To achieve a sustainable society, we should provide equitable access to all community services such as safety from perils, superior educational, recreational and health services, and adequate public infrastructure including water, sewer and transportation.”*



# Plan for a Healthy LA Vision

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## The City of Los Angeles' Vision of Health

The City's goals for a healthy Los Angeles are founded on the following vision of health that was articulated with the assistance of residents, community leaders, and staff from various City and County departments, and other local government agencies.

### A vision of a healthy Los Angeles includes:

- Complete neighborhoods that meet residents' basic needs, including:
  - Access to health-promoting goods and services, which include affordable grocery stores, comprehensive medical services for both physical and mental health, park space, and childcare, among others.
  - Community design that promotes healthy living for people of all ages, income levels, cultural backgrounds, and geographies.
  - Access for individuals with disabilities and across the age spectrum.
  - Use of community resources such as schools and underused assets to promote health and well-being.
- Access to affordable and safe opportunities for physical activity, particularly for park poor communities.
- Safe and just neighborhoods that are free of violence, where residents feel safe pursuing healthy activities, promote trust between law enforcement and local stakeholders, and where every resident has access to economic and educational opportunities that help support public safety in all neighborhoods.
- A balanced, multi-modal, and sustainable transportation system that offers safe and efficient options for all users.
- Access to affordable, healthy, and safe housing for residents of all ages and income levels.
- Access to healthy and sustainable environments with:
  - Clean air, soil, and water.
  - Tobacco- and smoke-free environments.
- Ample green and open space, including a robust tree canopy in all neighborhoods and opportunities for urban agriculture.
- Minimized toxins, greenhouse gas emissions, and waste.
- Climate resilience that protects residents from the public health effects of climate change.
- Opportunities for economic, educational and social development, including:
  - A thriving economy that provides all residents with the opportunity to access good jobs that offer the financial resources needed to lead healthy lives.
  - Educational resources and workforce development that prepares residents for the jobs of the future at every stage of their lives.

The vision is based on a set of guiding principles that were developed during the initial community outreach phase and are available in Appendix 1.

*Plan for a Healthy Los Angeles.*

[http://healthyplan.la/wordpress/wp-content/uploads/2014/11/PlanforHealthyLA\\_Web-11.pdf](http://healthyplan.la/wordpress/wp-content/uploads/2014/11/PlanforHealthyLA_Web-11.pdf)

# Santa Clara County Guiding Principles

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- 1. Prevention:** Preventive and holistic approaches to health and well-being result in better long-term health outcomes, which lower costs by effective and efficient use of taxpayer dollars.
- 2. Leadership:** County officials, public agencies and employees are guided by best practices in public health decision-making and have an interest in the greater good. The County is also uniquely situated to provide leadership and serve as a model for public health.
- 3. Community Empowerment:** Awareness, collaboration, and community-based implementation are key components in the success of health-focused and environmental interventions that can result in positive behavioral changes and improvement.
- 4. Equity and Inclusion:** Santa Clara County is one of the healthiest areas in the country; however, there are disparities among different groups. The County seeks to eliminate health inequities by addressing the root causes of inequitable health outcomes and creating policies and programs that are responsive to diversity.

# Santa Clara County Guiding Principles

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5. **Sustainability and Co-Benefits:** By creating healthier communities we can also improve residents' quality of life, reduce private and public sector costs, improve social cohesion, and provide a stronger foundation for environmental sustainability and resiliency.
6. **Strategic Roles:** The County plays a major role in managing and delivering health care and many other services important to public safety and welfare. It can be a major strategic partner in improving health conditions with hospitals and community health organizations.
7. **Responsibility:** Community health is a public and private responsibility that requires the collective effort of both institutions and individuals.
8. **Healthy Choices:** The County and other organizations work to ensure that healthier choices are the easier ones for residents and employees. Providing better options results in positive health behaviors and reduced negative health impacts.
9. **Promote the Public Interest:** The County and other entities engaged in community health have a responsibility to promote policies necessary to protect the public's health, safety, and welfare, while fairly considering the interests of businesses and industries whose products and services may pose risks to human health and community well-being.

*Santa Clara County, CA General Plan Health Element.*

[https://www.sccgov.org/sites/dpd/DocsForms/Documents/HealthElement\\_20150825\\_Adopted\\_Final.pdf](https://www.sccgov.org/sites/dpd/DocsForms/Documents/HealthElement_20150825_Adopted_Final.pdf)

# Goals: Desired end state

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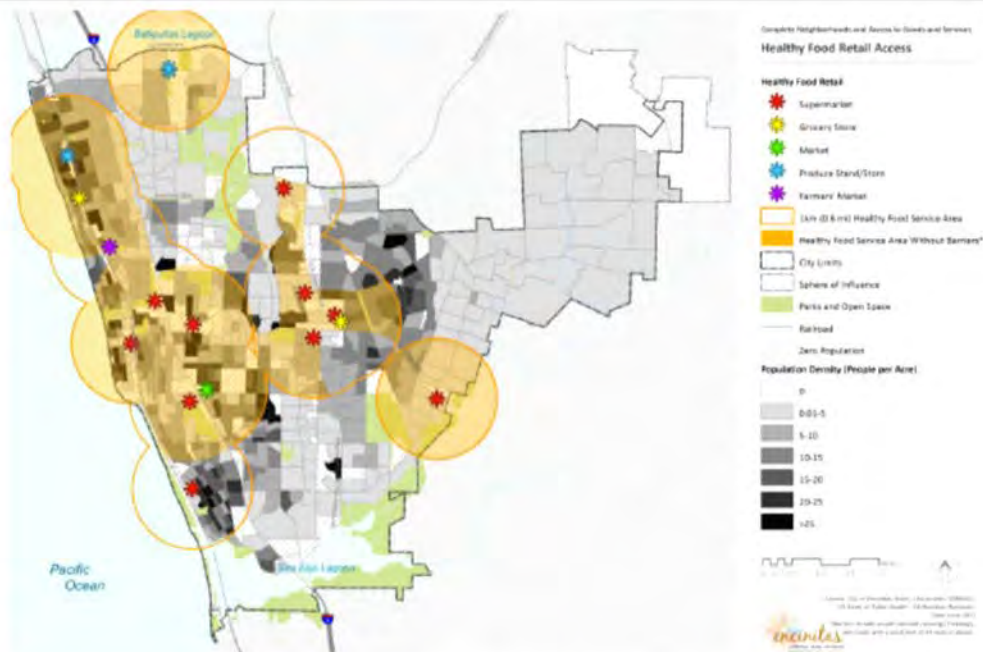
- Often organized by “planning topic” (Land Use, Transportation, Parks) but could be organized by health outcome / behavior





## 2. Complete Neighborhoods and Access to Goods and Services

- Present relevant data while having policy discussions



Community	Total Households (HH)	HH within 1km (0.6miles)	% of Total HH
Cardiff-by-the-Sea	4,770	224	4.7%
Leucadia	6,012	1,610	26.8%
New Encinitas	7,047	3,248	46.1%
Old Encinitas	5,265	3,996	75.9%
Olivenhain	1,797	224	12.5%
<b>Citywide</b>	<b>24,891</b>	<b>2,627</b>	<b>10.6%</b>

### EXISTING CONDITIONS

- Community Gardens:** Encinitas currently has no community gardens. However, all elementary schools have a garden on-site. Some Home Owner's Associations (HOAs) restrict food gardening in front yards. Over 80% of survey respondents feel that the City should provide more opportunities for community gardening, local growing programs, and farmers' markets in Encinitas.
- Healthy Food Retail:** Sixty-nine percent of households live within 1 km (0.6 miles) of at least one of the 16 healthy food sources in town (compared to 59% in SD County. 61% of all survey respondents said they would be more likely to eat fruits and vegetables if they knew they were grown locally.
- Affordability and Food Security:** Of the 21 stores in Encinitas that accept SNAP/CalFresh (food stamps) only half of them are considered healthy. Less than 14% of households in Encinitas eligible for food stamps are enrolled in the SNAP/CalFresh programs.
- Unhealthy Food:** 53% of survey respondents think there should be a limit on the amount and/or location of convenience stores, drive-thrus, and/or fast food.



□ Present menu of policy options for discussion

2. Complete Neighborhoods and Access to Goods and Services

Please use a ✓ to let us know whether you agree with, disagree with, or are not sure about the policy directions listed as proposed solutions to the questions below.

B. URBAN AGRICULTURE:

How, if at all, should the City address the public's desire for community gardens?

	AGREE	NOT SURE	DISAGREE
B.1. Organize a garden-tool lending program, backyard garden bounty exchange program, and/or educational workshops on urban agriculture.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B.2. Encourage HOAs to set aside land for community garden plots within the common areas of subdivisions or developments.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B.3. Work with schools to create public access to school gardens and/or provide opportunities for joint-use of school gardens.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B.4. Collaborate with vacant property owners to create public-private community garden partnerships.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B.5. Create a partnership between the Public Works Department and a community group to plant and maintain edible landscaping in public rights-of-way or properties.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B.6. Support the creation of a community-run urban farm.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B.7. Create food growing opportunities or edible landscapes on public property (e.g. in existing parks, large rights-of way, and other public open spaces).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Other ideas:</i>			

C. FAST FOOD:

How, if at all, should the City address concentrations of fast food establishments?

	AGREE	NOT SURE	DISAGREE
C.1. Support California's current chain fast food restaurant menu labeling law, and encourage non-chain restaurants to provide nutrition facts as well.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C.2. Create a business support program that incentivizes and assists fast food establishments in offering healthier menu items or smaller portion sizes.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C.3. Consider limiting drive-thrus in new fast food restaurants.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C.4. Consider banning new fast food restaurants near schools, parks, and playgrounds.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Other ideas:</i>			

<i>Overall Health and Well-Being</i>	<i>Comments</i>
<p><b>1. GOAL:</b> A physical, social, and civic environment that supports residents' health, well-being, and equity.</p>	
<p><b>1.1. Health in All Policies.</b> Consider, and when appropriate incorporate, public health in all city policies and operations across all cities departments.</p>	
<p><b>1.1.1. Health Impacts in Staff Reports.</b> Create and train staff to use a protocol with objective criteria that helps to assess and disclose the health co-benefits and impacts of new construction and capital improvement projects. Results should be included in City Council and Planning Commission staff reports. When appropriate, seek review assistance from the Riverside County Department of Public Health.</p>	
<p><b>1.1.2. Healthy Budget Items.</b> Create a process and criteria to prioritize funding and capital improvement projects to improve health equity and leverage other funding sources to improve the health of Coachella residents, especially items that may contribute to a long-term reduction in social services and/or health care demand and costs.</p> <p>A potential approach could include:</p> <ul style="list-style-type: none"> <li>Train department leadership on health equity</li> <li>Encourage each department to identify one or more health objectives for their annual budget</li> <li>Ensure budget items leverage opportunities to improve health co-benefits</li> </ul>	
<p><b>1.2. Monitoring and Evaluation.</b> Work with the County Public Health Department and community groups to monitor trends of the City's health and wellness conditions and outcomes.</p>	
<p><b>1.2.1. Community Oversight.</b> Expand the role of an existing commission or partner with a local organization to advise the Council on the implementation of the Community Health and Wellness Element and other health-related issues.</p>	
<p><b>1.3. Health Equity.</b> Identify and address health inequities within Coachella and between Coachella and the County on a regular basis and strive to facilitate a high quality of life for all residents.</p>	
<p><b>1.4. Workplace Wellness.</b> Enhance the health and well-being of City employees through workplace wellness programs and policies to increase employee productivity, improve morale, decrease incidence of accidents and injuries, and decrease medical costs and aspire to become a model healthy organization for other cities in the region.</p>	
<p><b>1.4.1. Workplace Wellness Team.</b> Identify a workplace wellness team to assess employee health needs and implement workplace wellness programs,</p>	

# EXAMPLE: Salinas Economic Development Element

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## **ORIGINAL Economic Frame**

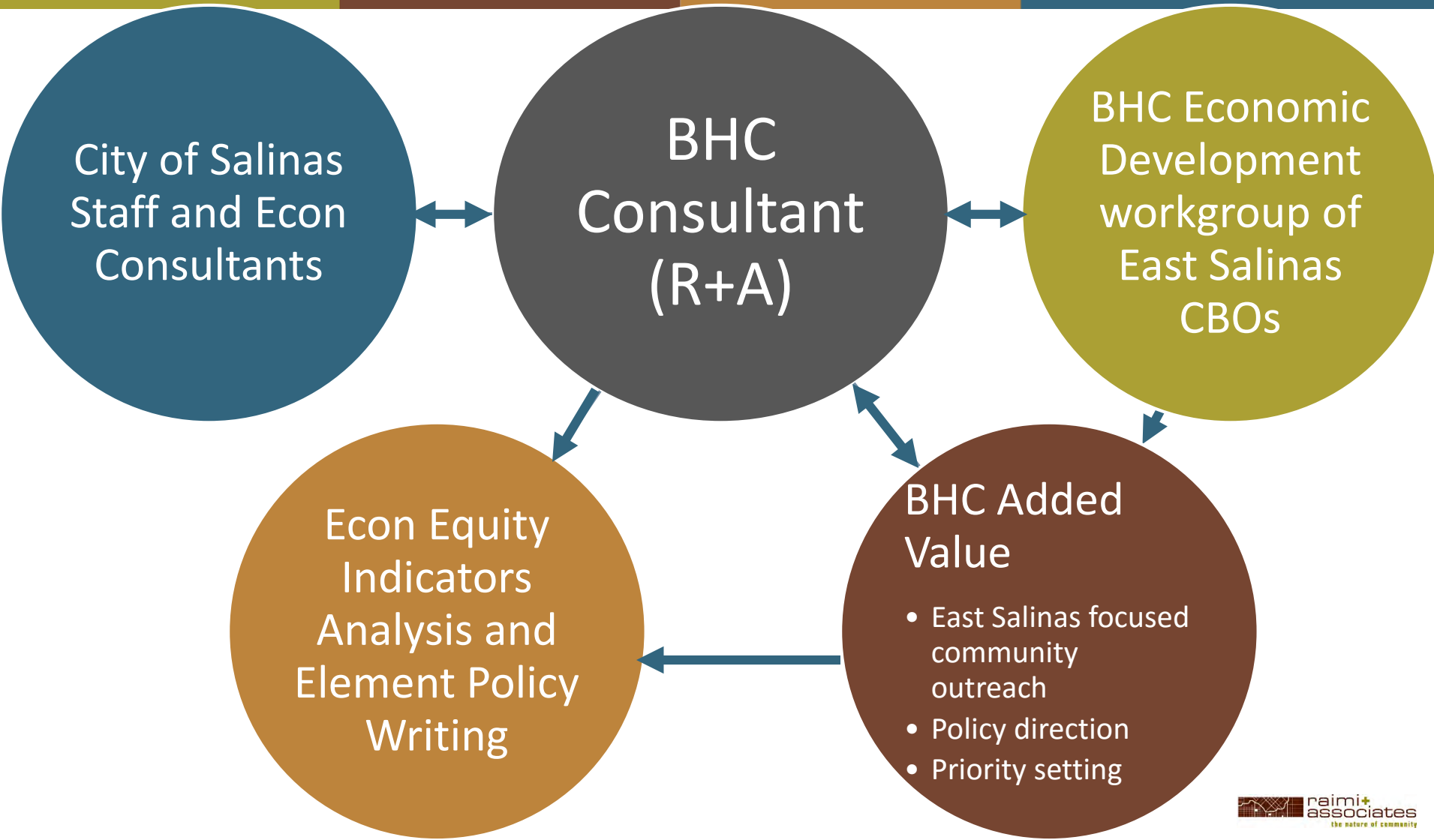
- Prime Salinas for outside investment from Silicon Valley and become the agricultural technology capitol

## **Building Healthy Communities Questions @ Econ Dev Focus Group**

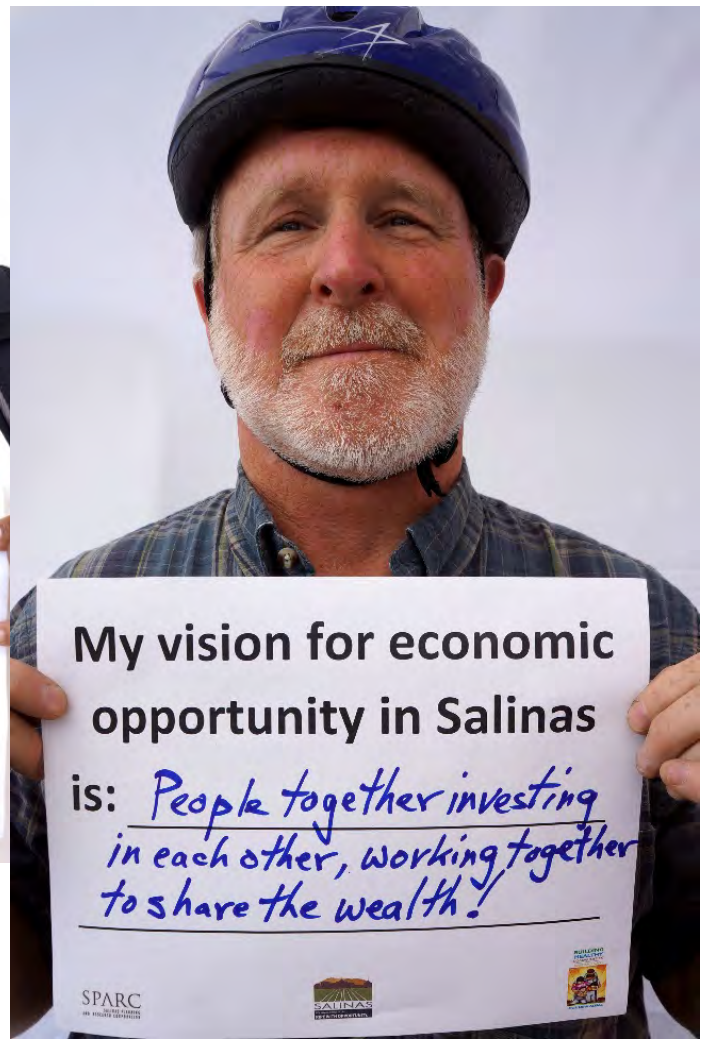
- Training for transitioning ag workers?
- Reducing poverty?
- Local businesses and entrepreneurship?
- Better community engagement?
- Education and youth?
- Economic indicators by place, race, and income?

# BHC & Monterey County Health Dept. Support Salinas Econ Element Process

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**Economic Development Goals**  
**Desarrollo económico de la ciudad entera**

Vote Here! (Vote aquí)

Vote por 3 objetivos que sean más importantes para usted

Vote por 3 objetivos que sean más importantes para usted

Vote por 3 objetivos que sean más importantes para usted

How can the City support...  
 ¿Cómo podemos...?

How can the City support...  
 ¿Cómo podemos...?

How can the city government, schools, families, and community organizations...  
 ¿Cómo podemos de gobierno de la Ciudad, las escuelas, familias, y organizaciones comunitarias a los jóvenes de Salinas a prepararse para carreras exitosas?

City Government  
 Gobierno de la Ciudad

Schools  
 Escuelas

Community Organizations  
 Organizaciones de la comunidad

Families  
 Familias

Support your kids!

**YOUTH / LOS JÓVENES**

Cooperate more with local businesses  
 Ser más cercanos más con los negocios locales para la vida económica y más negocios

More outreach to college students to get back & be involved  
 Más outreach a los estudiantes de universidad para que vuelvan y se involucren

More investing in police  
 Más inversión en policía

More outreach to college students to get back & be involved  
 Más outreach a los estudiantes de universidad para que vuelvan y se involucren

**JOBS!!**

# East Salinas BHC EDE Workshop

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- ❑ Co-hosted by ES BHC & the Monterey County Health Dept.
- ❑ MC-ed by East Salinas Residents
- ❑ Attended by:
  - Youth and adult residents, business owners, CBOs, educational institutions, and elected officials
- ❑ Conducted in Spanish with English translation





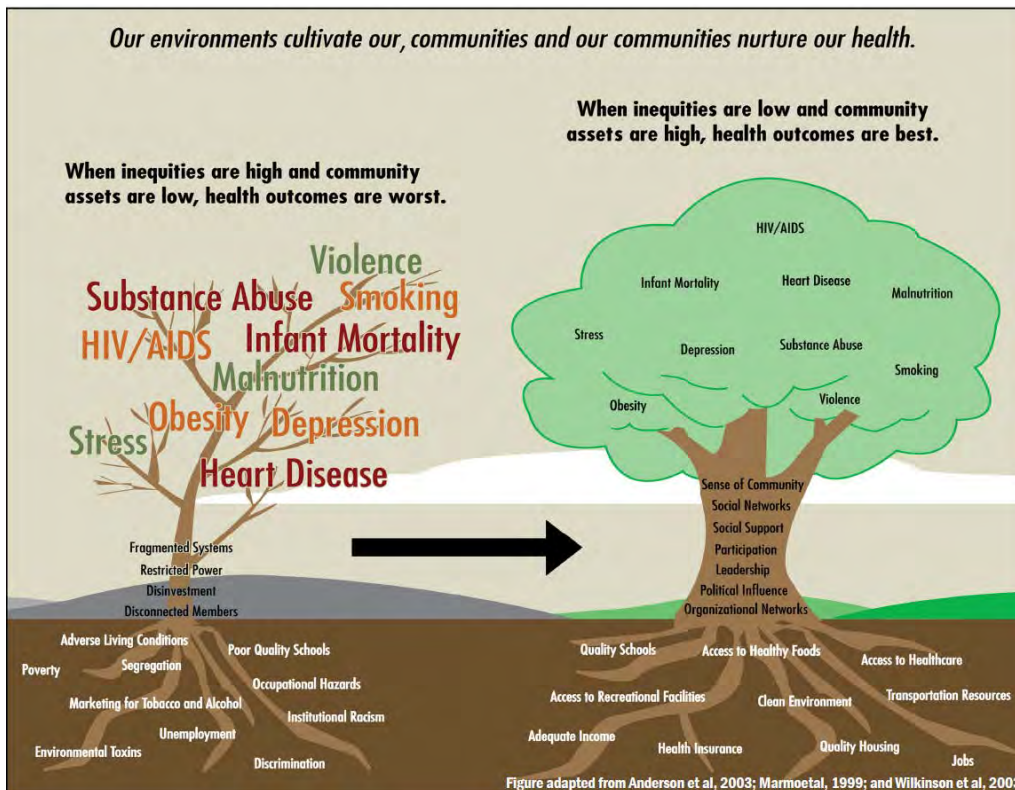
# East Salinas BHC EDE Workshop

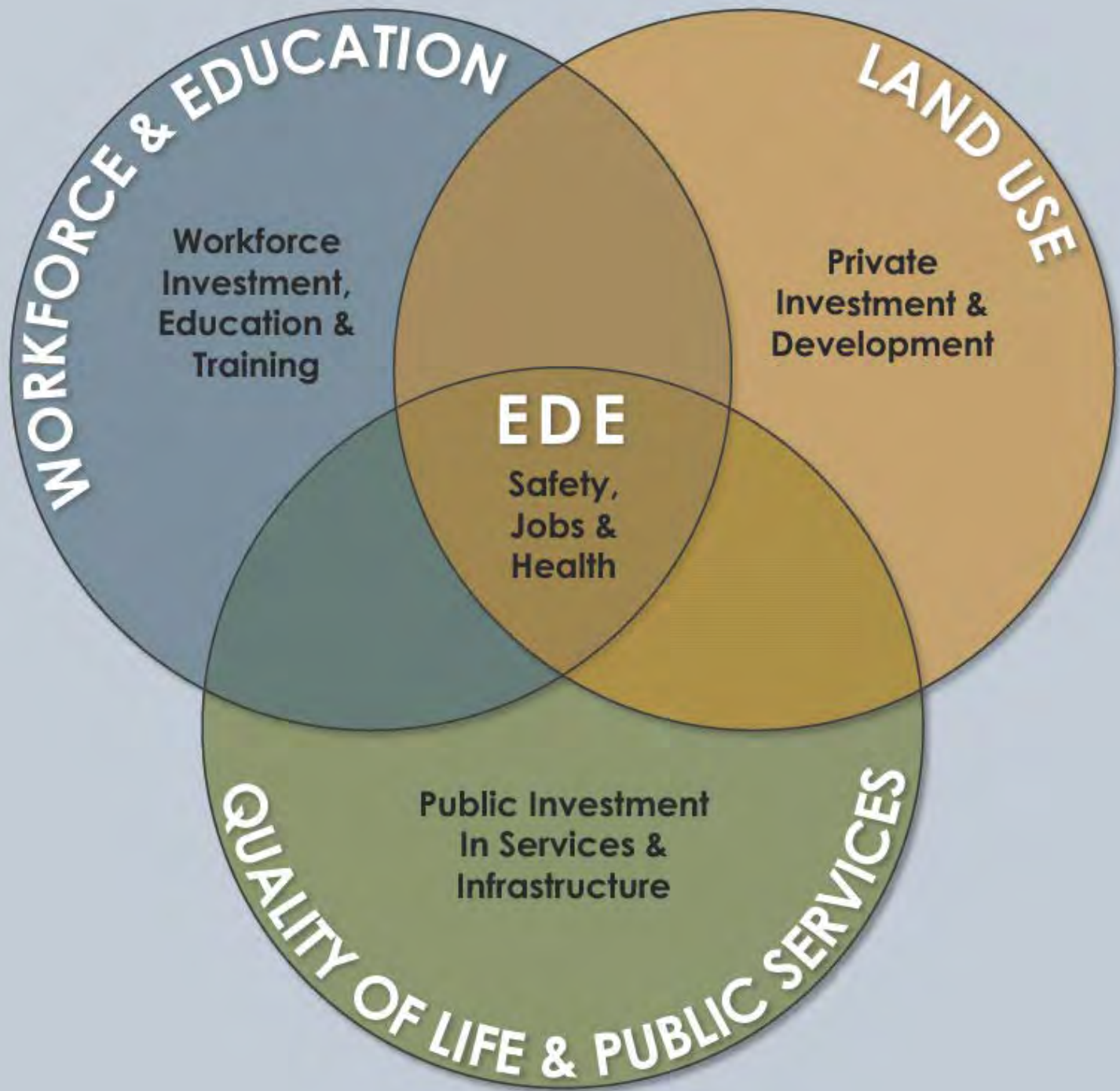
145

- Discussed connection between economic development and health

- Small Group Discussions:

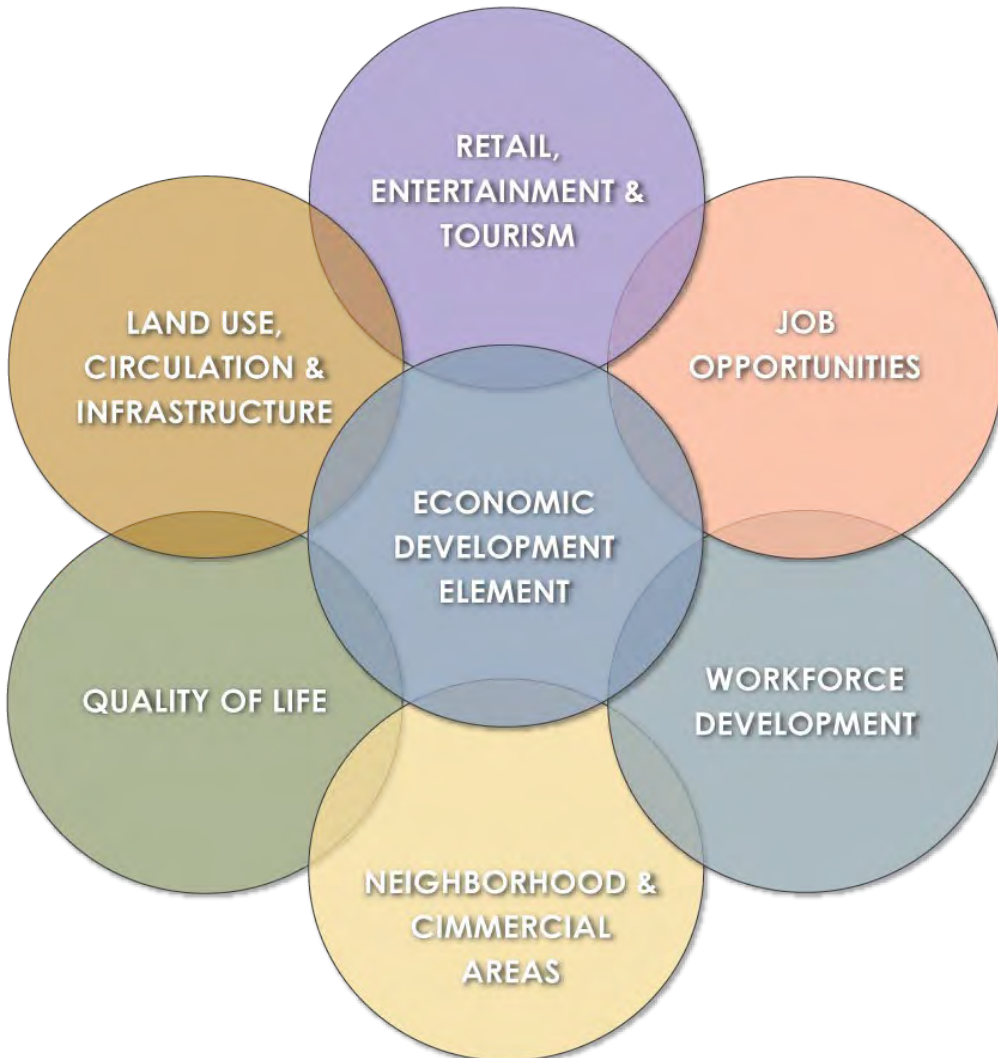
1. Household Challenges & Solutions
2. Neighborhood Conditions
3. Future Job/Economic Opportunities
4. Neighborhood Businesses
5. Entrepreneurship





# Topic Areas

147



- ❑ East Salinas-specific policies
- ❑ Community engagement
- ❑ Criminal justice: Offender re-entry
- ❑ Food access
- ❑ Income inequality
- ❑ Workforce
- ❑ Youth
- ❑ Farmworker



# Economic & Health Equity Outcomes

148

- ❑ Policies with a health equity framework
- ❑ Health and equity indicators included in evaluation metrics
- ❑ Influenced 5-year priority actions plan
- ❑ Demonstrated that East Salinas residents have valuable contributions
- ❑ Culturally-appropriate community engagement
- ❑ Planning Director and City Council now talk about health equity as an economic development goal

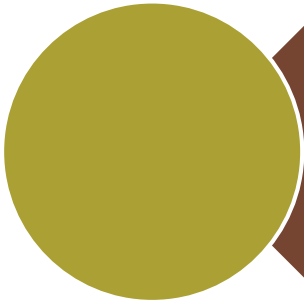


EDE received *State-wide APA Merit Award, Award of Excellence from APA California Northern Section Award*)



# East Salinas BHC Reflections

149



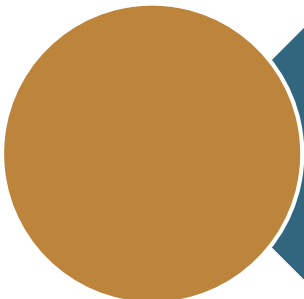
Trade-offs between poverty abatement, smart growth, and health

- Annexation, sprawl, industrial development



Room of consultants and City staff NOT from Salinas scored priorities

- This perplexed East Salinas CBOs



Foundation had to fund the opportunity for marginalized community to participate in a city's public process

- BUT the investment paid off!

## Lunchtime Panel: Successful Healthy Planning in the DVRPC Region

- *Dr. Val Arkoosh*
- *Anne Leavitt-Gruberger*
- *Jeffery Wilkerson & Jennifer Senick*

# ACTIVITY! Site Plan Review

# Site Plan Activity

152

- Two developments
  1. Ellis Preserve- Newtown Square, PA
  2. Garden State Park- Cherry Hill, NJ
  
- Pretend you're a staff planner reviewing the development proposal. Work with your group to raise concerns and create suggestions that could improve the healthfulness of the development.



# Ellis Preserve, Newtown Square, PA



0 0.05 0.1 0.2 Miles



# Ellis Preserve, Newtown Square, PA



# Ellis Preserve Town Center

155





# Ellis Preserve

156



# Garden State Park, Cherry Hill, NJ

157





# Garden State Park

158

- 1.3 miles
- 25 min walk



Cherry Hill Station, NJ Transit

DSW Shoe Warehouse

Garden State Park

0 0.05 0.1 0.2 Miles

# Garden State Park

159



# ACTIVITY! Writing Healthy Plans

# Goals and Policies

161

## Goals: Desired end state

- A specific target, an end result or something to be desired.
- It is a major step in achieving the vision
- Can start with an adjective or noun OR “As city that...”

## Policies: Action-Oriented Statements

- Begin each policy statement with a verb.
- Include a short-hand subject statement/policy title
  - Helps users navigate the document



# Policy Verbs: Shall vs. Should

162

## Regulatory/Actionable

- ✓ Require
- ✓ Permit
- ✓ Allow
- ✓ Prohibit
- ✓ Prioritize
- ✓ Develop
- ✓ Maintain

## Visionary/Directionable

- ✓ Encourage
- ✓ Improve
- ✓ Promote
- ✓ Strive
- ✓ Seek to
- ✓ Discourage



**TOPIC:** Transportation **GOAL:** A safe pedestrian network that provides direct connections between residences, employment, shopping & civic uses.

#	Subtopic	Policy Text – Chester City, PA (Urban)	Policy Text – Lower Merion Township, PA (Suburban)	Policy Text – Gloucester County, NJ (Rural)
1	Pedestrian Network	<p><b>Sidewalks.</b> Require that the City provide wide sidewalks along all roadways which are built or reconstructed in the City except in those instances in which there is insufficient right-of-way or other physical limitations.</p>	<p><b>Pedestrian access through gated communities.</b> Require that all communities, regardless of the presence of gates and sound walls, provide pedestrian connections from external areas into the larger community.</p>	<p><b>Trails.</b> Develop a safe and convenient multi-use trail network for pedestrians, bicyclists, equestrian, and other non-motorized users that improves connectivity between residential development, open space recreation areas, retail, and schools.</p>

**TOPIC:** Food **GOAL:** safe and convenient access to healthy, affordable and culturally diverse foods with low concentrations of unhealthy food providers.

164

#	Sub-topic	Policy Text – Chester City, PA (Urban)	Policy Text – Lower Merion Township, PA (Suburban)	Policy Text – Gloucester County, NJ (Rural)
2	Healthy Food Access	<p><b>Food access.</b> (Same as suburban)</p> <p><b>Food innovation.</b></p> <p>Encourage and promote innovative food microenterprises in low-income neighborhoods, create economic development opportunities for entrepreneurs and improve access to affordable, healthy food in the most underserved neighborhoods.</p>	<p><b>Food access.</b> Strive for the majority residents to be in close proximity to a supermarket or other healthy food retail establishment.</p> <p>Underserved areas and neighborhoods with multi-family properties should be considered for edible landscapes, community gardens, urban farms and the like.</p>	<p><b>School food.</b></p> <p>Work with school districts to improve the nutritional quality of food and beverages served on campus through connections with local farms.</p>

# Policy Topics (and Subtopic)

165

1. Food
2. Transportation
3. Housing
4. Land Use
5. Parks and Open Space
6. Environmental Health
7. Social Environment
8. Education & Economic Development
9. Public Health

TOPIC: \_\_\_\_\_ GOAL: \_\_\_\_\_



#	Policy Text – Chester City, PA (Urban)	Policy Text – Lower Merion Township, PA (Suburban)	Policy Text – Gloucester County, NJ (Rural)



2 groups of 4 per table

- Write TOPIC (Table # = Topic #)

Write goal

- Don't obsess over wording

Choose a subtopic to address on the first line

- Can be from the list or your own idea

Write policies related to that subtopic/goal for our 3 communities

- Same, N/A are ok



# Policy Evaluation Questions

168

- ❑ Is the policy clear?
- ❑ Is the policy measurable?
- ❑ Is the policy logically connected with the goal and topic/subtopic?

7 minute break

# Action & Implementation

# Implementation Actions

171

- An implementation recommendation should be a specific example of an action, program, ordinance, or other measure that DIRECTLY furthers the goal, strategy, or policy in question.
- It is different than a policy in that it is something that can be completed.
- “Workplan” – for staff and community to realize vision

# *“I Commit to be a Healthier Me!”*

172



- Run until I almost faint
- Stop drinking Coca Cola
- Morning stretch and exercise
- Walk 5 times a week at the park
- Morning stretch and exercise with family
- Fix my bike and ride it after I finish my homework
- Eat healthier and have more family time
- Get enough sleep through the night
- Run once a week, eat more greens and don't skip breakfast



# Lynwood Safe & Healthy Communities Element

Goal	#	Action Description	Timeline	Priority	Responsible Dept.	Resources & Notes
------	---	--------------------	----------	----------	-------------------	-------------------

Goal	#	Action Description	Timeline <i>(Ongoing, Short, Medium, Long)</i>	High Priority <i>(yes, no)</i>	Responsible Dept, Agency, Org.	Resources and Notes
<b>Mobility</b>						
Multimodal Transportation	M-1.1	<b>Roadway reclassification.</b> Repurpose and classify target corridors and roadways to fit the needs of adjacent land uses with focus on mode-specific transport options.	Ongoing	Yes	DCES, Public Works,	<a href="#">City of Los Angeles Complete Streets Manual</a> <a href="#">Los Angeles Great Streets</a>
Multimodal Transportation	M-1.2	<b>Multimodal transportation planning.</b> Institute a requirement that the planning, design, and construction of all transportation projects consider the needs of all modes of travel and provide clearly marked, convenient, safe, and accessible pedestrian facilities and transit stops.	Short	Yes	DCES, Public Works	<a href="#">LA Vision Zero</a> <a href="#">SF Vision Zero</a> <a href="#">FHWA Bicycle and Pedestrian Program</a>
Connectivity	M-2.1	<b>Improvement prioritization.</b> Establish a prioritization process for the improvement and development of public right-of-ways and active transportation infrastructures.	Medium	Yes	DCES, Public Works	<a href="#">FHWA Project Prioritization and Funding Strategies</a> <a href="#">Sidewalk Inventory Study</a>
Connectivity	M-2.2	<b>Active transportation inventory.</b> Complete an inventory of areas with damaged or missing pedestrian and bicycle facilities and actively pursue sources of funding and programming opportunities aimed at improving connectivity for public transportation, bicycle, and pedestrian travel modes.	Ongoing	Yes	DCES, Public Works	MyLA311 Data <a href="https://catalog.data.gov/dataset?tags=myla311">https://catalog.data.gov/dataset?tags=myla311</a> <a href="http://portraitsofia.ascjweb.com/2014/community/jpittaway/">http://portraitsofia.ascjweb.com/2014/community/jpittaway/</a> Metro Bike Map <a href="http://media.metro.net/riding_metro/bikes/imagines/bike_map_la.pdf">http://media.metro.net/riding_metro/bikes/imagines/bike_map_la.pdf</a> <a href="#">Bicycle and Pedestrian Funding</a>
Connectivity	M-2.3	<b>Wayfinding signage.</b> Develop a citywide way-finding signage system that will navigate travelers to parking infrastructure, transit facilities, local and regional bicycle facilities, pedestrian facilities, civic amenities, and local and regional parks.	Medium	No	DCES, Public Works, Community Development	<a href="#">Walk This Way/Caminale.</a> <a href="#">Walk NYC</a> <a href="#">NACTO Bicycle Signage Design Guide</a>
Mobility Programs	M-3.1	<b>Bicycle and pedestrian education.</b> Provide bicycle and pedestrian safety education in schools, at worksites, and at public venues and events, and support neighborhood walk-to-school efforts.	Ongoing	No	DCES, Community Development	<a href="#">Los Angeles Safe Routes to School Program</a> <a href="#">Traffic Safety Training: Walking and Bicycling Programs</a> <a href="#">California Active Transportation Resource Center</a>
Mobility Programs	M-3.2	<b>Open streets.</b> Sponsor "open streets" events to promote active transportation. Open streets are community events where specific streets are closed to traffic and open to people to walk and bicycle and experience their community car-free.	Medium	No	DCES, Public Works, Community Development	<a href="#">Metro Open Streets Grant Program</a> <a href="#">CICLAVIA</a>
Mobility Programs	M-3.3	<b>Roadway safety education.</b> Raise awareness of important rules of the road through implementing a "Roadmap for Safety" initiative that will provide tips on safe travel behaviors, particularly for new roadway features and commonly misunderstood traffic laws and policies (e.g., Go Human campaign program).	Short	Yes	DCES, Public Works	<a href="#">SCAG Go Human Campaign</a> <a href="#">FHWA Safety Program</a>

# Prioritization Process

174

- Work with community stakeholders to identify prioritization criteria

# HiAP Prioritization Criteria

175

- 1. Co-benefits & win-wins.** Does the proposed solution solve multiple problems at once, provide benefits to multiple partners, or help government achieve multiple policy goals?
- 2. Collaboration.** Does the proposed solution require or facilitate collaboration across agencies?
- 3. Cost.** What will it cost to implement the proposed solution? What are government costs, private sector costs, short- and long-term costs, and both direct and indirect costs?
- 4. Effectiveness.** Is there evidence that the proposed solution is effective?

# HiAP Prioritization Criteria

176

5. **Equity.** Will the proposed solution reduce inequities or change the distribution of burdens and benefits?
  - a. What will be the impact of this proposed solution on sub-groups of a population, on vulnerable or under-resourced groups and communities, and on specific geographic regions?
  - b. Will it shift burdens or benefits from one generation to another?
6. **Feasibility.** In some ways, feasibility is a combination of many of these criteria. Often it is a proxy for resources, jurisdiction, and support from decision-makers. Essentially, is it possible to implement this proposed solution?
7. **Jurisdiction.** Who has the authority to take action—including regulation, guidance, funding, and convening?

# HiAP Prioritization Criteria

177

8. **Magnitude of health impact.** What is the likely impact of the proposed solution on the illness/injury, health risk, or behavior of interest and what is the likely magnitude of that impact?
  - a. Can the impact be quantified?
  - b. What is the evidence for the effectiveness of the proposed solution in addressing identified problems or improving outcomes?
  - c. Who will be affected by the proposed solution, and will different groups be affected differently?
  
9. **Political will.** Is the proposed solution acceptable to or desired by the involved agencies, policy leaders, and the general public?
  - a. Are there leaders who are prepared to champion the proposal?
  - b. Are there powerful or influential people or groups who are likely to oppose the idea?



# HiAP Prioritization Criteria

178

10. **Specificity.** Is the proposed solution specific enough to allow implementation?
  
10. **Systems change.** Will the proposed solution lead to the institutionalization of Health in All Policies efforts or embed health into decision-making?

# Implementation Programs



## Initial programs

- Parks fee ordinance
- Continuing regular Health-in-all-Policies meetings
- Community Plan Strategic Plan
- Healthy Building and Design Guidelines

#	ACTION DESCRIPTION	Goal	Time Frame	Responsible Department(s)	Key Partner(s)	Relevant Policies
P65	Los Angeles River: Actively pursue grant funding to build out the bicycle and greenway trail system identified in the 2007 LA City Council adopted Los Angeles River Revitalization Master Plan (LARRMP), and support campaigns, such as Greenway 2020, that pledge to help fund and raise awareness for this effort which will increase opportunities for access to nature, multi-generational community gathering spaces, physical activity, and psychological respite.	Parks	Immediate	Board of Public Works, Department of City Planning, Department of Recreation and Parks		3.3 Los Angeles River
P66	Recreation for individual with disabilities and special needs: Continue to evaluate available internal and external resources and partnership opportunities to increase the number of Recreation and Parks staff that can assist and enable and increase the number of individuals with disabilities and special needs to engage in City recreational activities.	Parks	Immediate	Department of Recreation and Parks and Department on Disability		3.4 Park and quality and recreation programs
P67	Existing parks: Build off of the Recreation and Parks 2009 Citywide Community Needs Assessment to develop a strategic plan with an implementation timeline that identifies opportunities to refurbish existing parks with amenities and programming that facilitate physical activity and recreation with considerations for individuals of all ages and abilities. Prioritize refurbishment in the communities most underserved in opportunities for physical activity and recreation and ensure that parks, open spaces, and recreational facilities include restrooms and drinking fountains.	Parks	Mid-term	Department of Recreation and Parks		3.4 Park quality and recreation programs, 3.5 Park safety,
P68	Los Angeles River Improvement Overlay: Implement the Los Angeles River Improvement Overlay (LA-RIO) district and develop similar ordinances along all waterways within the City to encourage the build-out of healthy, multipurpose trail systems connected to natural open spaces and safer streets.	Parks	Long-term	Department of City Planning and Board of Public Works		3.3 Los Angeles River
P69	China Shipping Community Aesthetics Mitigation Trust Fund: Continue to implement the China Shipping Community Aesthetics Mitigation Trust Fund to landscape and create new open space for the port communities.	Parks	Immediate	Port of Los Angeles		3.2 Expand parks
P70	50 Parks: Continue to implement the 50 Parks Initiative in the communities identified in the 2009 Citywide Community Needs Assessment.	Parks	Immediate	Department of Recreation and Parks		3.1 Park funding and allocation, 3.2 Expand parks
P71	Recreation programming: Continue, and as funding permits, expand the provision of free or low-cost recreational programs in the City's most underserved neighborhoods for Angelenos of all ages and abilities.	Parks	Immediate	Department of Recreation and Parks		3.4 Park and quality and recreation programs
P72	Local partnerships: Continue to create volunteer opportunities for Angelenos, businesses, and community based organizations to improve park safety, maintain park spaces, develop and implement recreational programs, and similar strategies.	Parks	Immediate	Department of Recreation and Parks		3.4 Park quality and recreation programs, 3.6 Local partnerships
P73	Transit to parks and beaches: Develop a Transit to Parks and Beaches system to improve transit access to regional, state, and federal parks and beaches for underserved communities. Identify and implement strategies to improve existing transit connections (bus, shuttle, and rail) or create new service. Develop and implement a robust marketing campaign to advertise the availability of transit and shuttle services.	Parks	Short-term	Department of Transportation, Department of Recreation and Parks	Metro	3.7 Water recreation
P74	Community gardens and parks: Explore the feasibility of permitting by-right community gardens and parks that are operated by not for profits in residential zones by-right.	Parks	Immediate	Department of		3.2 Expand parks, 4.1 Land for urban

# Healthy Development Review Checklist

Jacobs Center for Neighborhood Innovation (JCNI) Healthy Development Review Checklist - revised 04.04.12



This Healthy Development Review Checklist was created to aid JCNI staff and community members evaluate the “healthfulness” of development proposals. While the checklist helps stakeholders evaluate specific attributes of development plans and projects, the priority and adequacy of development targets within the checklist should be considered in light of specific neighborhood needs and conditions. The Development Checklist is organized by the same topics as the Cultural Village Plan Health Element, and attempts to translate those goals and strategies into tangible development project evaluation items. Many of the numerical metrics are based off of San Francisco Department of Public Health’s [Healthy Development Measurement Tool](#), the US Green Building Council’s [LEED for Neighborhood Development’s Rating System](#), the Natural Resources Defense Council’s [Citizen’s Guide to LEED-ND](#). The checklist is primarily geared towards assessing multi-family residential, commercial, multiple single-family houses or mixed-use residential/commercial development projects. It is not intended for assessing very small commercial projects or single new house or an addition to an existing house.

**Priority** – Helps prioritize/focus the checklist analysis. Mark “0” if the checklist item is not applicable, “1” if it’s applicable but not a high priority, and “2” if it is very important or a high priority.  
**Meets Criteria** – Mark “1” for Yes, the project meets the checklist item criteria and “0” for No, the project does not meet the criteria. Mark “X” if there is insufficient information to evaluate the project.  
**Possible Change** – Place an “X” for items where the project plan does not currently meet the item, but it may be possible to modify the plan to meet the item in the future. Leave blank otherwise.  
**Comments** – Write assumptions, sources, possible change idea, or other critical information.

	Priority Level	Meets Criteria	Possible Change	Comments
<b>A. Medical Access and Culture</b>				
1. If there is health care, mental health, or social services offices on-site, is there a transit or bus stop within 1/8 of a mile of the facility's entryway?				
2. Does the project provide dedicated space for a childcare facility?				
3. If a new residential development, are there health care and/or social services within one-mile of the development?				
<b>B. Community Outreach, Education, and Engagement</b>				
4. Did the project's planning process include opportunities for communities to provide written and oral comments on development plans?				
5. During the project/development's planning process, were there appropriate language and cultural translations and interpretation services for demographics of the affected community (i.e., translated/interpreted for youth/low literacy, non-hearing, or non-English speaking populations)?				
6. Does the project have a formal (e.g., meeting room) and/or informal (e.g., public plaza) place for social interaction?				
7. Does the project provide educational, afterschool, and other related opportunities for youth?				
8. Does the project have public community bulletin boards/information kiosks?				
<b>C. Healthy Food Access</b>				
9. Is there a supermarket, grocery store, or produce store within a 1/2 mile of the site?				
10. If you answered yes to # 9, does the supermarket, grocery store, or produce store accept SNAP/CalFresh (food stamps) and/or WIC EBT cards?				
11. Does the project create a supermarket, grocery store, or produce store?				
12. If the project creates a supermarket, grocery store, or produce store, does the new food retailer accept SNAP/CalFresh and/or WIC?				
13. Does the project restrict unhealthy fast food businesses from opening on the site?				
14. If unhealthy fast food is allowed, is it located greater than 500 feet from a school, park or playground?				
15. Is the project within 1-mile of a weekly farmer's market?				
16. Does the project create and maintain a community garden on-site or provide access to off-site community garden resources within a 1/4 mile?				

# Oakland Healthy Development Guidelines (DRAFT)

181

- Provides a framework for healthy and equitable development with specific standards and guidelines for future development projects
  
- Topics:
  - Environmental health
  - Economic opportunity
  - Culture, community and safety
  - Healthy food
  - Transportation
  - Housing
  - Open space, recreation and active design



# Other Implementation Actions

182

- Topic specific trainings for staff and residents
- Health commission to oversee and guide implementation
- Health in All Policies Committee / Inter-agency health working group (e.g., School District, City, and County Health Dept.)
- Health and equity budget / grant criteria



# ACTIVITY! Action & Implementation

# Writing Actions

184

## **Implementation Actions**

An implementation recommendation should be a specific example of an action, program, ordinance, or other measure that **DIRECTLY** furthers the goal, strategy, or policy in question. It is different than a policy in that it is something that can be completed.

# Writing Actions for Your Policies

## Same Groups of 4

185

#	Action Text – Chester City, PA (Urban)	Action Text – Lower Merion Township, PA (Suburban)	Action Text – Gloucester County, NJ (Rural)
1	<p>Sidewalk Inventory. Conduct a sidewalk inventory to identify gaps in pedestrian infrastructure.</p>	<p>Subdivision Connectivity. Update zoning / development code to require that subdivisions / gated communities provide multiple practical pedestrian access points to the rest of the community.</p>	<p>Identify destinations. Work with community members to create a list of key destinations that they would like to access via trails. Use this list to prioritize trail development.</p>

# Swap with Your Neighbor

186

Evaluate your neighbors' actions!

TOPIC: \_\_\_\_\_ GOAL: \_\_\_\_\_



Action # & Title	Notes	Co-benefits & Win-Wins	Collaboration	Cost	Effectiveness	Equity	Feasibility	Jurisdiction	Magnitude of health impact	Political Will	Specificity	Systems Change

# Swap with Your Neighbor

187

For each criteria score:

**+** = positive

**/** = neutral

**-** = negative

*(High cost = negative, Low cost = positive)*



# Evaluation in Healthy Planning

# What is Evaluation?

189

A systematic process to collect, analyze, and use information to answer questions about programs, campaigns, policies, and initiatives.



# Underlying Values

190

Evaluation research should be

- Collaborative
- Inclusive
- Accessible
- Action oriented
- Equity focused

# Two (participatory) peas in a pod

191

## POPULAR EDUCATION (“Pop Ed”)

- Participants engage with and learn from each other
- Participants critically reflect on the issues in their community
- Participants take action to address issues

## EVALUATION

Evaluation should actively involve those who have a stake in the campaign (for example, providers, community members, partners).

# Common Reasons to Do an Evaluation

192

- To understand who is (and is not) participating in a campaign, program, or process
- To improve a campaign or project
- To understand the effects of a campaign or project



# Basic Types of Evaluation

193

## Process evaluation

- What are we doing?
- With whom?
- For how long?
- How well?

## Outcome evaluation

- What are the effects?
- What has changed (knowledge, beliefs, beliefs, behavior, environment)?

# Is a PLAN or PROJECT Effective?

194	OUTCOME EVALUATION	IMPACT EVALUATION
Explores	<ul style="list-style-type: none"><li>• How well is the plan/project meeting its objectives?</li><li>• How is the target population's knowledge, attitudes, behaviors, or environment different at the end of the plan/project?</li></ul>	<ul style="list-style-type: none"><li>• How much of the outcomes happened <u>because</u> of the plan/project (rather than due to other reasons)?</li><li>• What would have happened without the plan/project?</li></ul>
Pros	<ul style="list-style-type: none"><li>• Flexible -- indicators should be feasible to track given available resources</li><li>• Tracks change in shorter period of time</li><li>• Practical for limited budgets</li></ul>	<ul style="list-style-type: none"><li>• Tracks change over many years (long-term)</li><li>• Strong evidence that funding the plan/project is a good "return on investment"</li></ul>
Cons	<ul style="list-style-type: none"><li>• Some funders think that it's not "scientific"</li></ul>	<ul style="list-style-type: none"><li>• Requires significant resources and time</li></ul>

# Developmental Evaluation

195

- An approach to understanding the activities of a program operating in dynamic, novel environments with complex interactions.
- Focuses on innovation and strategic learning rather than standard outcomes

# Inclusion Sign In Sheet

## Hoja de Inclusión



Event: \_\_\_\_\_  
 Date: \_\_\_\_\_

Race Raza	<u>Hispanic or Latino Origin</u> Origen Hispano o Latino	Primary Language Spoken in the Home Idioma principal que se habla en el hogar	<u>Gender</u> Género	<u>Age</u> Edad	<u>Owner or Renter</u> Propietario o Inquilino	
<u>Example:</u> African American	Yes / <u>Si</u>	Spanish / <u>Español</u>	F	30		X

# Demographic Sign In Sheet

197

- This form helps us understand who we are reaching to ensure we're doing the best job at connecting with all in a community
- All information is anonymous
- Participation is voluntary

**Can adjust engagement approach to ensure representative participation**



# Trainings / Education

198

- Community members felt intimidated to participate in a HUD Consolidated Planning Process
- Community groups conducted trainings with residents to prepare them to attend public workshops

# Typical Evaluation Methods

199

- Mixed methods
- Review secondary data
- Collect primary data
  - Survey
  - Focus groups
  - Key leader interviews
  - Participatory video or PhotoVoice project

# Quick Comparison

200

## QUANTITATIVE

- Based on numbers
- Breadth - reaches many people
- Instrument creation is time intensive but analysis takes less time

## QUALITATIVE

- Based on words and observations
- Depth - motivations, context, and the “why”
- Time intensive data collection and analysis

# Mixed Methods = BOTH

201

## Quantitative

### How?

- Closed-ended questions (select one or all that apply)

### What can you learn?

- General understanding about what is happening, trends
- Who experiences the event
- How many people have the experience

## Qualitative

### How?

- Open-ended questions (what, how, why)

### What can you learn?

- In-depth responses about people's experiences, perceptions, feelings, and knowledge
- Examples of the experience

# How do we decide which evaluation methods to use?

202

- Information you want (and what info is most important for you to get)
- Budget
- Timeframe
- Internal capacity and knowledge
- External evaluation support



# What are logic models?

## Why are they useful?

203

What:

- Visual map that links goals to strategies

Why:

- Confirm agreement about how to achieve change
- Help identify best ways to EVALUATE!

# Building a Logic Model

Goal

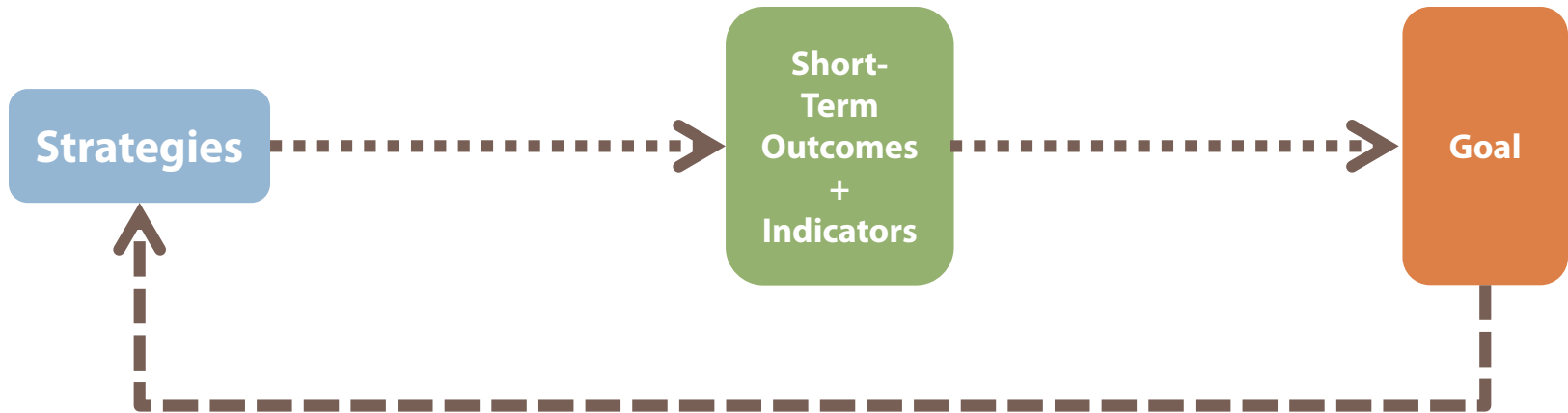
# Building a Logic Model

205



# Building a Logic Model

206

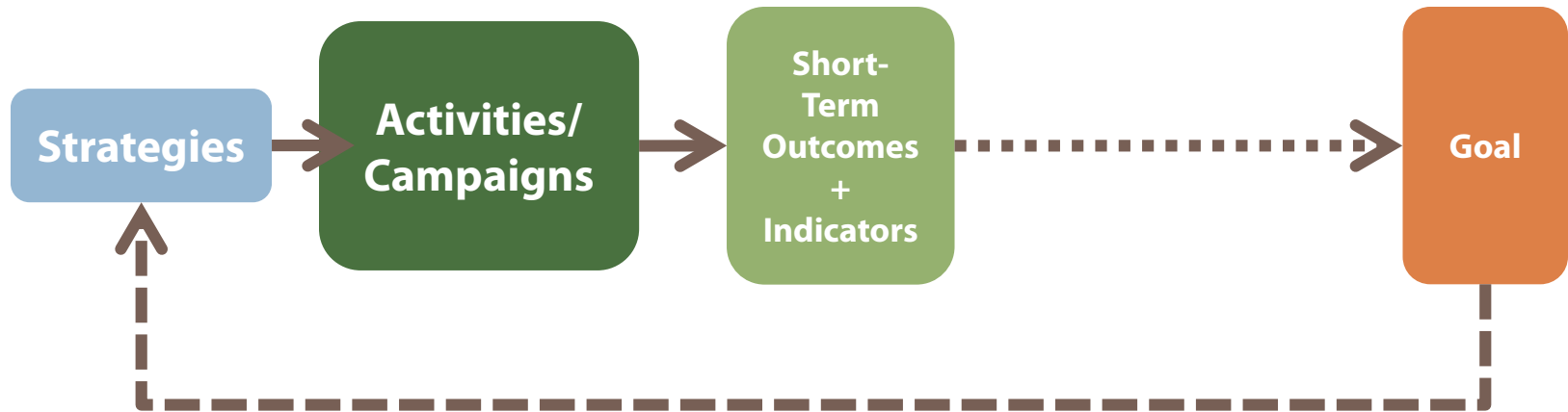


**Assumptions**

**External Factors**

# Building a Logic Model

207



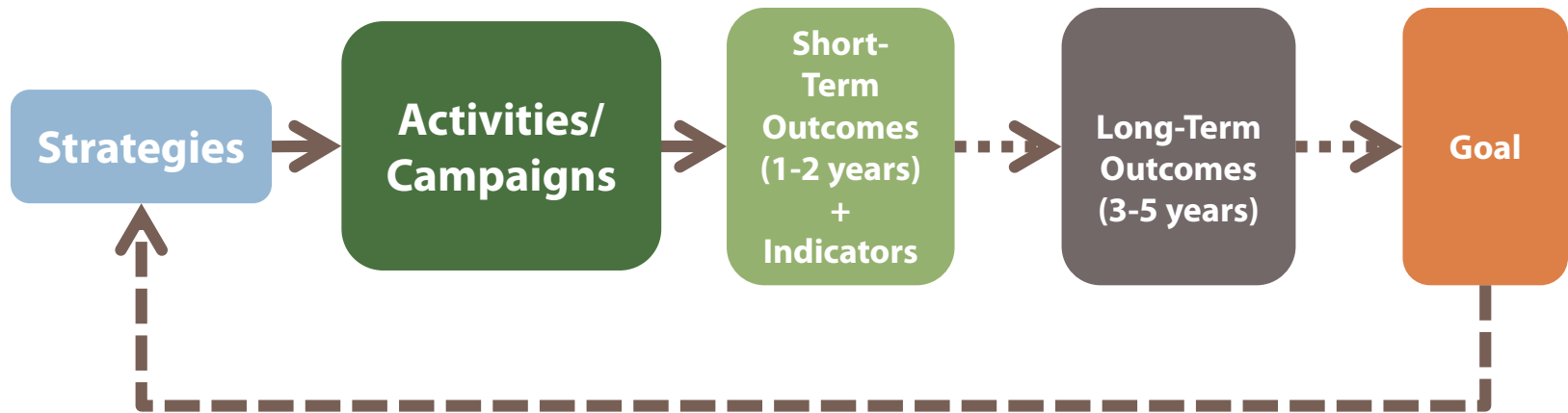
**Assumptions**

**External Factors**



# Building a Logic Model

208



**Assumptions**

**External Factors**

# El Monte, CA – Sets Health Targets

209

**Indicator**                      **Existing Condition**                      **Health Target 2020**                      **Health Outcome Impacted**

## PARKS, TRAILS, AND PUBLIC FACILITIES

**Goal HW-9: Parks, trails, open spaces, and community facilities distributed throughout El Monte support active, healthy recreation, and activities.**

#	Indicator	Existing Condition	Health Target 2020	Health Outcome, Behavior, or Determinant Impacted
15	% of population within ¼ mile of a park	Citywide=36% (Subarea range=21-58%)	Citywide = 75% with no subarea lower than 50%	Physical activity, social cohesion, stress, depression, self-reported health, BMI, home property values.
16	Acres of park land per 1,000 residents	Citywide= 0.94 (Subarea range=0.0-4.03)	Citywide = 2.0 with no subarea lower than 1.0 acre per 1,000	Physical activity, social cohesion, stress, depression, self-reported health, BMI.
17	% of adults engaged in no leisure-time physical activity	El Monte= 36.8% LA County=36.2%	32.6% (Healthy People 2020)	Early death, coronary heart disease, stroke, high blood pressure, type 2 diabetes, breast and colon cancer, falls, depression
18	% of children who do not participate in physical activity	El Monte=17.1% LA County=15.2%	15% (10% decrease)	Bone health, cardiorespiratory and muscular fitness, body fat, depression.

## ACCESS TO HEALTHY FOODS

**Goal HW-10: Safe and convenient access to healthy foods for all residents with low concentrations of unhealthy food providers.**

**Goal HW-11: Healthy eating habits are encouraged and supported through healthy eating messages.**

#	Indicator	Existing Condition	Health Target 2020	Health Outcome, Behavior, or Determinant Impacted
19	Number of healthy food stores per 1,000 population	Citywide=0.24 (Subarea range=0.00-0.38)	Citywide=0.27 with no subarea lower than 0.1	Cheaper and healthier foods, obesity, diabetes, fruit and vegetable consumption, undernutrition, hunger.
20	% of residential parcels within ¼ mile of healthy food	Citywide=43% (Subarea range=23-78%)	Citywide=60% with no subarea lower than 50%	
21	Number of fast food stores per 1,000 population	Citywide=1.23 (Subarea range=0.53-2.42)	Citywide=1 with no subarea over 1.75	
22	% of unhealthy food sources within ¼ mile of schools	Citywide=71% (Subarea range=25-100%)	Citywide=60% with no subarea higher than 50%	
23	Number of liquor stores per 1,000 population	Citywide=0.65 (Subarea range=0.35-2.99)	Citywide=0.5 with no subarea over 1	Drunk driving (collisions, pedestrian safety), violence, mortality from liver cirrhosis, alcoholism
24	% of residential parcels within ¼ mile of liquor stores	Citywide=66% (Subarea range=50-100%)	Citywide=50% with no subarea over 75%	
25	% of healthy food stores that accept SNAP food assistance EBT cards	16 of the 33 healthy food stores accept SNAP (48.48%)	66.67% (22/33 accept SNAP)	Cheaper and healthier foods, obesity, diabetes, fruit and vegetable consumption, undernutrition, hunger.
26	Healthy foods at City events	TBD	List of preapproved healthy food vendors and sample menus for various event budgets and sizes. 100% of City events have healthy food options.	Leadership / role model in healthy eating

## AIR QUALITY

**Goal HW-12: Land use patterns reduce driving, enhance air quality, and improve respiratory health.**

#	Indicator	Existing Condition	Health Target 2020	Health Outcome, Behavior, or Determinant Impacted
27	% of residential parcels <500 feet from freeways and truck routes	Citywide=5% (Subarea range=3-19%)	<5% of <b>new</b> parcels in any subarea are located <500 feet from freeways and truck routes (with no more than X% in any subarea)	Asthma prevalence and hospitalizations, lung function, bronchitis, cardiovascular disease, coronary heart disease
28	% of residential parcels <500 feet from heavy industrial land	Citywide=19% (Subarea range=2-70%)	<5% of <b>new</b> parcels in any subarea are located <500 feet from heavy industrial land (with no more than X% in any subarea)	Cardiovascular outcomes, cancer

Western Riverside County

# CLIMATE ACTION PLAN

## Western Riverside COG Climate Action Plan Dashboard: Public Health Component

### Health Status and Mortality

#### Adult Health Status

80.5%

The percentage of adults self-identifying as good, very good, or excellent health.  
BX In 2020 Target

TARGET 84.5%  
YEAR 2020



Baseline 2020 Target

#### Heart Disease Mortality

16.6

The death rate from diseases of the heart per 10,000 residents.  
IX In 2020 Target

TARGET 13.4  
YEAR 2020



#### Diabetes Mortality

1.8

The death rate from diabetes per 10,000 residents.  
-25X In 2020 Target

TARGET 1.6  
YEAR 2020



#### Chronic Obstructive Pulmonary Disease

4.3

The death rate from COPD per 10,000 residents.  
-4X In 2020 Target

TARGET 3.3  
YEAR 2020



### Asthma

#### Adult Asthma Prevalence

13.2%

The percentage of the adults ever diagnosed with asthma.  
BX In 2020 Target

TARGET 11.8%  
YEAR 2020



#### Asthma Hospitalizations

73.6

The asthma hospitalization rate per 100,000 residents.  
56X In 2020 Target

TARGET 63.4  
YEAR 2020



### Weight and Physical Activity

#### Adult Physical Activity

30.2%

The percentage of adults who walked at least 150 minutes per week.  
BX In 2020 Target

TARGET 36.2%  
YEAR 2020



#### Adult Obesity

26.2%

The percentage of obese adults (Body Mass Index >=30).  
BX In 2020 Target

TARGET 23.6%  
YEAR 2020



#### Body Composition (5th Graders)

59%

The percentage of 5th graders in the Health Fitness Zone.  
57X In 2020 Target

TARGET 63.3%  
YEAR 2020



#### Body Composition (7th Graders)

61%

The percentage of 7th graders in the Health Fitness Zone.  
57X In 2020 Target

TARGET 66%  
YEAR 2020



#### Body Composition (9th Graders)

63%

The percentage of 9th graders in the Health Fitness Zone.  
53X In 2020 Target

TARGET 70.6%  
YEAR 2020



### Environmental Quality

#### Park Level of Service

180.8

The park and open space acres per 1,000 people.  
BX In 2020 Target

TARGET 171  
YEAR 2020



#### Park Access

63%

The percentage of population residing within one-half mile of a park.  
BX In 2020 Target

TARGET 68%  
YEAR 2020



#### Collisions

33.2

The rate of pedestrian and bicycle injuries and fatalities per 100,000 residents.  
88X In 2020 Target

TARGET 32.5  
YEAR 2020



#### Street Connectivity

22.2

The number of intersections per square mile.  
BX In 2020 Target

TARGET 24.4  
YEAR 2020



### 3. Public Health

### Public Health Data Entry



#### All Cause Mortality

**56.2**

deaths per 10,000 residents



#### Adult Physical Activity

**28%**

percentage of adults who walked at least 150 minutes per week

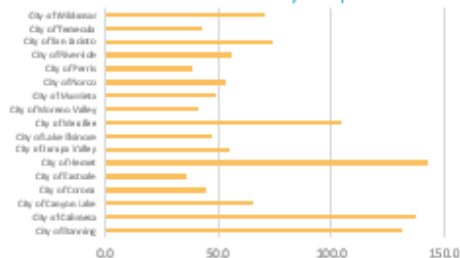


#### Collisions

**60.7**

pedestrian and bicycle injuries and fatalities per 100,000 residents

All Cause Mortality Comparison



Collisions Comparison



#### Indicator Implementation Progress\*

Indicator	Most Recent	Local	Progress
Adult Health Status	75.1%	79%	●
Heart Disease Mortality	14.0	11.8	●
Diabetes Mortality	2.1	1.9	●
COPD Mortality	3.3	2.8	●
Adult Asthma Prevalence	13.0%	12%	●
Asthma Hospitalizations	83.2	70.7	●
Adult Physical Activity	28.2%	34%	●
Adult Obesity	32.7%	29%	●
Park Level of Service	11.7	11.7	●
Park Access	71.0%	78%	●
Collisions	60.7	43.0	●
Street Connectivity	72.8	80.1	●

\*Implementation progress is independent of greenhouse gas reduction measures.

\*Local target - The local target is set using the methodology established for INRCOG.

### 4. Public Health Co-Benefits

Estimated health co-benefits from the implementation of GAP measures. Estimate based on implementation progress reported by local jurisdictions.



#### Prevented Deaths

**0**

from an increase in walking and biking & better air quality



#### Increased Physical Activity

**10**

minutes per resident annually

School & Work Days

**6**

annual work days avoided

Asthma Attacks

**2**

annual asthma exacerbations avoided

Hospitalizations & Emergency Visits

**0**

annual hospital visits avoided

Economic Value

**\$528,074**

estimated savings of avoided health impacts

Asthma Prevalence

Adult Physical Activity

Adult Obesity

Health Status

Asthma Hospitalizations

Heart Disease Mortality

Diabetes Mortality

CRLD Mortality

Body Composition (5th)

Body Composition (7th)

Body Composition (9th)

Park Level of Service

Park Access

Collisions

Street Connectivity

# Question & Answer / Discussion



**Beth Altshuler, MCP MPH CPH**  
*Epidemiologist & Urban Planner*

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# PLANNING FOR MONTGOMERY COUNTY'S HEALTH

Integrating Health into Comprehensive Planning  
August 2, 2016

# WHY HEALTH? WHY MONTCO?

- Many health-related activities (and decisions) take place at the planning commission.
  - Trail development
  - Open space acquisition
  - Farmland preservation
  - Transportation projects
  - Review development proposals
- Other departments – outside of the health department – do health-related work as well.
  - Assets and Infrastructure, which oversees our park system and county-owned roads/bridges
  - Housing and Community Development, which builds and maintains senior/affordable housing
  - Aging and Adult Services, which provides services across the county to seniors
  - Commerce, which (among other things) provides grants to new businesses and workforce training

# OUR COMPREHENSIVE PLAN: MONTCO 2040

- The county planning section sought much feedback on not just the content of the plan, but also the structure of the plan.
- **We made the conscientious decision to base the plan around actions that the county's departments (or other local agencies) have some influence over and could ultimately implement.**
- We also sought input from local residents via a survey, and health-related topics made a strong showing:
  - *It is essential that we allow individuals to homestead and encourage local farmers to practice sustainable farming practices in our community. We should encourage small businesses and buy/sell locally. (It takes a village.)*
  - *Loss of open space and continued sprawl development are the two biggest threats to keeping Montgomery County an attractive place to live and maintaining decent environmental quality.*
  - *Don't forget public health as you develop the plan!*
  - *A new Audubon YMCA facility is essential.*
  - *Transportation for seniors is a key issue. Roads are busier and the population is aging. In order to live independently as long as possible, seniors need transportation assistance.*

# OUR STEERING COMMITTEE

- A new aspect of our comprehensive plan to-date
- 28 members who lived and/or worked in the county
- With representation from:
  - Montco SAAC
  - A local farm(er)
  - Freedom Valley YMCA
  - North Penn Community Health Foundation
  - Pottstown Health and Wellness Foundation
  - SEPTA
  - Several members of local municipal administrations and/or committees





# SINCE THE COMPREHENSIVE PLAN...

- The plan was adopted in early 2015.
- We track our progress, along with healthier outcomes, annually
  - Walk Montco, and health department education and outreach
  - New trail openings along Pennypack Trail, open space preserved by Wissahickon Valley Watershed Association, new county bikeshare program
  - Hazardous waste collection events
  - Preserved two farms



Montgomery County, Pennsylvania 2016

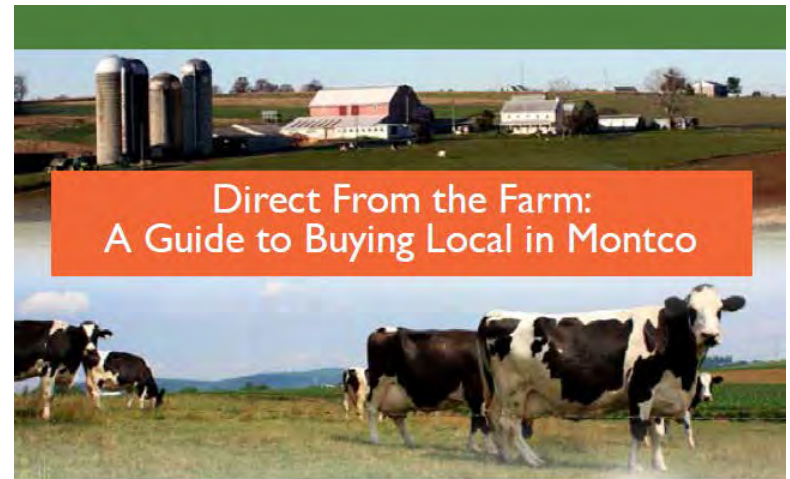
# WALK MONTCO

- Our county-wide walkability plan
- Adopted by the commissioners as official county policy
- Contains case studies as well as sidewalk/crosswalk/trail design standards
- Perhaps most importantly, this has been the impetus for an ongoing dialogue with the county's health department



# LOCAL FOOD GUIDE

- A guide to Montgomery County farmers markets & farmstands...
- Does not touch upon questions of access or health, but we do want as many people as possible to have this knowledge



LOCAL FARMS



FARMERS' MARKETS



# NEXT STEPS

- Continue our work authoring sustainability plans
- Green building and alternative energy ordinances
- County Parks and Trail Assets Inventory
- Bike Montco







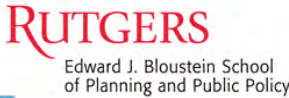
New Jersey's First!

# PLANNING FOR HEALTH

## Incorporating Health Considerations into the City's Master Plan



TRENTON HEALTHY COMMUNITIES INITIATIVE



Jeffrey Wilkerson, AICP/PP  
Planning Director, City of Trenton - Division of Planning

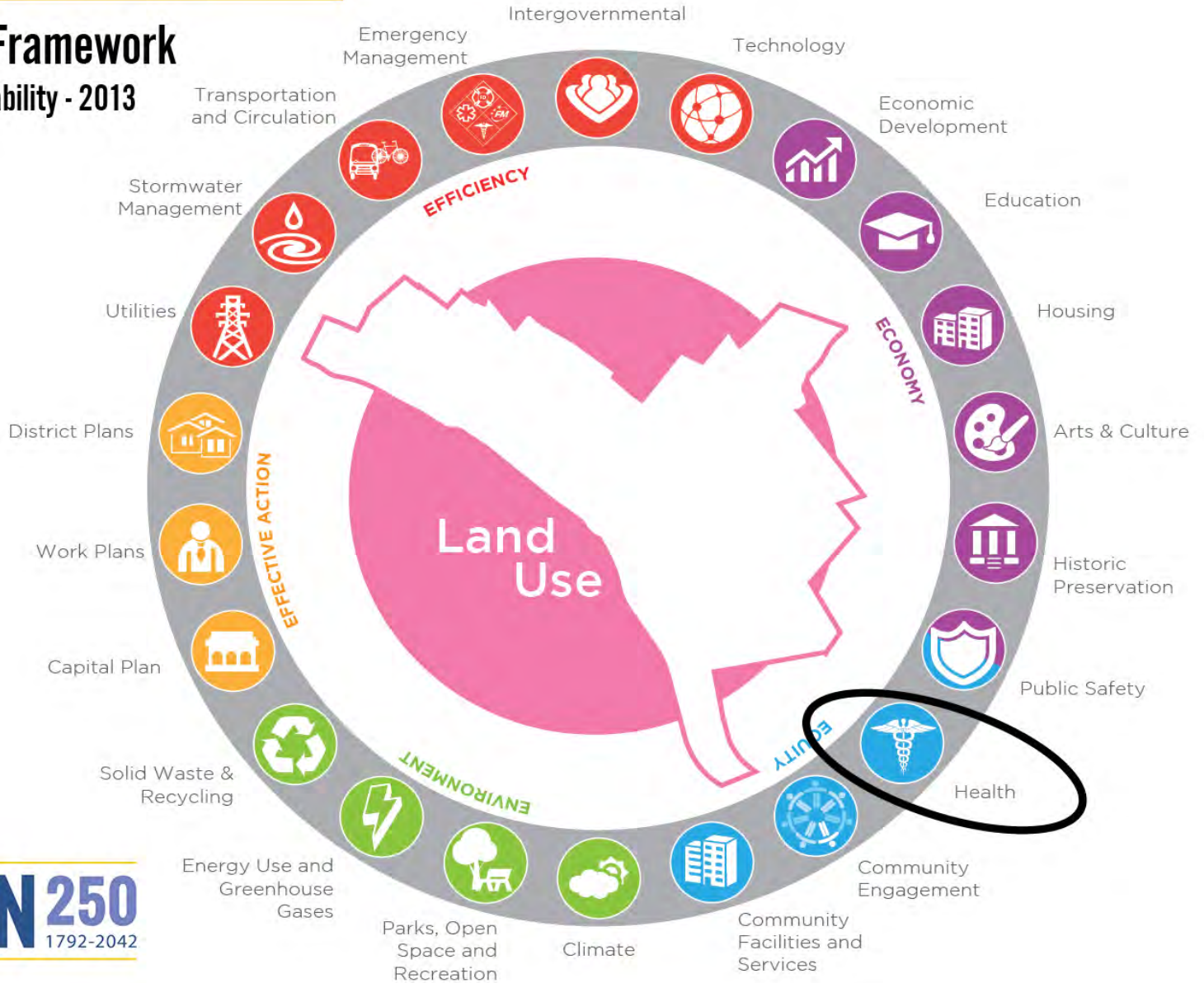
August 2, 2016  
Integrating Health into Comprehensive Planning



# BACKGROUND

## Master Plan Framework

### 5 Pillars of Sustainability - 2013



# BACKGROUND

**Plan4Health**  
The Perfect Storm



**TRENTON 250**  
1792-2042

# BACKGROUND

## Trenton Health Team

# Partnerships and Collaborations





# BACKGROUND

## Trenton Health Team A City-wide Unified Assessment

- Community Health Needs Assessment - July 2013
  - 300 One-on-one interviews
  - 30 Community Forums
  
- Community Health Improvement Plan - January 2014



# BACKGROUND

## Vision Element Adopted

Guiding Principles - 2014

### Trenton First: A Premier Economic and Cultural Center built on Arts, Industry and Education

#### Eight Guiding Principles

1. Foster Social Opportunity and a Vibrant Economy through Education
2. Establish a Preeminent Arts and Culture Destination
3. Build a Safe City
4. Advance Good Governance

5. Promote Civic Unity and Pride
6. Cultivate a Healthy City
7. Reinforce high-Quality Neighborhoods and a 24/7 Downtown Trenton
8. Capitalize on Location and urban Form to Support a Multi-modal Transportation Network

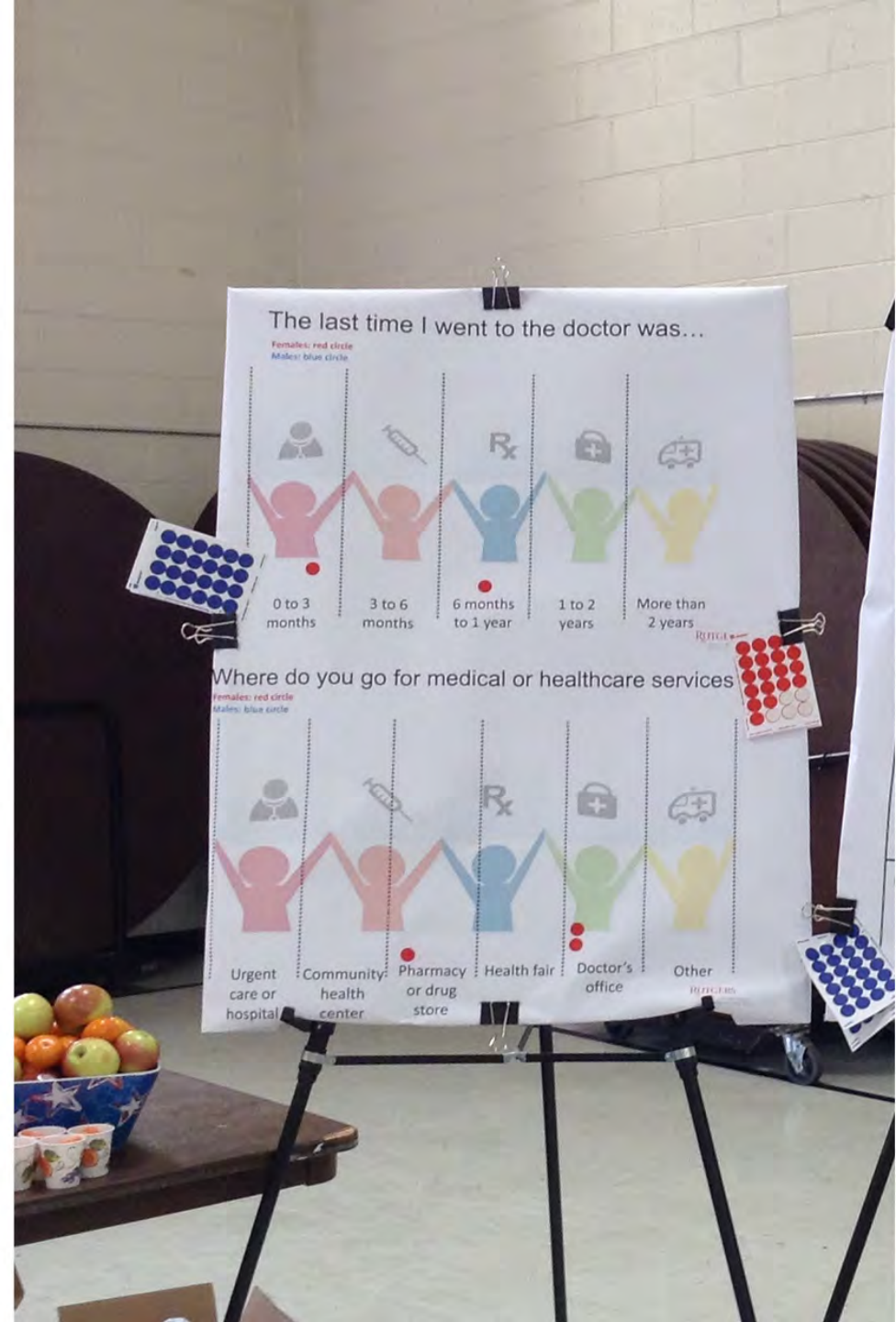


# THE OUTREACH

## Engagement of Residents

2015 - 2016

- Community Meetings
  - Interactive meetings in each ward of the City
  - Issues and Opportunities Report
  - Public Comment Period on Draft Documents
- Convened Stakeholders
  - Leveraged Trenton Health Team
  - Participatory Meetings
  - Review Draft Documents



# NEW MODEL TO INTEGRATE PUBLIC HEALTH INTO THE COMPREHENSIVE PLANNING PROCESS

Figure 2. Comprehensive Planning for Health Process Model



# NEXT STEPS

## Updates

Cultivate a Healthy City

### Further Refinement of the Health Element

- ❑ Updates based on Stakeholder Reviews and Public Comment Period
- ❑ Integration into Trenton250







TRENTON HEALTHY COMMUNITIES INITIATIVE

# **Co-Creation of New Jersey's 1st Health and Food Systems Municipal Master Plan Element: Metrics for Implementation**

Jennifer Senick, Ph.D., Executive Director, Rutgers Center for  
Green Building Facilitator, Planning Healthy Communities  
Initiative

# Trenton's Plan4Health Coalition



**New Jersey Health Impact Collaborative, facilitated by Rutgers University**



**New Jersey PHA**

**Trenton Healthy Communities Initiative**

**APA - NJ Chapter**



**City of Trenton**  
*Planning  
 Housing & Economic Development  
 Health & Human Services*

**Trenton Health Team**  
*and other Trenton community based organizations*



**Serves as project advisory group**



# Project Video



TRENTON HEALTHY COMMUNITIES INITIATIVE

Video Link: <http://www.plan4health.us/pln-videos/>

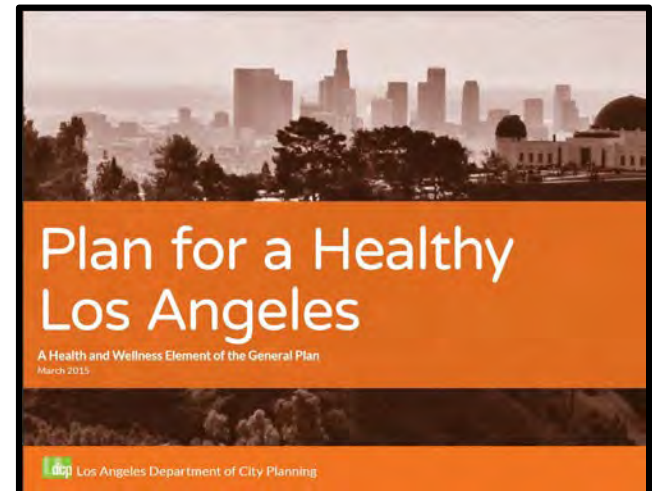
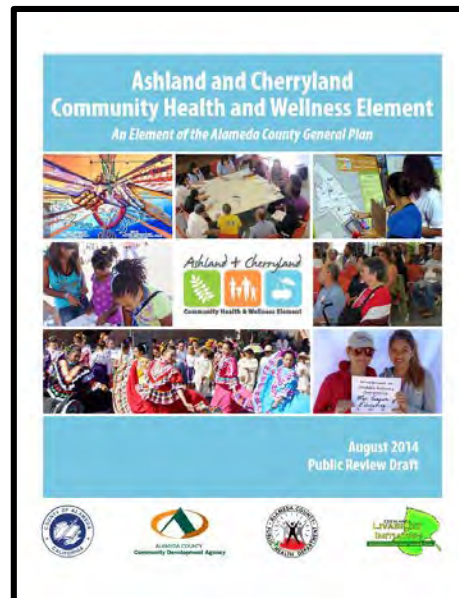
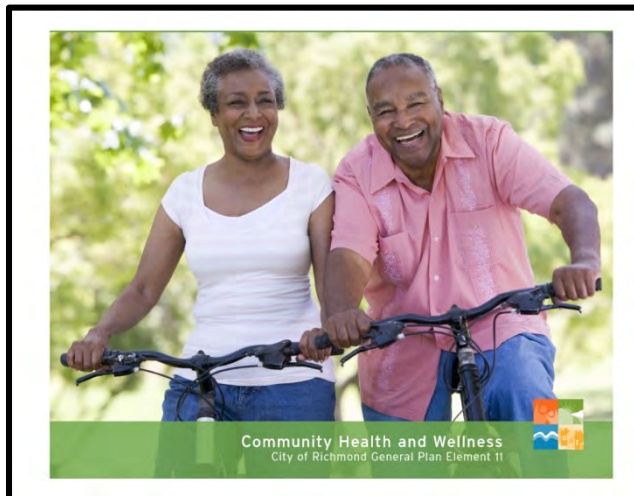
# Trenton Healthy Communities Initiative

- **Health and Food Systems Element (HFSE) for the Trenton250 Masterplan** ←
- **Associated Health Literacy Toolkits**
- **HiAP training for Trenton City decision-makers and Departments**
- **Statewide knowledge transfer**
  - Model Health and Food Systems Element
  - HiAP/HIA cross training of planners and public health practitioners



# A growing tradition of health focused plan elements

- Identified 8 example health elements – most from communities in California
- Many more communities are in drafting phase
- Topics include: access to healthy foods and nutrition, opportunities for physical activity and active living, access to healthcare services, public safety, availability of healthy housing, economic opportunity, environmental quality, and health literacy





# Overview of HFSE

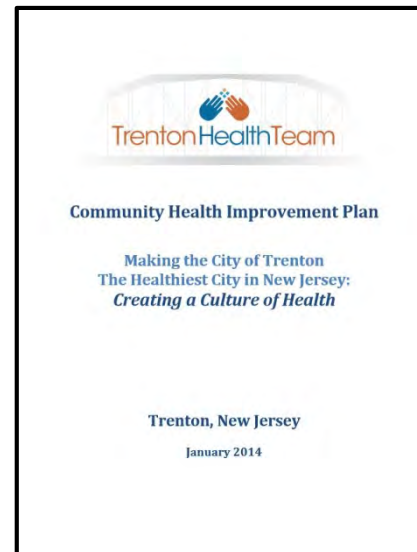
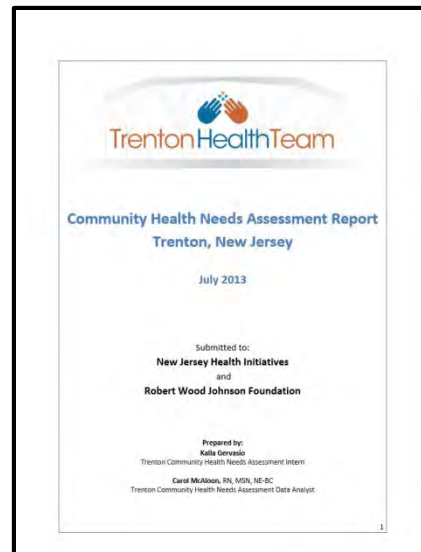
- **Hybrid approach**
  - Health-related vision and goals
  - Health-informed mandatory elements
  - Voluntary, stand-alone health element
- **Incorporates health data and priorities**
- **Focuses on addressing the social and environmental determinants of health**
- **Includes Action Plan with: Policy, Project, Program, Partnership and Advocacy recommendations with responsibilities, timelines, milestones and potential implementation resources**



TRENTON HEALTHY COMMUNITIES INITIATIVE

# Incorporation of health focused studies and data in Trenton to motivate focus and measure outcomes

- Health of Trenton Population: obesity and healthy lifestyles, chronic diseases, and safety and crime
- Health Determinants: physical activity opportunities, available healthy foods, access to medical services, healthy housing, and environmental quality
- Utilizing metrics identified by the Trenton Health Team through the Community Health Needs Assessment and the Community Health Improvement







# HFSE Outline

- **Introduction**

- Background
- Purpose
- Legal Authority

- **Trenton Today**

- Current Health Status of Trenton Population
- Social and Environmental Determinants of Health in Trenton

- **Trenton's Health Vision**

- **Nexus Between Health and Other Trenton**

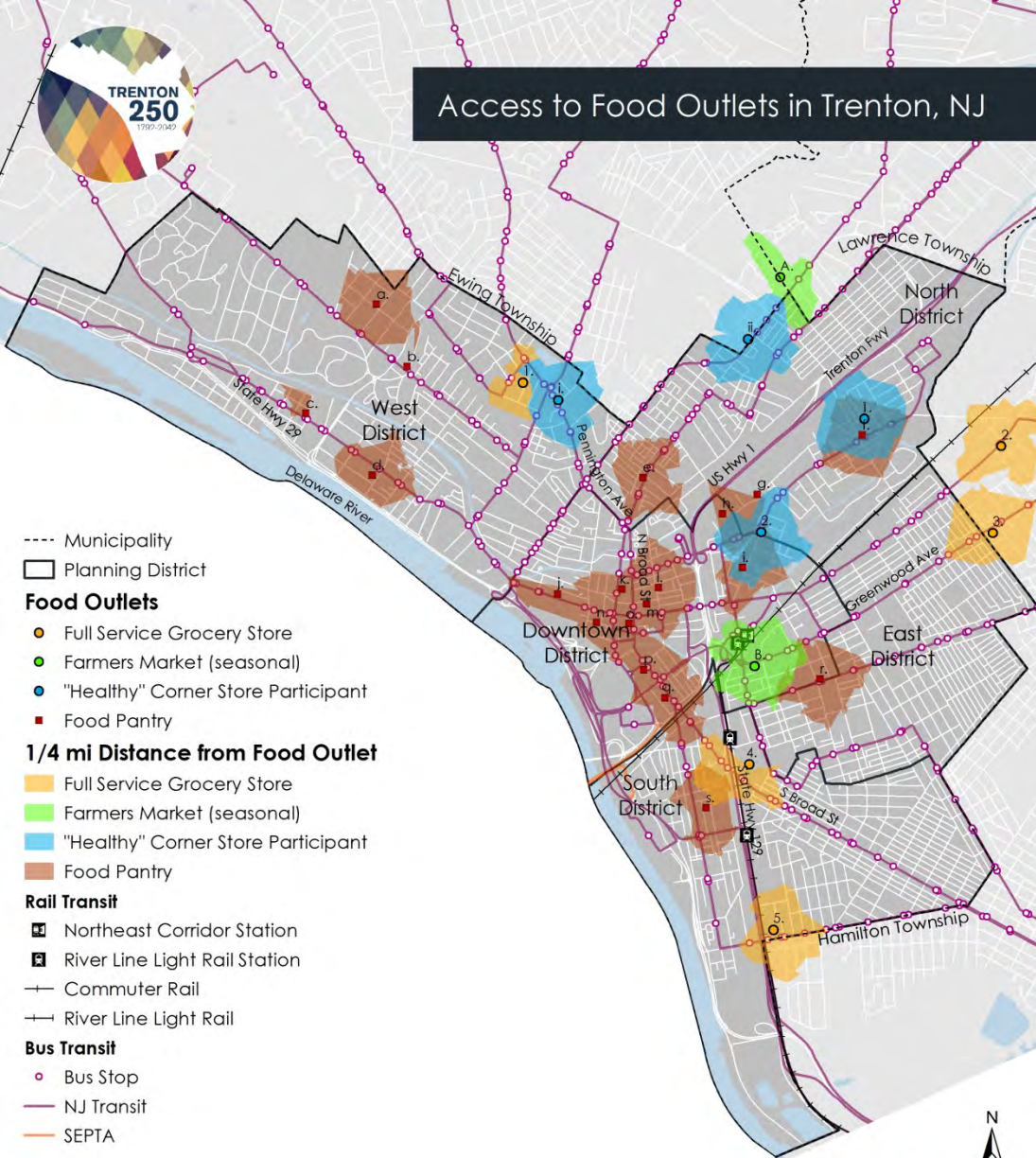
## **250 Master Plan Elements**

- Economic Development & Education
- Land Use & Housing
- Circulation
- Environment

# HFSE Outline

## Increase access to healthy foods and Nutrition

- Expand access to healthy food outlets
- Expand access to locally grown fresh food
- Work with the Trenton Public School System promote good nutrition and healthy eating
- Increase access to healthy food through government policies and programs



Prepared by Bloustein School Planning Healthy Communities Initiative, Jan 2016  
Sources: NJOIT - OGIS, U.S. Census Bureau, RefUSA, NJ YMCA, FoodPantries.org, NJ Transit, DVRPC, SEPTA

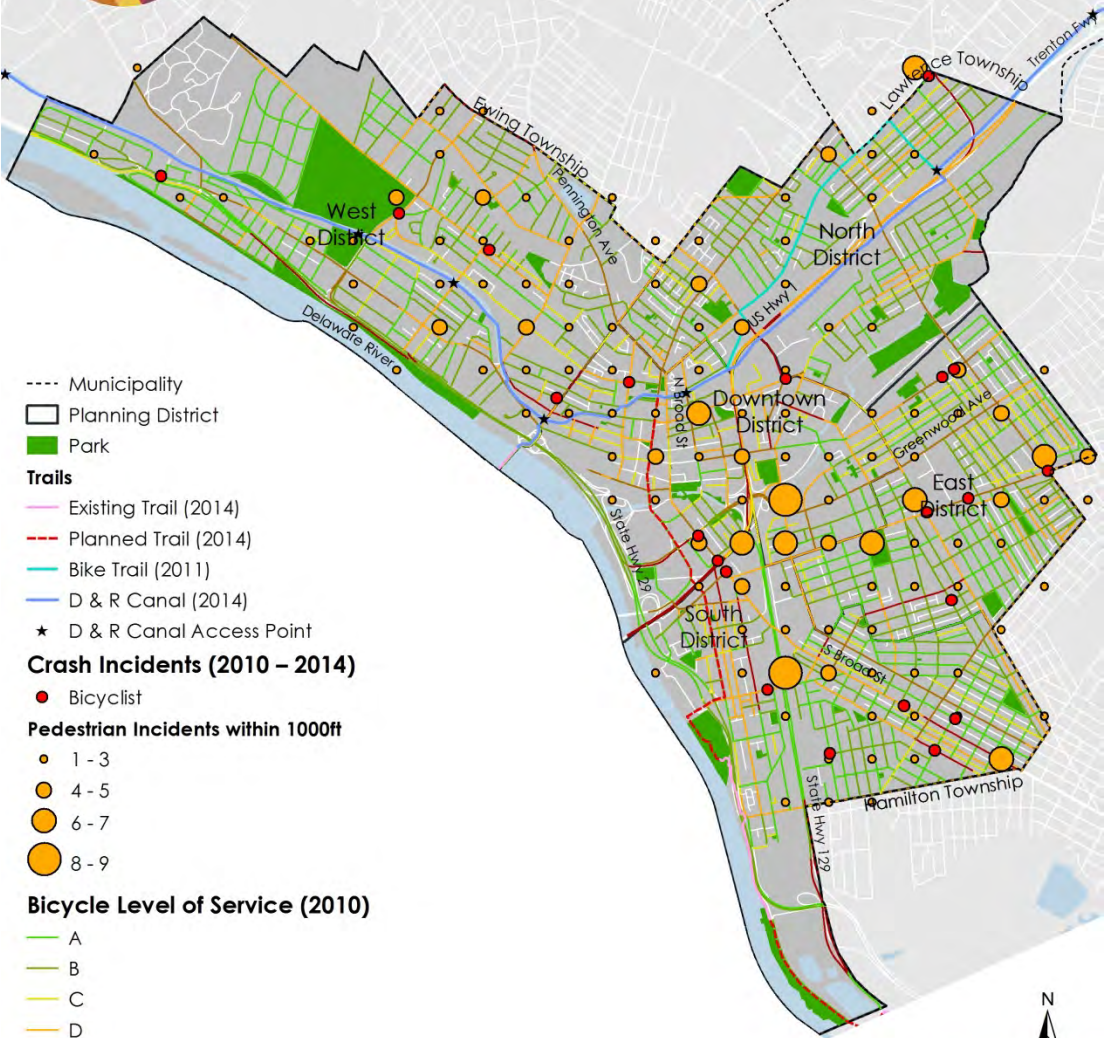
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RUTGERS

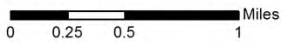
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# Pedestrian and Bicycle Safety in Trenton, NJ



Prepared by Bloustein School Planning Healthy Communities Initiative, Jan 2016  
 Sources: NJOIT - OGIS, U.S. Census Bureau, DVRPC, NJTPA, NJ State Park Service, Plan4Safety



# HFSE Outline

## Increase physical activity among Trenton residents

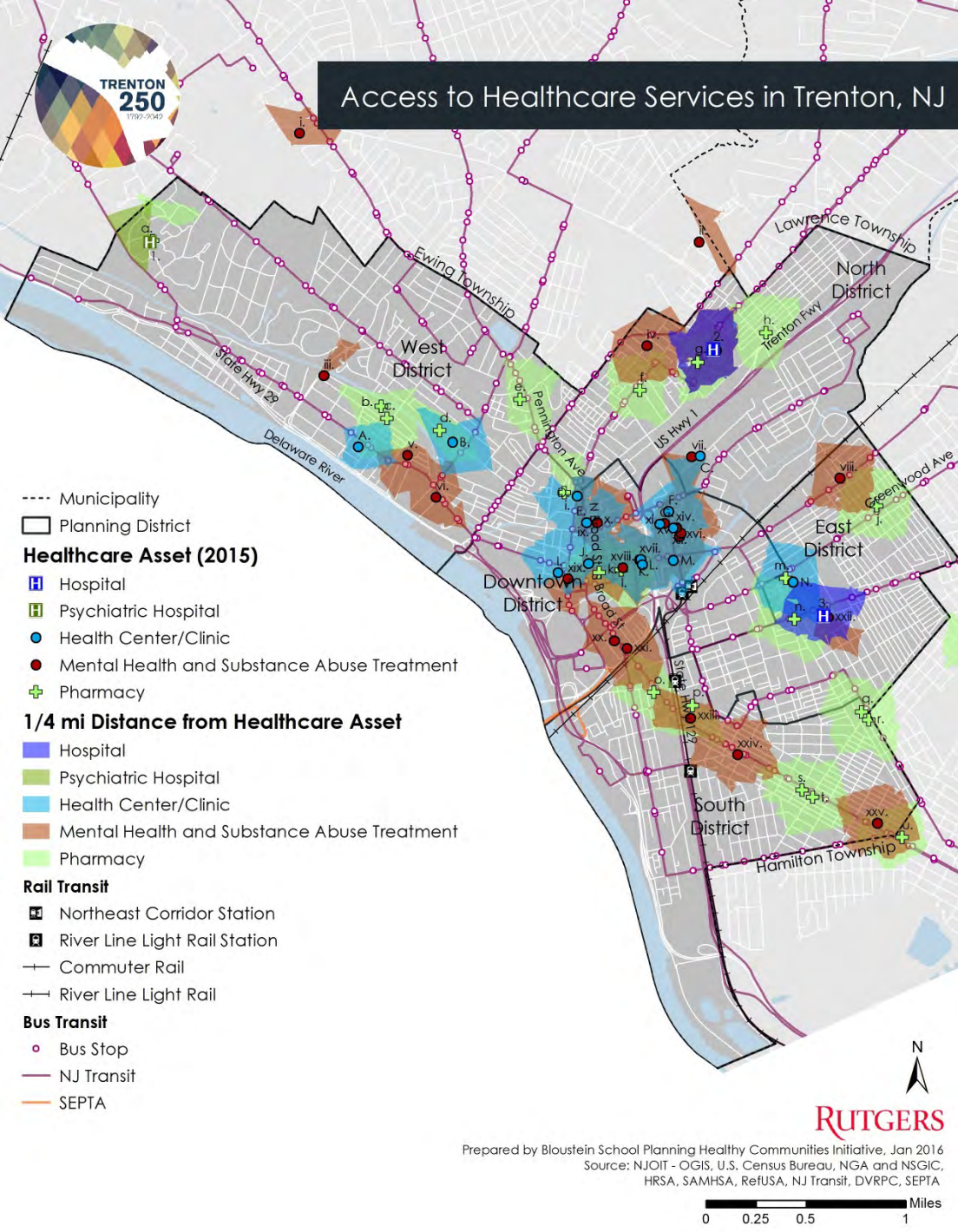
- Make it easier and safer to walk and bike in the City
- Improve access to parks, recreational facilities and natural areas
- Promote physical activity through school-based initiatives
- Support physical activity and healthy lifestyle choices through government plans, policies and programs



# HFSE Outline

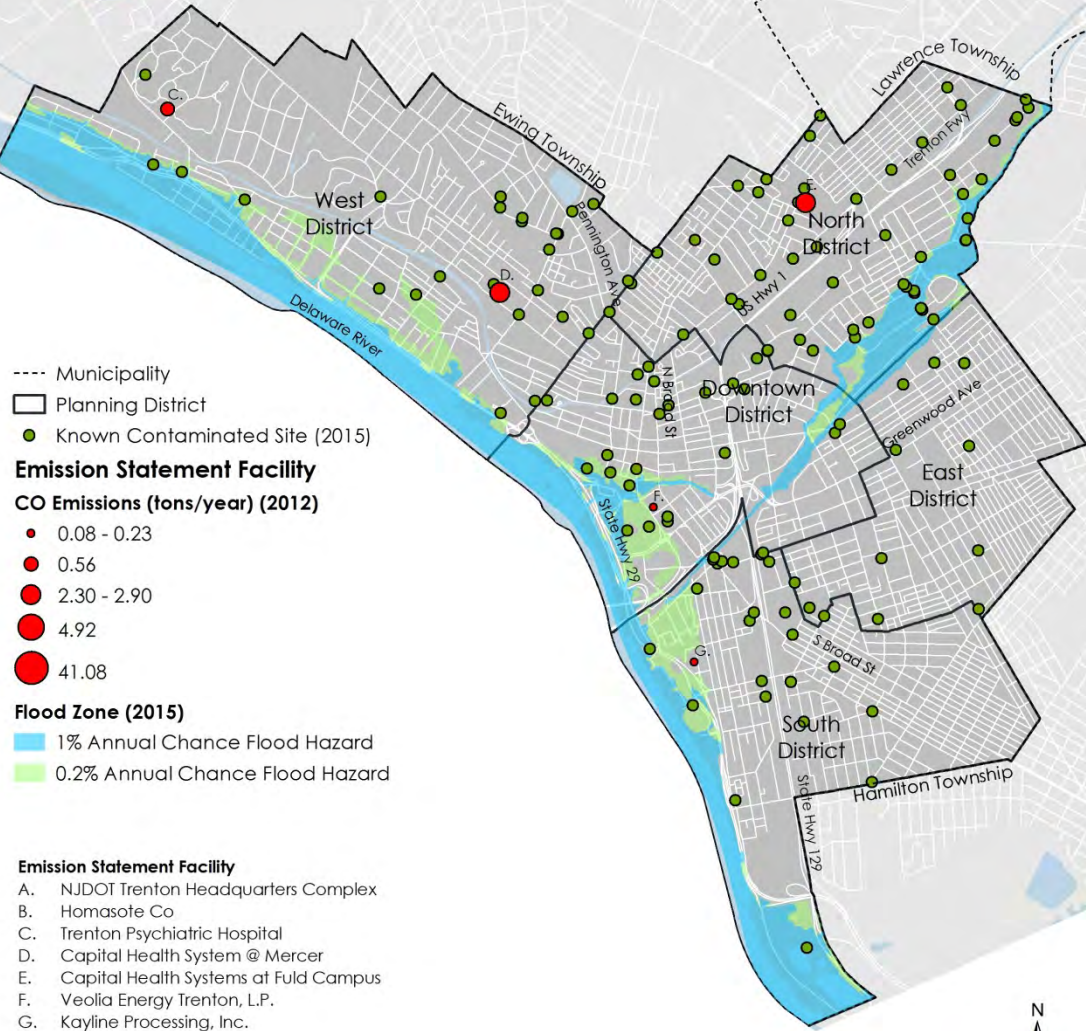
## Improve access to healthcare and health literacy

- Expand primary care provider capacity
- Expand Youth Access to Primary Healthcare
- Expand/integrate mental, behavioral and substance abuse services in primary care settings
- Improve transit accessibility to healthcare facilities
- Promote non-traditional settings for health care services
- Promote health literacy





## Proxy measures for Indoor Air Quality in Trenton, NJ



# HFSE Outline

## Promote healthy housing conditions

- Adopt healthy and green building guidelines for new housing and rehabilitation of existing housing
- Improve the condition of Trenton's existing housing stock to promote the health of Trenton residents
- Improve the conditions of vacant and abandoned properties that are health hazards to neighboring homes and residents.

RUTGERS

Prepared by Bloustein School Planning Healthy Communities Initiative, Jan 2016  
Source: NJGIT - OGIS, U.S. Census Bureau, NJDEP, DVRPC, FEMA

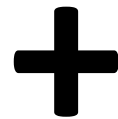
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## HFSE Implementation

- HFSE integrates with Trenton250 One Plan portal
- Strong partnership with Trenton Health Team and THT collaborators
- *Health in All Policies* approach to City government decision-making





TRENTON HEALTHY COMMUNITIES INITIATIVE

# Literacy Toolkits

La leche materna es preferible para los bebés durante los primeros 6 meses. Cuando estén listos—busque comidas para bebés con alto contenido de Hierro y Zinc <sup>1</sup>

En edad de procrear, es importante comer alimentos ricos en folato, como verduras de hoja verde oscuro y granos fortificados, incluyendo a muchos de mis cereales favoritos!<sup>3</sup>

## Mi Familia

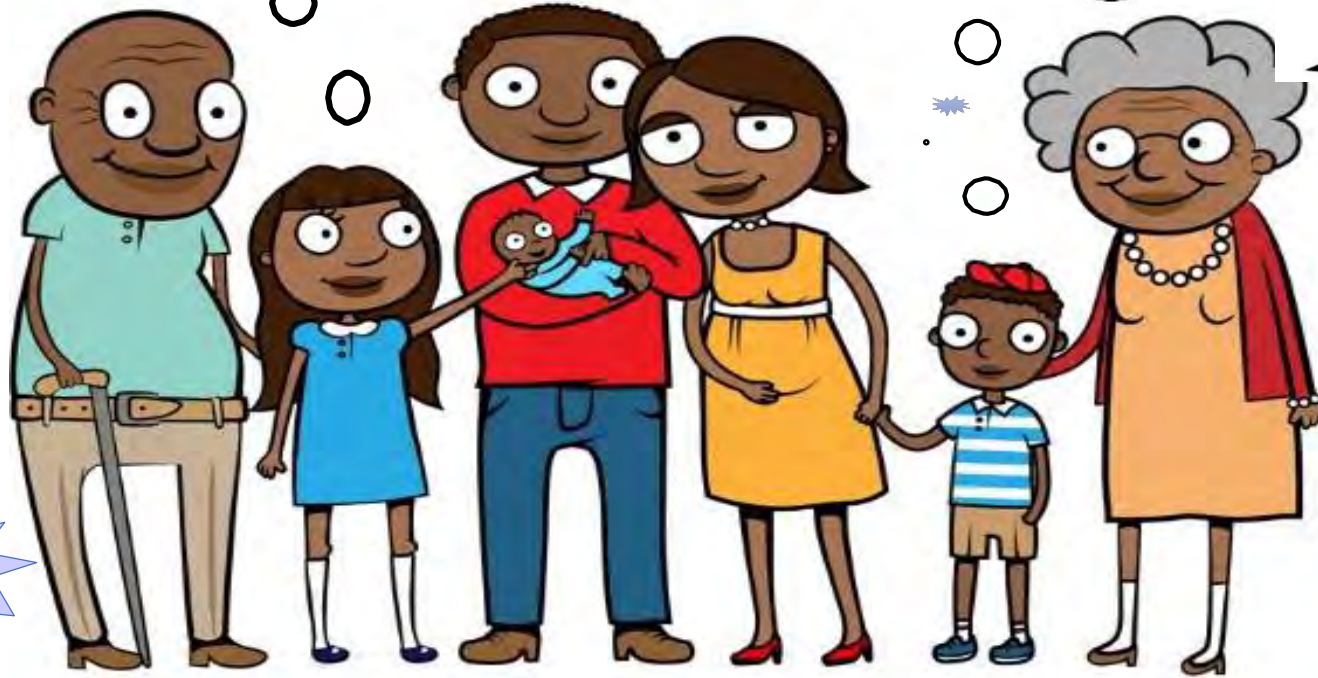
A medida que avanza la edad, necesito más alimentos ricos en calcio como el yogurt descremado y leche para ayudar a combatir la pérdida de hueso!<sup>4</sup>

Comer como el arco iris es una buena manera de obtener todas las vitaminas que necesito! Alimentos con mucho color como las zanahorias y los pimientos rojos son un gran comienzo!<sup>1</sup>

Los adultos deben pensar en un corazón sano y consumir alimentos altos en fibra y bajos en grasas saturadas!<sup>3</sup>

Las adolescentes necesitan más hierro a medida que crecen - patatas al horno, frijoles y carne magra!<sup>2</sup>

Comiendo muchas frutas, verduras y granos enteros me ayuda a controlar la presión arterial!<sup>4</sup>



Al comenzar a crecer, tu cuerpo tiene más hambre! Consume alimentos ricos en fibra y proteína para ayudarte a sentirte lleno - arroz y frijoles, o pan con `peanut butter`!<sup>2</sup>



TRENTON HEALTHY COMMUNITIES INITIATIVE

# Health in All Policies Training

- **Department of Administration**
- **Finance Department**
- **Fire Department**
- **Health & Human Services**
- **Housing & Economic Development**
- **Inspections Department**
- **Law Department**
- **Municipal Court**
- **Police Department**
- **Public Works Department**
- Continue the conversations started at the recently completed one-on-one and small group meetings with Department and Division heads
- Consider the social determinants of health and how policy decisions can impact health outcomes
- Explore in more detail what it means to incorporate a Health in All Policies (HiAP) approach in local government decision-making
- Identify opportunities to incorporate HiAP approaches in the work you do
- Hear about the recommendations found in the proposed Trenton 250 Health and Food Systems Element







TRENTON HEALTHY COMMUNITIES INITIATIVE

# Project Outcomes

- Health and Food System Element and Model for New Jersey municipalities conforming with the Municipal Land Use Law
- A CHNA update that names land use planning as a new focus area
- Synchronized Trenton-specific strategies and evaluation metrics for improving health and wellness
- Training of next generation of planning and public health practitioners (NJ APA, NJPHA), student internships and lectures in landscape architecture, environmental planning, nutritional science





TRENTON HEALTHY COMMUNITIES INITIATIVE

# More Outcomes!!!

THT been awarded a 5-year \$2.5 million by Trinity Health to build on collaborative efforts aimed at improving the health and well-being of the Trenton community

THT is one of 15 finalists in a RWJF Culture of Health Prize, which honors communities that place a demonstrably high priority on health and collaboration

In both of these cases, THT was able to share the experience of co-creating the HFSE as an evidence-based collaborative approach of health planning



Photo credits: Trenton Health Team, website, accessed June 13, 2016



# Project Resources



TRENTON HEALTHY COMMUNITIES INITIATIVE

Websites:

<http://www.trenton250.org/>

<http://www.plan4health.us/plan4health-coalitions/trenton-healthy-communities-initiative/>



# CONTACT US

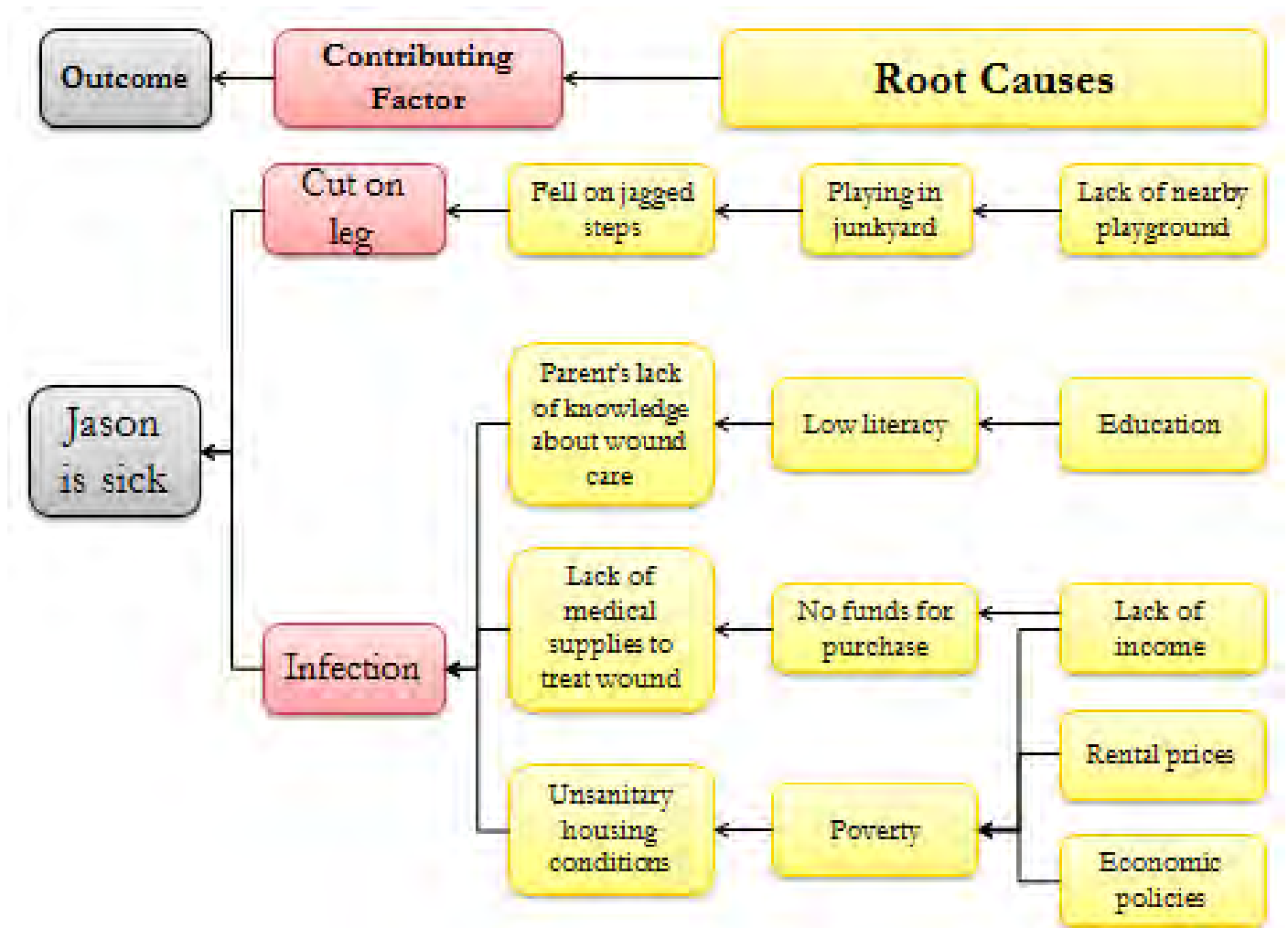
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# Activity #1: Root Cause Mapping

## Example:

In the Jason is sick example, a contributing factor was the infection and a possible root cause explanation is that lack of medical insurance. A question to ask once you note the lack of medical insurance is: “What causes people to lack healthcare coverage?” Once those answers are mapped, you can keep identifying root causes to right.



## Instructions

- Three different scenarios (each table does one)
- Read vignette
- Drawing your map (Can have multiple pathways)
- Identify stakeholders you could involve (Are you one of them?)
- Large group report back

## Scenario A: Maria

Maria is a 26 year old pregnant woman expecting her third child. She and her children are on Medicaid. She is separated from her husband due to his alcoholism and domestic violence. She lives in a small rental in a high density neighborhood with limited access to positive social supports. Her two elementary school-aged children have been sick a lot and recently tested positive for high blood lead levels. Maria is suffering from depression. She currently works part-time as a waitress, attends community college part-time but is uncertain how long she will be able to work or go to school due to her high risk pregnancy. She depends on public transportation to get to and from school, shopping and work and recently learned that the bus route she depends on will be re-routed to another high demand area.

**Outcome: Maria has depression.**

- Contributing Factor 1: Children have high levels of lead in their blood.
  - Contributing Factor 2: Low attendance in school
- 

## Scenario B: Joey

Damon and Kimmy are a young couple who are both employed in a low wage jobs that do not provide health insurance. They have 2 children – Nicole and Joey. Nicole is 3 years old and has asthma. Joey is 17 and is currently in Juvenile Detention because he got caught stealing alcohol from a neighborhood liquor store. When Joey was in Middle School, he had additional supports because he was diagnosed with a learning disability and was on an Individual Educational Plan (IEP). Those services were not made available to him in High School. The family lives in a small trailer hooked up to the grandparents' house in a rural community. The family struggles to pay their portion of the rent, buy gas for their cars to get to and from work, and buy groceries. Due to their jobs, they often buy dinner for the family at a local fast food restaurant. Together they earn just slightly over the eligibility limit for Medicaid.

**Outcome: Joey is in Juvenile Detention**

- Contributing Factor 1: Low high school attendance
  - Contributing Factor 2: Alcohol abuse
- 

## Scenario C: Gloria

Juan and Gloria own a home in a middle class neighborhood. Gloria works for a local business as an accountant. Juan owns a small auto repair business with only 3 employees so he cannot afford to offer health insurance benefits for them. They recently learned that the health insurance that they purchase for their family through Gloria's work will have a significant increase in premium cost and that the deductible will also have increase. While they earn enough money to live comfortably, they have no savings because they financially support Gloria's parents. Gloria struggles with being overweight but says she doesn't have much time to exercise or prepare healthier meals for her and her family. She has type 2 diabetes and is on dialysis every other week. Juan and Gloria want to be able to afford items such as summer camp, music lessons, and college for their 3 children but currently, they are struggling to pay their mortgage.

**Outcome: Gloria is sick.**

- Contributing Factor 1: Severely overweight
- Contributing Factor 2: Diabetes runs in her family

1. Based on the given data, what are some of the health-related issues in your table's community?
2. Based on the given, what might be some the vulnerable populations in your table's community?
3. What topics covered on this sheet would you like to see broken down by smaller geography (map), race/ethnicity, income, age, sex, etc.?
4. What input would you want to hear from community members? Which ones? How would you get it?



5. What upstream, midstream, or downstream indicators would be helpful analyze/document related to the suspected issues you identified in question #1?

*(It's okay if you can't think of an down-, mid-, and upstream indicator for each topic)*

Downstream	Midstream	Upstream
<i>TOPIC 1:</i>		
<i>TOPIC 2:</i>		
<i>TOPIC 3:</i>		

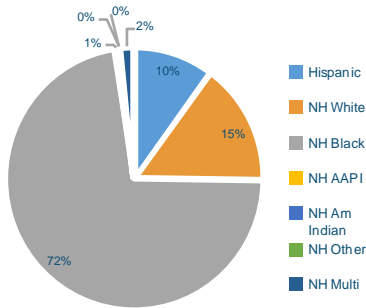
6. How would this data be most effective for residents? Elected officials? Colleagues? Report with narrative explaining the documented connections in the literature? PowerPoint? Video? Infographic? Website? Why?

# HEALTHY COMMUNITIES TASK FORCE

## Chester, PA Fact Sheet

### SOCIO-DEMOGRAPHICS

**Total Population: 34,007**



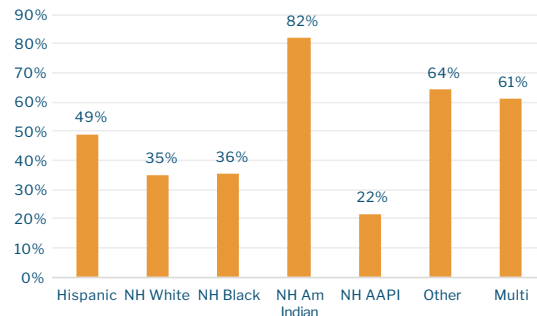
**Under 5 years: 6.6%**

**5-19 years: 22.2%**

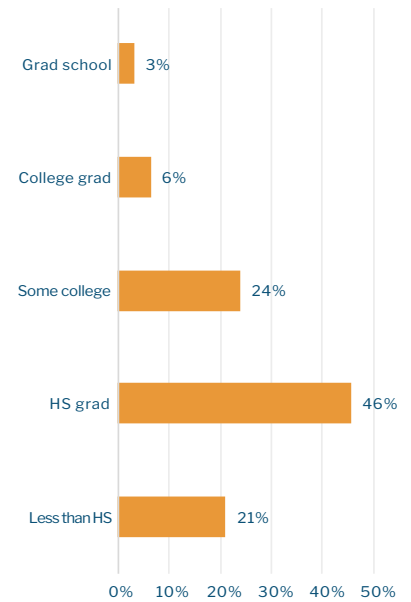
**20-54 years: 47.1%**

**55+ years: 24.1%**

**% of Households Under Poverty Line by Race**



**Educational Attainment**



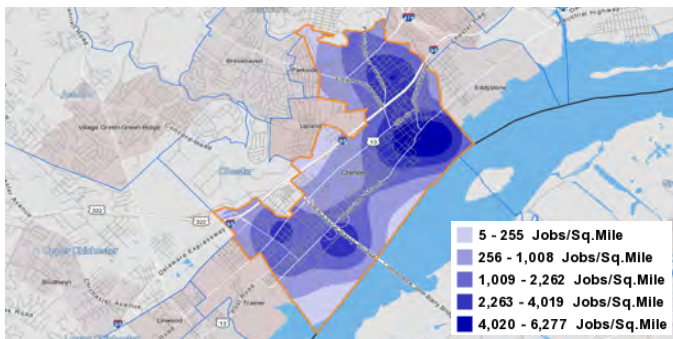
**Limited English Proficiency**

Report Area	% Households
Chester, PA	2.0%
Pennsylvania	2.3%

### Access & Employment

**Population Density: 7,020.3 people/mi<sup>2</sup>**  
**Unemployment Rate: 20.5%**

**Employment Density**



**9,131 people come to Chester to work**

**9,798 people work & live in Chester**

**1,181 people leave Chester to work**

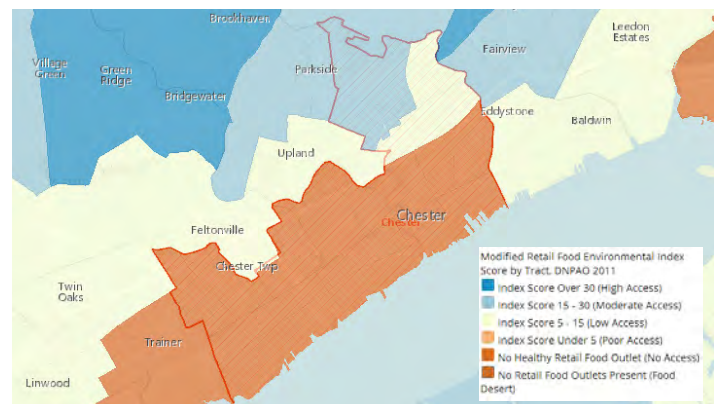


### Complete Food System

**% Low Income HH's with Low Food Access\*: 37.1%**  
**Fast food establishments (per 100,000): 73.5**  
**SNAP-authorized food stores (per 10,000): 15.6**

\*population without a grocery store within 1 mile radius (10 miles in rural areas) and ≤ 200% Federal poverty threshold, given family size

**Population with Healthy Food Access**



## Environmental Health

**Traffic Proximity: 98th percentile in PA**  
**Superfund Sites: 74th percentile in PA**

### Air Quality

Report Area	Average Daily Ambient Particulate Matter 2.35	% Days Exceeding National Standards (population-adjusted)
Chester, PA	10.4	0%
Pennsylvania	10.5	0.01%
United States	9.1	0.10%

## Health Outcomes

### Low Birth Weight

Report Area	% Low Birth Weight
Delaware County, PA	8.5%
Pennsylvania	8.3%
United States	8.2%

### Leading Causes of Death

1. Heart disease
2. Cancer
3. Stroke
4. Respiratory Disease
5. Accidents
6. Flu and pneumonia
7. Diabetes
8. Kidney disease
9. Septicemia (infection)
10. Alzheimer's

### Life Expectancy

75.1 for men



80.4 for women

## Housing Indicators

### Housing Tenure

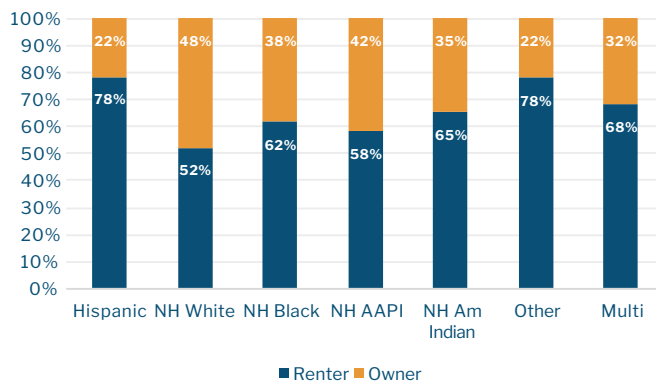


39% owner occupied

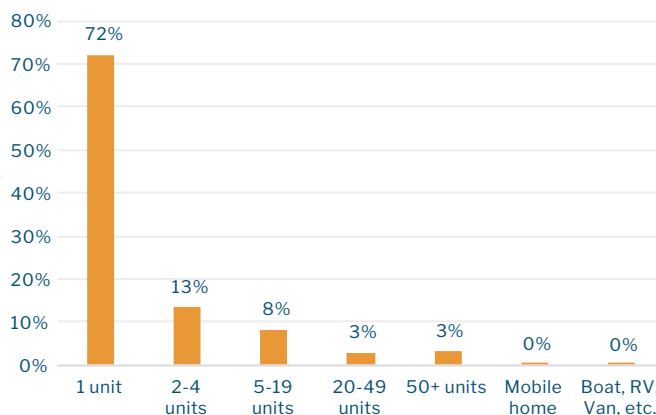


61% renter occupied

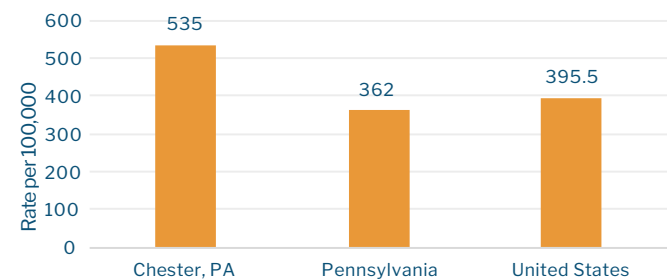
### Housing Tenure by Race/Ethnicity



### Number of Units per Housing Structure



### Violent Crime



## Transportation & Mobility

### Journey to Work Mode Share



61.9% drove alone

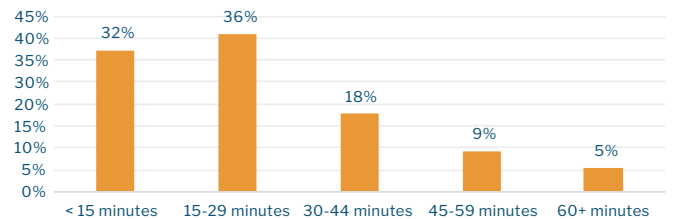


9.3% car-pooled

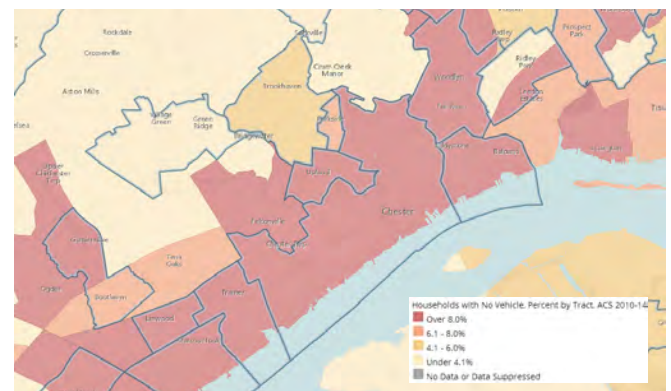


16.8% took transit

### Average Commute to Work Times



### % Carless Households

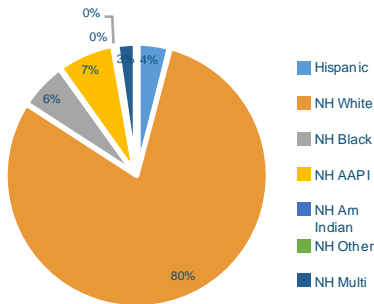


# HEALTHY COMMUNITIES TASK FORCE

## Lower Merion, PA Fact Sheet

### SOCIO-DEMOGRAPHICS

**Total Population: 58,114**



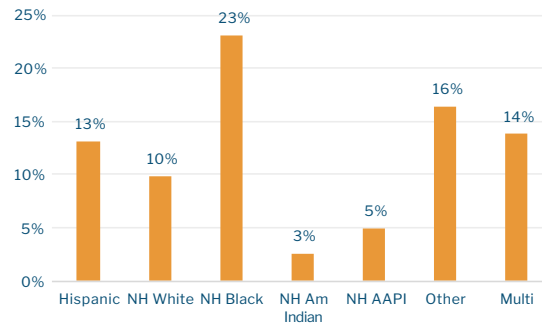
**Under 5 years: 5.0%**

**5-19 years: 21.5%**

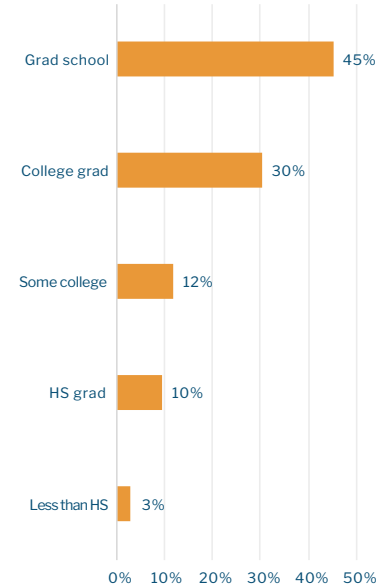
**20-54 years: 49.6%**

**55+ years: 34.0%**

**% of Households Under Poverty Line by Race**



**Educational Attainment**



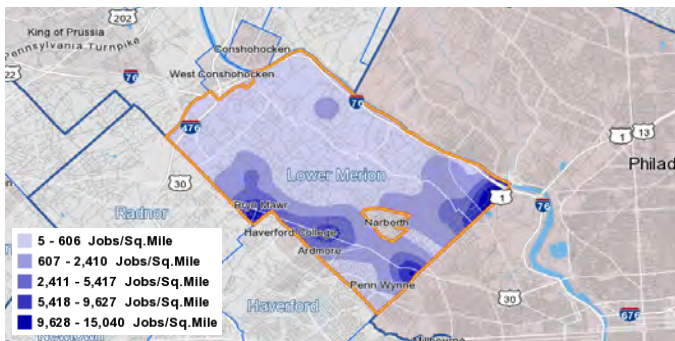
**Limited English Proficiency**

Report Area	% Households
Lower Merion, PA	2.3%
Pennsylvania	2.3%

### Access & Employment

**Population Density: 2,442<sup>9</sup> people/mi<sup>2</sup>**  
**Unemployment Rate: 3.7%**

#### Employment Density



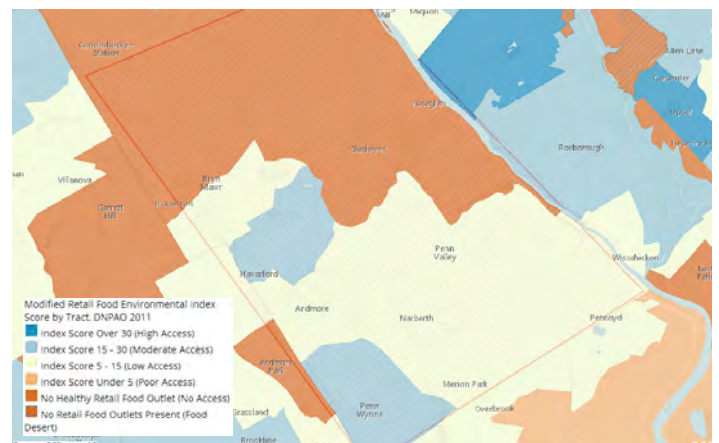
**35,629** people come to Lower Merion to work    **20,970** people work & live in Lower Merion    **2,903** people leave Lower Merion to work

### Complete Food System

**% Low Income HH's with Low Food Access\*: 1.2%**  
**Fast food establishments (per 100,000): 80.6**  
**SNAP-authorized food stores (per 10,000): 4.03**

\*population without a grocery store within 1 mile radius (10 miles in rural areas) and ≤ 200% Federal poverty threshold, given family size

### Population with Healthy Food Access





## Environmental Health

**Traffic Proximity: 51st percentile in PA**  
**Superfund Sites: 64th percentile in PA**

### Air Quality

Report Area	Average Daily Ambient Particulate Matter 2.35	% Days Exceeding National Standards (population-adjusted)
Lower Merion, PA	10.6	0%
Pennsylvania	10.5	0.01%
United States	9.1	0.10%

## Health Outcomes

### Low Birth Weight

Report Area	% Low Birth Weight
Montgomery County, PA	7.2%
Pennsylvania	8.3%
United States	8.2%

### Leading Causes of Death

1. Heart disease
2. Cancer
3. Stroke
4. Respiratory Disease
5. Accidents
6. Alzheimer's
7. Flu and pneumonia
8. Diabetes
9. Kidney disease
10. Septicemia (infection)

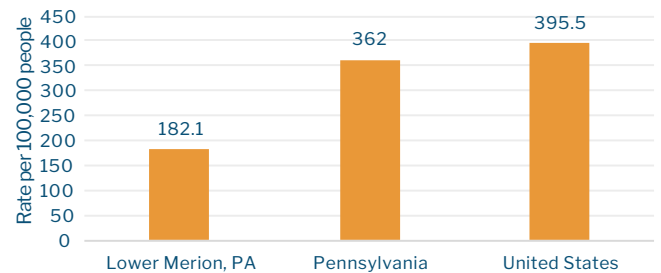
### Life Expectancy

78.2 for men



82.2 for women

### Violent Crime



## Housing Indicators

### Housing Tenure

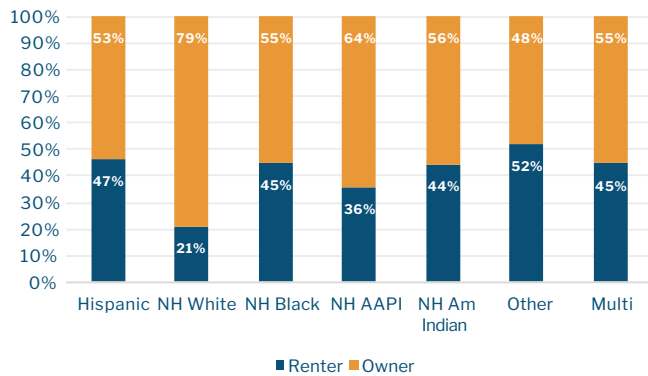


76% owner occupied

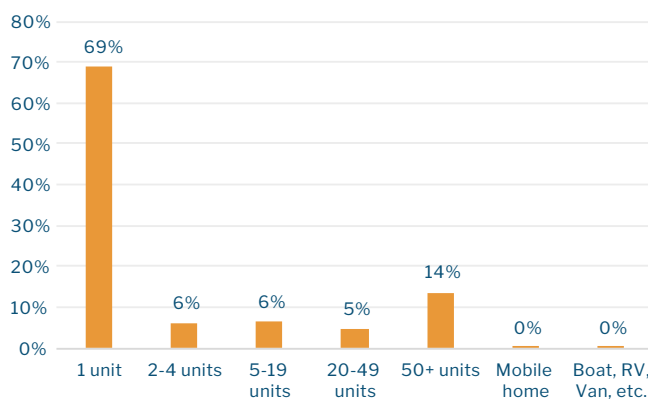


24% renter occupied

### Housing Tenure by Race/Ethnicity



### Number of Units per Housing Structure



## Transportation & Mobility

### Journey to Work Mode Share



65.5% drove alone

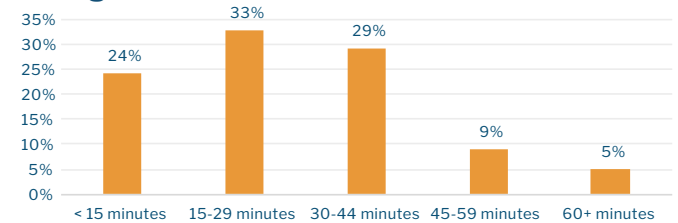


5.7% car-pooled

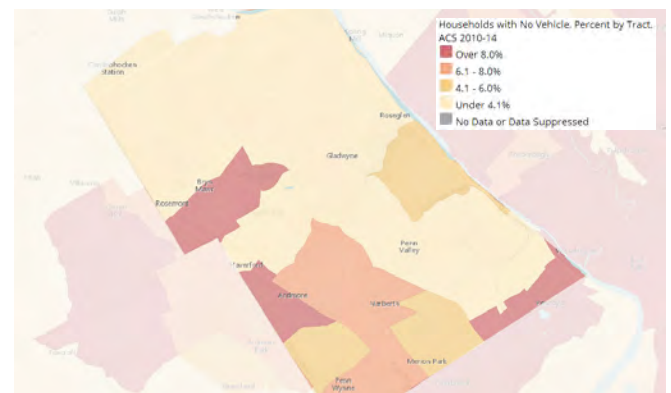


11.0% took transit

### Average Commute to Work Times



### % Carless Households



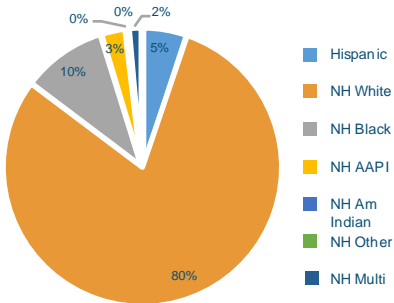


# HEALTHY COMMUNITIES TASK FORCE

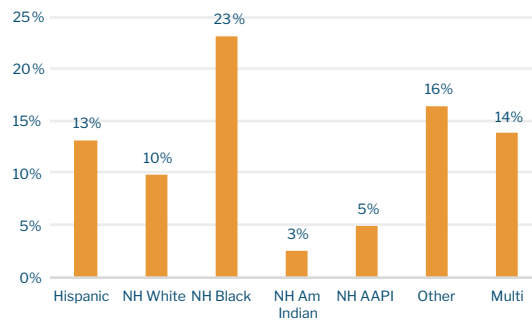
## Gloucester County Fact Sheet

### SOCIO-DEMOGRAPHICS

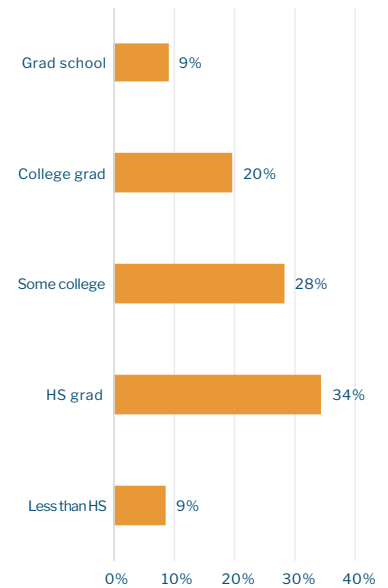
**Total Population: 289,705**



**% of Households Under Poverty Line by Race**



**Educational Attainment**



**Under 5 years: 5.7%**

**5-19 years: 20.4%**

**20-54 years: 47.9%**

**55+ years: 26.0%**

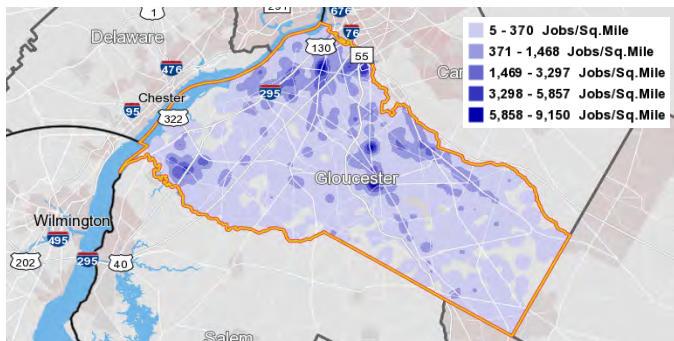
**Limited English Proficiency**

Report Area	% Households
Gloucester County, NJ	1.4%
New Jersey	7.2%

### Access & Employment

**Population Density: 895.3 people/mi<sup>2</sup>**  
**Unemployment Rate: 5%**

#### Employment Density



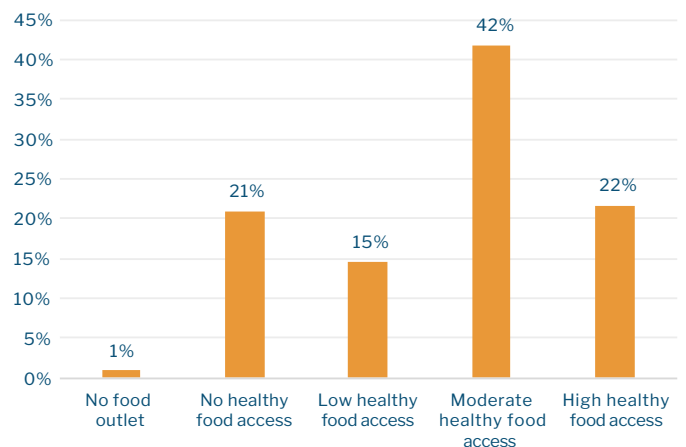
**53,237** people come to Gloucester to work  
**39,575** people work & live in Gloucester  
**93,616** people leave Gloucester to work

### Complete Food System

**% Low Income HH's with Low Food Access\*: 9.0%**  
**Fast food establishments (per 100,000): 57.2**  
**SNAP-authorized food stores (per 10,000): 6.9**

\*population without a grocery store within 1 mile radius (10 miles in rural areas) and ≤ 200% Federal poverty threshold, given family size

#### Population with Healthy Food Access



## Environmental Health

**Traffic Proximity: 51st percentile in NJ**  
**Superfund Sites: 64th percentile in NJ**

### Air Quality

Report Area	Average Daily Ambient Particulate Matter 2.35	% Days Exceeding National Standards (population-adjusted)
Gloucester County, NJ	9.7	0%
New Jersey	9.2	0%
United States	9.1	0.10%

## Health Outcomes

### Low Birth Weight

Report Area	% Low Birth Weight
Gloucester County, NJ	8.1%
New Jersey	8.4%
United States	

### Leading Causes of Death

1. Heart disease
2. Cancer
3. Respiratory Disease
4. Stroke
5. Accidents
6. Diabetes
7. Alzheimer's
8. Kidney disease
9. Septicemia (infection)
10. Cardiovascular disease

### Life Expectancy

75.9 for men



80.5 for women

## Housing Indicators

### Housing Tenure

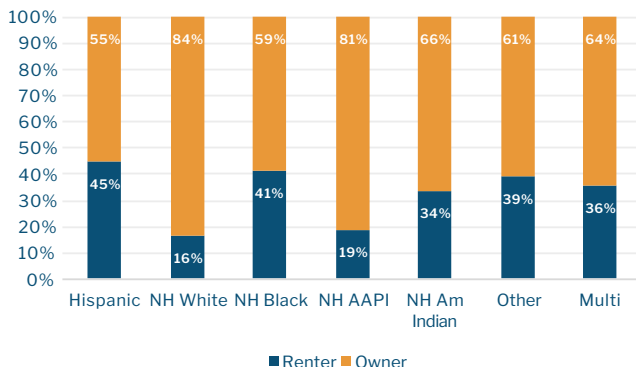


80% owner occupied

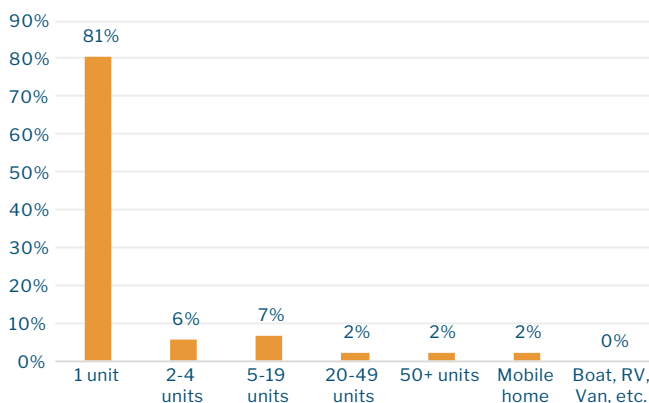


20% renter occupied

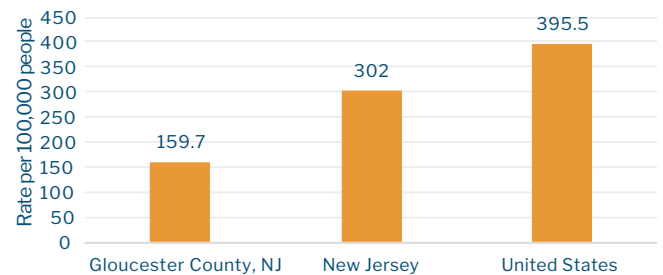
### Housing Tenure by Race/Ethnicity



### Number of Units per Housing Structure



### Violent Crime



## Transportation & Mobility

### Journey to Work Mode Share



86% drove alone

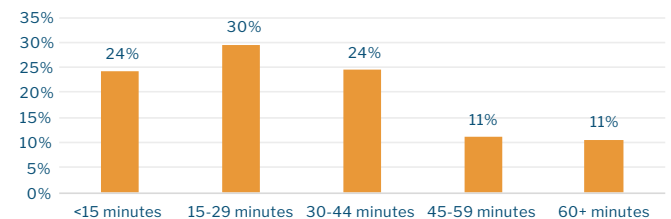


7% car-pooled

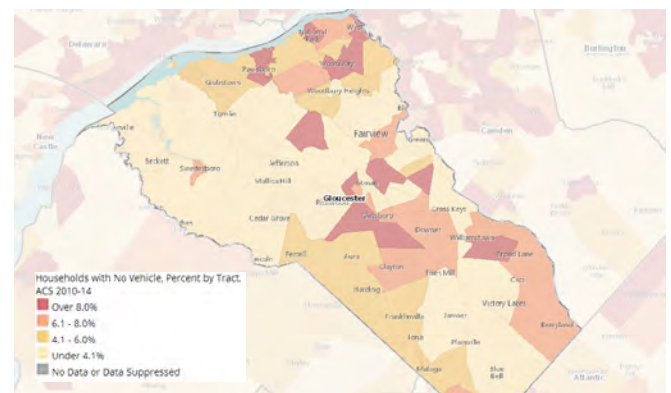


2% took transit

### Average Commute to Work Times



### % Carless Households



# Activity #3: Site Plan Review

## Ellis Preserve at Newtown Square, PA

The accompanying site plan shows a proposed 218-acre development located near the intersection of Route 252 (Newtown Road) and Route 3 (West Chester Pike) in the heart of Newtown Square, Pennsylvania. The proposed development will include (from east to west on the site plan):

- **Residential:** Ellis Preserve will offer a choice of townhome, cottage and apartment community living. Both rental and purchase opportunities are available. (purple)
- **Retail:** A Whole Foods, a 136 room Hilton Garden Hotel, and 60,000 sq ft of shopping and dining venues.
- **Corporate Office:** With more than 800,000 sq ft of existing space. Current offerings range from 2,600 sq ft up to 5,500 sq ft in existing office buildings. Build to suit opportunities of up to 270,000 sq ft are also available.
- **Ellis Athletic Center,** a full service, professionally operated fitness center offers more than 20,000 square feet of state of the art exercise facilities and includes 3 outdoor running/ walking trails with incorporated exercise stations, full size parquet basketball court, and group fitness classes.
- **Site-adjacent amenities:** Bryn Mawr Hospital Health Center, a 15-acre Community Green, a hotel, and a Whole Foods.
- **Transportation:** Ten minute walk to two bus routes SEPTA's Route 104 (West Chester University to 69th Street Transportation Center) and the 118 (Newtown Square to Chester Transportation Center.)

### The Exercise

The local government has been provided with the initial development application for the project and has called together a team of experts (you!) to review the project and make recommendations from the perspective of health.

### Instructions

- Break into small groups.
- Review project details and the accompanying site plan.
- Have a group discussion about the health performance of the site: **Questions are on the other side of this page.**
- Have someone in the group record your discussions to report back to the larger group.
- The exercise should last about 25 minutes: 15 minutes for small-group discussion and 10 minutes for reporting back.

## Discussion Questions

### *Land Use and Design*

- Is the overall development pattern and location supportive of health outcomes?
- Does the project have a diverse mix of uses and are the uses integrated or segregated?
- Does the density of the project achieve desired health outcomes?
- Is the project well-connected (both to itself and the surrounding community)?

### *Active Transportation*

- Does the transportation network support walking and biking?
- How could the project improve opportunities for walking and biking?
- Is public transit a viable option for the project?
- How could the project improve opportunities for physical activity?

### *Parks and Open Space*

- What opportunities exist for physical activity?
- Are there sufficient public parks and open spaces?
- Are there parks and open spaces with walking distance of the residents?
- Does their design promote exercise and easy access?

### *Healthy Food*

- Is there access to healthy food?
- Does the project impact local food security?

### *Air Quality and Environmental Health*

- What are the potential air quality issues?
- Are there other environmental health issues?

### *Social Equity*

- How will the project help to build social capital and community connectedness?
- How will the project promote social and economic diversity?

### *Overall*

- What are the project's main weaknesses for supporting health?
- What are its main strengths for supporting health?
- What recommendations would you make to improve the project's overall health benefits?





Ellis Preserve

252

3



0 0.05 0.1 0.2 Miles



# Activity #3: Site Plan Review

## Garden State Park, Cherry Hill, NJ

The accompanying site plan shows a proposed mixed use development located in New Jersey. The proposed development will include over 530,000 square feet of retail, office and restaurants and high end townhomes and condominiums.

- **Residential:** luxury townhomes, apartments and condominiums for purchase.
- **Retail:** at 530,000+ sq ft of leading retail and restaurants including large retail stores like Bed, Bath & Beyond, Nordstrom's, Wegman's Wine and Liquor, and Barnes and Noble.
- **Transportation:** Public transportation to Center City Philadelphia.

### The Exercise

The local government has been provided with the initial development application for the project and has called together a team of experts (you!) to review the project and make recommendations from the perspective of health.

### Instructions

- Break into small groups.
- Review project details and the accompanying site plan.
- Have a group discussion about the health performance of the site: **Questions are on the other side of this page.**
- Have someone in the group record your discussions to report back to the larger group.
- The exercise should last about 25 minutes: 15 minutes for small-group discussion and 10 minutes for reporting back.

## Discussion Questions

### *Land Use and Design*

- Is the overall development pattern and location supportive of health outcomes?
- Does the project have a diverse mix of uses and are the uses integrated or segregated?
- Does the density of the project achieve desired health outcomes?
- Is the project well-connected (both to itself and the surrounding community)?

### *Active Transportation*

- Does the transportation network support walking and biking?
- How could the project improve opportunities for walking and biking?
- Is public transit a viable option for the project?
- How could the project improve opportunities for physical activity?

### *Parks and Open Space*

- What opportunities exist for physical activity?
- Are there sufficient public parks and open spaces?
- Are there parks and open spaces with walking distance of the residents?
- Does their design promote exercise and easy access?

### *Healthy Food*

- Is there access to healthy food?
- Does the project impact local food security?

### *Air Quality and Environmental Health*

- What are the potential air quality issues?
- Are there other environmental health issues?

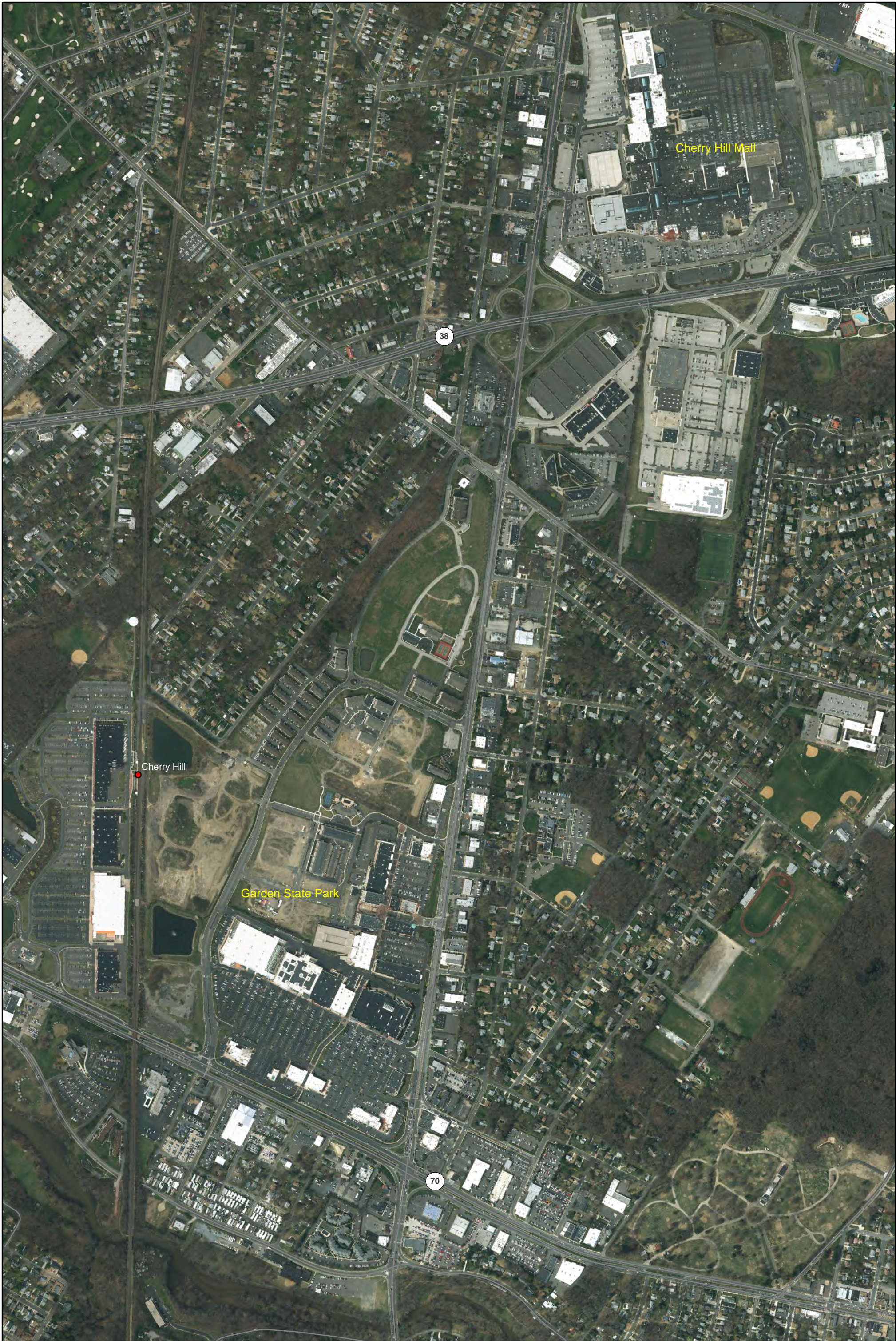
### *Social Equity*

- How will the project help to build social capital and community connectedness?
- How will the project promote social and economic diversity?

### *Overall*

- What are the project's main weaknesses for supporting health?
- What are its main strengths for supporting health?
- What recommendations would you make to improve the project's overall health benefits?





Cherry Hill Mall

38

Cherry Hill

Garden State Park

70



0 0.05 0.1 0.2 Miles



# Activity #4: Writing Goals and Policies for Healthy Comprehensive Plans

## Policies: Action-oriented Statements

Begin each policy statement with a verb. The one exception is when a qualifying statement is warranted as a preface the policy action statement itself. For each policy, include a short-hand subject statement in bold that very succinctly summarizes the topic of the policy itself. The statement could be only a noun and at most an adjective plus a noun, or a short simple sentence. This will help users navigate the document and will also be helpful in document review.

### Useful Verbs for Policy Writing

#### Regulatory/Actionable

- Require
- Recommend
- Permit
- Allow
- Prohibit
- Provide
- Incentivize
- Support
- Work with
- Coordinate with

- Expand
- Preserve
- Identify
- Create
- Prioritize
- Develop
- Maintain

#### Visionary/Directionable

- Transform
- Encourage
- Establish
- Improve
- Promote
- Ensure
- Strive
- Seek to
- Strengthen
- Discourage

### General Policy Evaluation Questions

- Is the policy clear?
- Is the policy measurable?
- Is the policy logically connected with the goal and topic?

## Policy Topic and Subtopics

1. Food
  - Commercial and urban agriculture
  - Community gardens
  - Local food systems
  - Farmers market
  - Nutrition education
  - Healthy food access
  - Unhealthy food/fast food
  - Liquor stores
  - Composting
2. Transportation
  - Bicycle infrastructure
  - Pedestrian infrastructure
  - Bike share
  - Complete Streets
  - Active Transportation programming
  - Safe Routes to Schools / Safe passages
  - Connectivity
  - Complete (end-of-trip) facilities
  - Cars / parking
  - Public transportation
3. Housing
  - Affordability
  - Overcrowding
  - Displacement
  - Homelessness
  - Healthy building
  - Universal design
  - Housing quality/ code enforcement
  - Special needs housing (Seniors, supportive housing)
4. Land Use
  - Mixed Use Development/Zoning
  - Infill / Compact Development
  - Repurpose underutilized spaces
  - Active design
  - Gathering spaces
  - Healthy goods and services
  - Complete neighborhoods
5. Parks and Open Space
  - New parks
  - Park access
  - Park safety
- Active spaces
- Passive spaces
- Park programming
- Recreation centers
- Multi-use trails
6. Environmental Health
  - Air, water, soil pollution
  - Brownfield remediation
  - Industrial uses
  - GHG emission reduction
  - Climate change resilience
  - Environmental justice
  - Freight (trucks, ships, rail, warehouses)
7. Social Environment
  - Gang prevention programs
  - Policing and public safety
  - Community policing
  - Reintegration of formerly incarcerated persons
  - Mental health / rehab centers
  - Youth activities
  - Senior programming
  - Social equity
8. Education and Economic Development
  - Childcare / Early childhood education
  - Higher education / Lifelong learning
  - Art and culture
  - Libraries
  - School planning and development
  - Workforce training
  - Youth employment
  - Small business support
  - Retail
  - Industry / clusters
9. Public Health
  - Health in all Policies
  - Partnerships for health
  - Health education
  - Prevention
  - Evaluation
  - Healthcare access
  - Healthcare coverage



**TOPIC:** Transportation **GOAL:** A safe pedestrian network that provides direct connections between residences, employment, shopping & civic uses.

#	Subtopic	Policy Text – Chester City, PA (Urban)	Policy Text – Lower Merion Township, PA (Suburban)	Policy Text – Gloucester County, NJ (Rural)
1	Pedestrian Network	<b>Sidewalks.</b> Require that the City provide wide sidewalks along all roadways which are built or reconstructed in the City except in those instances in which there is insufficient right-of-way or other physical limitations.	<b>Pedestrian access through gated communities.</b> Require that all communities, regardless of the presence of gates and sound walls, provide pedestrian connections from external areas into the larger community.	<b>Trails.</b> Develop a safe and convenient multi-use trail network for pedestrians, bicyclists, equestrian, and other non-motorized users that improves connectivity between residential development, open space recreation areas, retail, and schools.

**TOPIC:** Food **GOAL:** Safe and convenient access to healthy, affordable and culturally diverse foods with low concentrations of unhealthy food providers.

#	Subtopic	Policy Text – Chester City, PA (Urban)	Policy Text – Lower Merion Township, PA (Suburban)	Policy Text – Gloucester County, NJ (Rural)
2	Healthy Food Access	<b>Food access.</b> Strive for the majority residents to be in close proximity to a supermarket or other healthy food retail establishment. Underserved areas and neighborhoods with multi-family properties should be considered for edible landscapes, community gardens, urban farms and the like. <b>Food innovation.</b> Encourage and promote innovative food microenterprises in low-income neighborhoods, create economic development opportunities for entrepreneurs and improve access to affordable, healthy food in the most underserved neighborhoods.	<b>Food access.</b> Strive for the majority residents to be in close proximity to a supermarket or other healthy food retail establishment. Underserved areas and neighborhoods with multi-family properties should be considered for edible landscapes, community gardens, urban farms and the like.	<b>School food.</b> Work with school districts to improve the nutritional quality of food and beverages served on campus through connections with local farms.

## Implementation Actions

An implementation recommendation should be a specific example of an action, program, ordinance, or other measure that DIRECTLY furthers the goal, strategy, or policy in question. It is different than a policy in that it is something that can be completed.

#	Action Text – Chester City, PA (Urban)	Action Text – Lower Merion Township, PA (Suburban)	Action Text – Gloucester County, NJ (Rural)
1	<i>Sidewalk Inventory.</i> Conduct a sidewalk inventory to identify gaps in pedestrian infrastructure.	<i>Subdivision Connectivity.</i> Update zoning / development code to require that subdivisions / gated communities provide multiple practical pedestrian access points to the rest of the community.	<i>Identify destinations.</i> Work with community members to create a list of key destinations that they would like to access via trails. Use this list to prioritize trail development.

## Health in All Policies Prioritization and Decision Making Criteria

(from [http://www.phi.org/uploads/files/Health\\_in\\_All\\_Policies-A\\_Guide\\_for\\_State\\_and\\_Local\\_Governments.pdf](http://www.phi.org/uploads/files/Health_in_All_Policies-A_Guide_for_State_and_Local_Governments.pdf))

1. **Co-benefits & win-wins.** Does the proposed solution solve multiple problems at once, provide benefits to multiple partners, or help government achieve multiple policy goals?
2. **Collaboration.** Does the proposed solution require or facilitate collaboration across agencies?
3. **Cost.** What will it cost to implement the proposed solution? What are government costs, private sector costs, short- and long-term costs, and both direct and indirect costs?
4. **Effectiveness.** Is there evidence that the proposed solution is effective?
5. **Equity.** Will the proposed solution reduce inequities or change the distribution of burdens and benefits?
  - a. What will be the impact of this proposed solution on sub-groups of a population, on vulnerable or under-resourced groups and communities, and on specific geographic regions?
  - b. Will it shift burdens or benefits from one generation to another?
6. **Feasibility.** In some ways, feasibility is a combination of many of these criteria. Often it is a proxy for resources, jurisdiction, and support from decision-makers. Essentially, is it possible to implement this proposed solution?
7. **Jurisdiction.** Who has the authority to take action—including regulation, guidance, funding, and convening?
8. **Magnitude of health impact.** What is the likely impact of the proposed solution on the illness/injury, health risk, or behavior of interest and what is the likely magnitude of that impact?
  - a. Can the impact be quantified?
  - b. What is the evidence for the effectiveness of the proposed solution in addressing identified problems or improving outcomes?
  - c. Who will be affected by the proposed solution, and will different groups be affected differently?
9. **Political will.** Is the proposed solution acceptable to or desired by the involved agencies, policy leaders, and the general public?
  - a. Are there leaders who are prepared to champion the proposal?
  - b. Are there powerful or influential people or groups who are likely to oppose the idea?
10. **Specificity.** Is the proposed solution specific enough to allow implementation?
11. **Systems change.** Will the proposed solution lead to the institutionalization of Health in All Policies efforts or embed health into decision-making?

SUBTOPIC: \_\_\_\_\_ GOAL: \_\_\_\_\_

#	Policy Text – Chester City, PA (Urban)	Policy Text – Lower Merion Township, PA (Suburban)	Policy Text – Gloucester County, NJ (Rural)

#	Action Title	Action Text – Chester City, PA (Urban)	Action Text – Lower Merion Township, PA (Suburban)	Action Text – Gloucester County, NJ (Rural)

# Evaluate your neighbors' actions!

SUBTOPIC: \_\_\_\_\_ GOAL: \_\_\_\_\_

Action # & Title	Notes	Co-benefits & Win-Wins	Collaboration	Cost	Effectiveness	Equity	Feasibility	Jurisdiction	Magnitude of health impact	Political Will	Specificity	Systems Change



# HEALTHY COMMUNITIES TASK FORCE

## Integrating Health Into Comprehensive Planning

### LOCAL DATA RESOURCES

#### REGIONAL OR MULTI-COUNTY RESOURCES

##### Pennsylvania

- Public Health Management Corporation's Southeastern Pennsylvania (SEPA) Household Health Survey
- <http://www.chdbdata.org/index.php/mapping>
- Pennsylvania and County Health Profiles (2015)
- [http://www.statistics.health.pa.gov/HealthStatistics/VitalStatistics/CountyHealthProfiles/Documents/County\\_Health\\_Profiles\\_2015.pdf](http://www.statistics.health.pa.gov/HealthStatistics/VitalStatistics/CountyHealthProfiles/Documents/County_Health_Profiles_2015.pdf)
- Pennsylvania Leading Health Indicators Report for SEPA (2014)
- [http://assessment.communitycommons.org/UserContents/CHNA\\_Contents/CHNA25292RPT.pdf](http://assessment.communitycommons.org/UserContents/CHNA_Contents/CHNA25292RPT.pdf)
- Pennsylvania Health Care Cost Containment Council (PHC4) databases and reports
- <http://www.phc4.org/>
- PA Department of Health Enterprise Data Dissemination Informatics Exchange (EDDIE)
- <http://www.statistics.health.pa.gov/StatisticalResources/EDDIE/Pages/EDDIE.aspx#.V3v-xfkrKig>
- Pennsylvania Youth Survey (PAYS) web tool
- <http://www.bach-harrison.com/payswebtool/Categories.aspx>
- Pennsylvania Uniform Crime Reporting
- <http://ucr.psp.state.pa.us/UCR/Reporting/Monthly/Summary/MonthlySumArrestUI.asp?rbSet=4>
- PA Department of Environmental Protection Interactive Map
- <http://www.depgis.state.pa.us/emappa/>

##### New Jersey

- NJ Department of Environmental Protection interactive map
- <http://njwebmap.state.nj.us/NJGeoWeb/WebPages/Map/FundyViewer.aspx?THEME=Sapphire&UH=Truerue&RIDZ=636033278825062615>
- NJ Department of Environmental Protection Data Miner
- [http://datamine2.state.nj.us/dep/DEP\\_OPRA/index2.html](http://datamine2.state.nj.us/dep/DEP_OPRA/index2.html)
- New Jersey Health Indicator Reports
- <https://www26.state.nj.us/doh-shad/indicator/index/Categorized.html>
- New Jersey Custom Dataset Query
- <https://www26.state.nj.us/doh-shad/query/Introduction.html>
- Tri-County Health Assessment Collaborative Community Health Needs Assessment for Gloucester, Camden, and Burlington Counties (2013)
- [https://www.lourdesnet.org/wp-content/uploads/2013/11/CHNA-Tri-County-Final-Report\\_Our-Lady-of-Lourdes.pdf](https://www.lourdesnet.org/wp-content/uploads/2013/11/CHNA-Tri-County-Final-Report_Our-Lady-of-Lourdes.pdf)

##### Both

- Federally Qualified Health Centers map (2015)
- [http://maps.communitycommons.org/viewer/?action=open\\_map&id=26329](http://maps.communitycommons.org/viewer/?action=open_map&id=26329)
- The Reinvestment Fund Policy Map
- <https://www.policymap.com/>

#### PENNSYLVANIA – INDIVIDUAL COUNTY RESOURCES

##### Philadelphia County

- Philadelphia Vital Statistics
- <http://www.phila.gov/health/commissioner/VitalStatistics.html>
- Philadelphia Community Health Assessment (2015) slides
- <http://www.phila.gov/health/commissioner/DataResearch.html>
- HIV/AIDS surveillance report (2014)
- <http://www.phila.gov/health//pdfs/2014%20Surveillance%20Report%20Final.pdf>
- Philadelphia Air Quality Report (2014)
- [http://www.phila.gov/health//pdfs/AQR\\_2013\\_FINAL.pdf](http://www.phila.gov/health//pdfs/AQR_2013_FINAL.pdf)

## Montgomery County

Montgomery County Annual Health Statistics Report (2014)

- <http://www.montcopa.org/DocumentCenter/View/7777>

## Chester County

Chester County Community Health Improvement Plan

- <http://webapps.chesco.org/webapps/health/cha/Files/RoadMAPP%20to%20Health%20CHIP%20December%202014.pdf>

Chester County maps (residential housing density, density of housing likely to have lead-based paint)

- <http://www.chesco.org/950/Maps>

## NEW JERSEY – INDIVIDUAL COUNTY RESOURCES

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### Camden County

Camden Health Explorer

- [http://explorer.camdenhealth.org/dashboard.html#/health\\_insurance/geo](http://explorer.camdenhealth.org/dashboard.html#/health_insurance/geo)

Tri-county Health Assessment Collaborative Community Health Needs Assessment (2013)

- [http://www.camdencounty.com/sites/default/files/files/CHNA%20Tri-County%20Final%20Report\\_Camden%20County%20NJ\(1\).pdf](http://www.camdencounty.com/sites/default/files/files/CHNA%20Tri-County%20Final%20Report_Camden%20County%20NJ(1).pdf)

### Gloucester County

Health and Wellness Alliance of Gloucester County (and others not in DVRPC's region) CHNA

- [http://gethealthycumberlandandsalem.org/CHNA\\_assessment\\_strategies](http://gethealthycumberlandandsalem.org/CHNA_assessment_strategies)

Health and Wellness Alliance Community Health Data Finder

- <http://gethealthycumberlandandsalem.org/community-health-data>

Tri-county Health Assessment Collaborative Community Health Needs Assessment (2013)

- [https://www.inspirahealthnetwork.org/upload/docs/11\\_13\\_Gloucester\\_Community\\_Health\\_Needs\\_Assessment.pdf](https://www.inspirahealthnetwork.org/upload/docs/11_13_Gloucester_Community_Health_Needs_Assessment.pdf)

### Mercer County

Mercer County Community Health Assessment

- <http://www.slrc.org/pdf/gmphpcha.pdf>

### Burlington County

Tri-county Health Assessment Collaborative Community Health Needs Assessment (2013)

- <https://www.lourdesnet.org/wp-content/uploads/2013/11/CHNA-Tri-County-Final-Report-Lourdes-Burlington.pdf>

## DVRPC DATA

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Traffic Counts, including bicycle, pedestrian, and trails data

- <http://www.dvrpc.org/Traffic/>

Interactive Maps, including the Circuit, Philly FreightFinder, CyclePhilly, Municipal Energy and Emissions Profiles, Indicators of Potential Disadvantage, and Smart Growth Database

- <http://www.dvrpc.org/Mapping/Webmaps/>

Equity Through Access Beta Map Toolkit

- <https://dvrpcgis.maps.arcgis.com/apps/MapSeries/index.html?appid=c19b492d5dfe4976b9437092fe5a4359>

Data Navigator, includes census data, population and employment forecasts, crash data, and HMDA data

- <http://www.dvrpc.org/asp/DataNavigator/>

# HEALTHY COMMUNITIES TASK FORCE

## Integrating Health Into Comprehensive Planning

### WORKSHOP ATTENDEES

First Name	Last Name	Organization
Alexandra	Ernst	Public Health Management Corporation
Alexandra	Smith	Philadelphia City Planning Commission
Alexis	Williams	McCormick Taylor
Amy	Bernknopf	Delaware Valley Regional Planning Commission
Amy	Confair	Drexel Dornsife School of Public Health
Amy	Verbofsky	Delaware Valley Regional Planning Commission
Andrea	Trabelsi	Whitman, Requardt & Associates, LLP
Anne	Leavitt-Gruberger	Montgomery County Planning Commission
Anne Bradley	Mitchell	West Chester University Nursing
Ashley	Richards	Philadelphia City Planning Commission
Brean	Flynn	GVFTMA
Brian	Styche	Chester County Planning Commission
Cassidy	Boulan	Delaware Valley Regional Planning Commission
Charlie	Guttenplan	Whitemarsh Township
Charlotte	Castle	City of Philadelphia Office of Transportation & Infrastructure Systems (oTIS)
Christina	Arlt	Delaware Valley Regional Planning Commission
Christina	Miller	Health Promotion Council
Christopher	Leswing	Lower Merion Township
David	Heller	SJTPO
David	Kanthor	City of Philadelphia
David R.	Guinnup	Guinnup Planning Services
Dion	Lerman	Pennsylvania Integrated Pest Management Program/Penn State
Elizabeth	Hamby	NYC Department of Health
Erika	Reinhard	Clean Air Council
Esmeralda	Reyes	Cooper's Ferry Partnership
Giselle	Babiarz	Delaware Valley Regional Planning Commission
Jackie	Huston	Gloucester County Public Works
Jeff	Turner	PHMC's Research and Evaluation Group
Jeffrey	Wilkerson	City of Trenton
Jen	Segelken	YMCA of Burlington & Camden Counties
Jennifer	Russell	Ralston Center
Jennifer	Senick	Rutgers University
Jon	Leshner	Montgomery County Planning Commission
Justin	Dula	Delaware County Planning Department
Justin	Spencer-Linzie	YMCA of Burlington & Camden Counties
Karin	Morris	Delaware Valley Regional Planning Commission
Keith	Davis	Philadelphia City Planning Commission
Keri	Salerno	Health Promotion Council

<b>First Name</b>	<b>Last Name</b>	<b>Organization</b>
Kimberly	Labno	Health Promotion Council
Kristin	Curtis	Rutgers University-Camden, The Senator Walter Rand Institute for Public Affairs
Latifah	Griffin	City of Chester
Laura	An	Delaware Valley Regional Planning Commission
Laurel	Schwab	WRT
Lauren	Nocito	Health Promotion Council
Leslie	Floyd	Mercer County Planning Department
Lisa	Fritzinger	County of Mercer
Loretta	Kelly	New Jersey Department of Health
Lori	Devlin	Delaware County Dept. of Intercommunity Health
Maggie	Dobbs	Montgomery County Planning Commission
Manuel	Portillo	Welcoming Center for New Pennsylvanians
Marisa	Mule Van Horn	County of Mercer
Marlon	Williams	NYC Department of Health
Matthew	Bodnar	Michael Baker International
Michael	Roedig	Bucks County Planning Commission
Nupur	Chaudhury	NYC Department of Health, Center for Health Equity
Patty	Elkis	Delaware Valley Regional Planning Commission
Paul	Smith	Rutgers University-Camden, The Senator Walter Rand Institute for Public Affairs
Rebecca	Ross	Delaware County Planning Department
Rickie	Brawer	Jefferson University Hospitals
Robin	Waddell	NJ SNAP-Ed
Ryan	Mawhinney	AECOM
Shoshana	Akins	Delaware Valley Regional Planning Commission
Sophie	Bryan	The Reinvestment Fund
Susan	Felker	AmeriHealth Caritas
Valeria	Galarza	Cooper's Ferry Partnership
Wes	Bruckno	Chester County Planning Commission